

Mayor Cal Sheehy
Vice Mayor David Lane
Councilmember Jeni Coke
Councilmember Jim Dolan
Councilmember Gordon Groat
Councilmember Michele Lin
Councilmember Donna McCoy



Lake Havasu City
Police Facility
2360 McCulloch Blvd North
Lake Havasu City, Arizona 86403
www.lhcaz.gov

City Council Budget Work Session Agenda

Thursday, May 16, 2019

9:00 AM

One or more councilmembers may be participating and voting via remote conferencing.

Lake Havasu City endeavors to ensure the accessibility of all of its programs, facilities, and services to all persons with disabilities in accordance with the Americans with Disabilities Act. If you need an accommodation for a meeting, please contact the City Clerk at 453-4142 at least 24 hours prior to the meeting so that an accommodation can be arranged.

Anyone wishing to address the council on an item not shown on the agenda should fill out a "Speaker Request" form, which will be found on the desk located at the entrance to the meeting room, and hand it to the City Clerk. Action as a result of public comment on an item not on the agenda will be limited to directing staff to study the matter or rescheduling the matter to a later date.

The City Council may vote to hold an executive session for the purpose of obtaining legal advice from the City's attorney on any matter listed on the agenda under A.R.S. § 38-431.03(A)(3).

- 1. CALL TO ORDER**
- 2. PLEDGE OF ALLEGIANCE**
- 3. ROLL CALL**
- 4. CALL TO THE PUBLIC**

We will now have an open call to the public for citizens wishing to address the council on issues within the jurisdiction of the city. Your comments must be limited to three (3) minutes or less. If you wish to address an item already on tonight's agenda, you should wait until that item is announced for a public hearing. At the conclusion of the open call to the public, individual members of the council may respond to criticism made by those who have addressed the council, may ask staff to review a matter or may ask that a matter be put on a future agenda. However, members of the council cannot discuss or take legal action on matters not already on the agenda.

5. PUBLIC HEARINGS

Presentation, Discussion, and Potential Direction to Staff on the Budget for Fiscal Year 2018/19 (Year-End Estimates), Fiscal Year 2019-20 Annual Budget, and the Five-Year Capital Improvement Plan

- 6. CALL TO THE PUBLIC**
- 7. ADJOURN**

Lake Havasu City



Proposed Budget
City Council Work Session
Fiscal Year 2019-20

Lake Havasu City Police Facility
Thursday, May 16, 2019
9:00 a.m.

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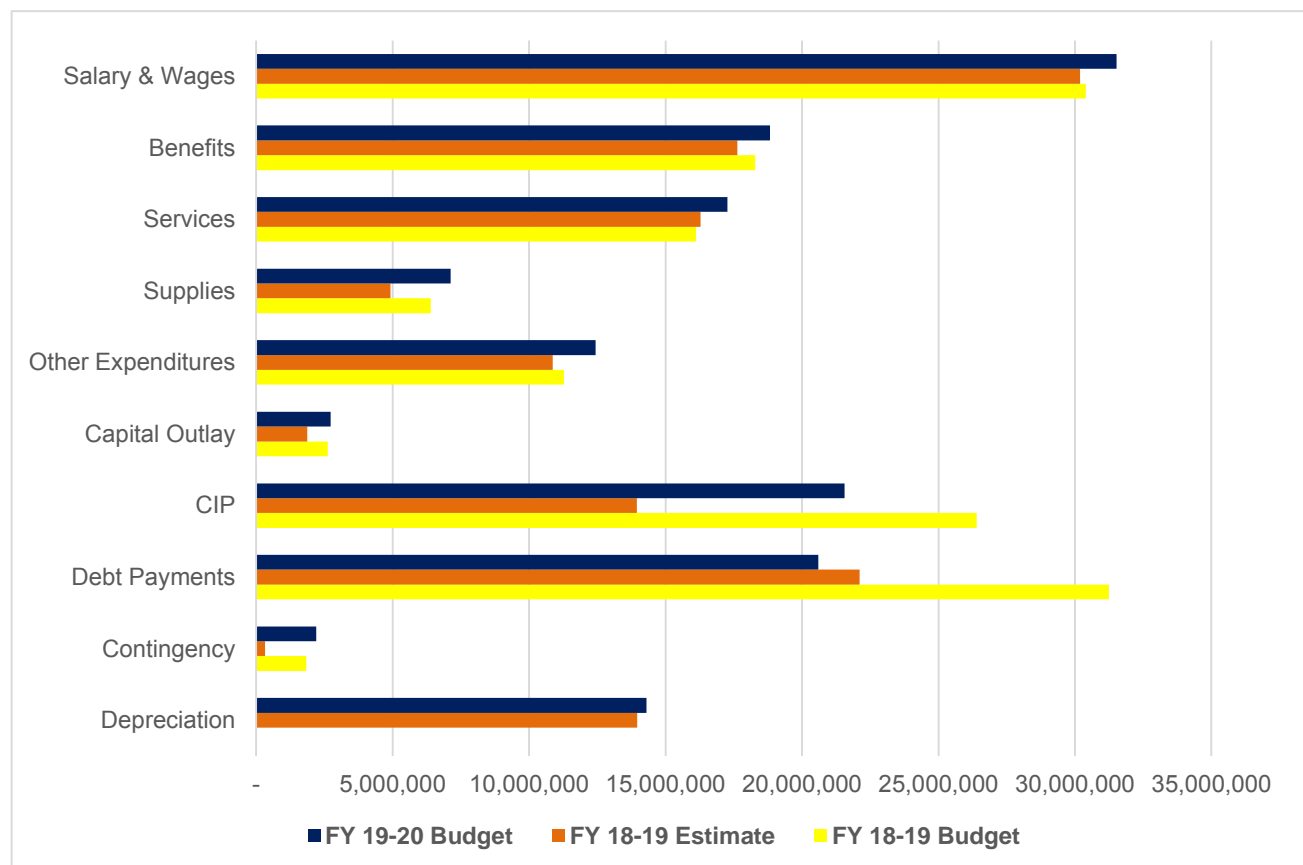
Lake Havasu City FY 2019-20 Proposed Budget

The enclosed schedules detail the Proposed Budget for Fiscal Year (FY) 19-20 and provide estimates for the fiscal year ending June 30, 2019 (FY 18-19). It provides comparisons and explanations of major variances between the two fiscal years for both expenditures and revenues.

Expenditures

The Lake Havasu City Proposed FY 19-20 Budget totals \$148.6 million (see page 21). This includes \$21.4 million for the Capital Improvement Plan (CIP), \$2.7 million for capital outlay, \$2.2 million for contingency, and \$14.3 million for depreciation. Depreciation is not required to be budgeted, since it is a non-cash transaction. Depreciation was excluded from the FY 18-19 budget, but due to financial reporting comparison issues was added back into the FY 19-20 budget.

Expenditure Comparison



The most significant difference from the Estimated Actuals and Budget for FY 18-19 is the \$12.5 million not yet spent for CIP. \$8.9 million of the remaining CIP budget will be carried forward into FY 19-20 to complete projects, and is included as part of the \$21.4 million. The other \$3.6 million is being carried into future years.



Lake Havasu City FY 2019-20 Proposed Budget

Proposed to Budget % Change

	Budget 18-19	Estimated 18-19	Proposed 19-20	\$ Change	% Change
Salaries & Wages	\$ 30,402,583	\$ 30,189,346	\$ 31,526,928	\$ 1,124,345	3.7%
Benefits	18,292,182	17,629,060	18,823,574	531,392	2.9%
Services	16,120,854	16,276,925	17,270,206	1,149,352	7.1%
Supplies	6,392,865	4,925,432	7,120,580	727,715	11.4%
Other Expenditures	11,276,293	10,865,369	12,434,745	1,158,452	10.3%
Capital Outlay	2,616,899	1,865,804	2,727,372	110,473	4.2%
CIP	26,396,824	13,943,817	21,561,230	(4,835,594)	-18.3%
Debt	31,248,103	22,104,061	20,597,753	(10,650,350)	-34.1%
Contingency	1,839,000	328,746	2,199,000	360,000	19.6%
Total	\$ 144,585,603	\$ 118,128,560	\$ 134,261,388	\$ (10,324,215)	-7.1%

- Excludes Depreciation

The FY 19-20 budget is an overall decrease from the FY 18-19 Budget (excluding depreciation) of 7.1%. Debt is the reason for the large decrease between the fiscal years. Since debt is excluded from the expenditure limitation, it was previously being issued for CIP and PSPRS (Public Safety Personnel Retirement System) expenditures. With the passing of the permanent base expenditure limitation increase, debt no longer has to be issued for this purpose; therefore, we can now cash fund CIP and our annual pension contributions. The 2017 Excise Tax Revenue for Public Safety Personnel Retirement System debt is scheduled to be paid off in August 2019, with a final principal payment in the amount of \$6.3 million.

The proposed Personnel Budget is 3.4% or \$1.7 million more than the FY 18-19 Budget. The proposed budget for salaries and wages includes eleven new full-time budgeted positions. Five out of eleven of the positions are being budgeted so that we can bring the janitorial service and park restroom cleanings in-house, instead of outsourcing the work; therefore, there is a cost decrease for the removal of janitorial contract services. In addition, some part-time hours were eliminated with creating these positions. The other positions are replacing previously authorized unbudgeted positions, some of which were filled in FY 18-19. Included in the wage and benefit calculations are employee step increases on review date, a healthcare increase of approximately 10.4% or \$600,000, and a decrease in retirement pension of approximately \$300,000. The ASRS (Arizona State Retirement System) employer contribution rates are increasing from 11.8% to 12.11% in FY 19-20. The PSPRS employer contributions are decreasing by approximately 6.3% or \$414,000 in FY 19-20. This is believed to be a temporary reduction due to prefunding two years of contributions (FY 17-18 and 18-19) in FY 17-18, and the rate is projected to increase again in FY 20-21.

The proposed Supplies Budget is 11.4% or \$728,000 more than the FY 18-19 Budget. Items added to the budget that resulted in the increase include fire hose/turnout replacements, fuel increases, public safety supplies, park signs, wastewater and water system operations and maintenance supplies.



Lake Havasu City FY 2019-20 Proposed Budget

The proposed Services Budget is 7.1% or \$1.1 million more than the FY 18-19 Budget. Key items that resulted in the increase include the Position Analysis Study, the Water and Wastewater Rate Studies, additional staff training, Information Technology maintenance agreement cost increases and equipment, school district tennis court maintenance, and additional street and wastewater maintenance and repair service.

The proposed budget for Other Expenditures is 11.7% or \$1.3 million more than the FY 18-19 Budget. Key items that resulted in the increase include growth in tourism revenue and development agreements, increase in jail costs, increase in trash service cost, and a placeholder for additional grant housing rehabilitation funds.

The proposed capital outlay budget is \$2.7 million and includes eight public safety replacement vehicles, \$150,000 for park improvements, \$1.5 million for utility system upgrades/replacements, and \$194,000 for Information Technology equipment and systems.

Revenues

The Lake Havasu City Proposed FY 19-20 Revenue Budget totals \$119.6 million (*see page 15-17*). The FY 19-20 expenditures (excluding depreciation) exceed revenues by \$14.7 million. This is mainly due to the City's CIP, which is using one-time available resources (*also referred to as fund balance*). Available resources are the accumulated revenues over expenditures from prior years and are estimated to total \$83.3 million at the end of the current FY 18-19 (*see page 6*).

Proposed to Budget % Change

	Budget 18-19	Estimated 18-19	Proposed 19-20	\$ Change	% Change
General Fund	52,650,291	53,450,797	55,922,939	3,272,648	6.2%
Wastewater Fund	23,203,200	24,048,000	24,008,000	804,800	3.5%
IDD Fund (Water & Drainage)	19,689,464	19,241,000	19,351,000	(338,464)	-1.7%
HURF Fund	5,012,518	5,498,000	5,549,306	536,788	10.7%
Refuse Fund	6,730,000	6,773,000	7,097,000	367,000	5.5%
Airport Fund	782,827	794,356	2,333,973	1,551,146	198.1%
Misc. Special Revenue Funds	3,947,864	1,993,154	5,333,628	1,385,764	35.1%
Total	\$ 112,016,164	\$ 111,798,307	\$ 119,595,846	\$ 7,579,682	6.8%

- Excludes debt proceeds

BUDGET AND CIP CALENDAR

ACTIONS AND DEADLINES

2018

- SEPTEMBER 21** Departments submit all new CIP requests
-
- NOVEMBER 13** CIP Working Group meets to discuss CIP requests
-
- DECEMBER 17** CIP Working Group meets to discuss CIP rankings

2019

- JANUARY 16-18** Budget entry training provided; Departments receive budget instructions
24 [City Council Retreat with Financial Overview](#)
-
- FEBRUARY 15** Departments submit operating budget requests, carry forwards, and supplemental requests to Administrative Services
19-22 Administrative Services reviews budget submittals; confers with Departments as needed
-
- MARCH 1** City Manager and Department Directors receive first draft of Preliminary Budget
4-8 Departments review Preliminary Budget with City Manager and Administrative Services
11-15 Administrative Services makes adjustments discussed in Department budget meetings
-
- APRIL 8-12** Additional budget meetings with Departments to discuss supplemental requests
25 [City Council CIP Overview Work Session](#)
-
- MAY 9** Work Session Operating Budget Book is distributed
16 [City Council Operating Overview Work Session](#)
-
- JUNE 6** City Council receives Proposed Tentative Budget from Clerk's Office
11 [City Council adopts CIP and Tentative Budget](#)
25 [City Council adopts Final Budget](#)
-
- JULY 1** Begin new fiscal year
9 [City Council adopts Property Tax Levy](#)

ORGANIZATIONAL CHART



CITIZENS OF LAKE HAVASU CITY

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CITY ATTORNEY
KELLY GARRY

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CITY MANAGER
JESS KNUDSON

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•
•

MAGISTRATE
MITCHELL KALAULI

•
•
•

ADMINISTRATIVE SERVICES
DIRECTOR
JILL OLSEN

• • • • •

CITY CLERK
KELLY
WILLIAMS

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COMMUNITY INVESTMENT
DIRECTOR
GREG FROSLIE

• • • • •

PARKS & RECREATION
MANAGER
MIKE KEANE

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FIRE CHIEF
BRIAN DAVIS

• • • • •

PUBLIC WORKS MANAGER
MARK CLARK

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POLICE CHIEF
DAN DOYLE

FY 19-20 PROJECTED YEAR END AVAILABLE RESOURCES

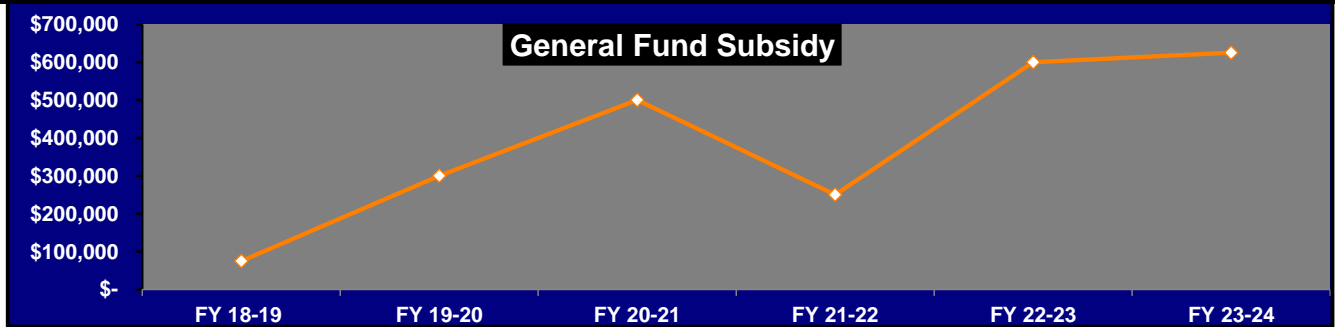
FUND	Estimated Beginning Available Resources* 7/1/2019	PLUS	LESS	LESS	PLUS	LESS	PLUS (LESS)	FY 19-20 Projected Ending Available Resources* 6/30/2020
		FY 19-20 Estimated Revenues	FY 19-20 Estimated Expenditures	FY 19-20 Community Investment Expenditures	Estimated Operating Transfers		Non-Cash Included in Expenditures & Adjustments	
					To	From		
Governmental Funds								
General	\$ 18,320,000	\$ 55,923,000	\$ 60,310,000	\$ -	\$ 1,541,000	\$ 2,500,000	\$ 2,755,000	\$ 15,729,000
Capital Projects	457,000	383,000	-	1,244,000	2,404,000	-	-	2,000,000
Special Revenue Funds								
CDBG Grant	-	1,381,000	1,381,000	-	-	-	-	-
Grant Funds: Various	-	2,944,000	2,069,000	875,000	-	-	-	-
Highway User Revenue (HURF)	2,855,000	5,549,000	4,925,000	46,000	-	-	-	3,433,000
LHC Improvement District 2	12,000	16,000	16,000	-	-	-	-	12,000
LHC Improvement District 4	12,000	59,000	60,000	-	-	-	-	11,000
Special Programs	755,000	550,000	456,000	-	-	41,000	-	808,000
Proprietary Funds								
Enterprise Funds								
Airport	40,000	2,334,000	1,750,000	1,910,000	300,000	-	1,005,000	19,000
Irrigation & Drainage District	40,756,000	19,351,000	14,331,000	12,611,000	-	1,602,000	2,870,000	34,433,000
Refuse	609,000	7,097,000	6,843,000	-	-	-	-	863,000
Wastewater Utility	19,475,000	24,008,000	35,024,000	4,710,000	-	102,000	9,927,000	13,574,000
TOTAL ALL FUNDS	\$ 83,291,000	\$ 119,595,000	\$ 127,165,000	\$ 21,396,000	\$ 4,245,000	\$ 4,245,000	\$ 16,557,000	\$ 70,882,000

*Beginning and ending available resources are calculated to remove the reserved portions of the fund and are calculated as follows:

- » Governmental Funds: Total current assets, less inventories and prepaid items, less total current liabilities, less budget stabilization reserves
- » Proprietary Funds: Total current assets, less net restricted cash, less inventories and prepaid items, less total current liabilities, less budget stabilization reserves

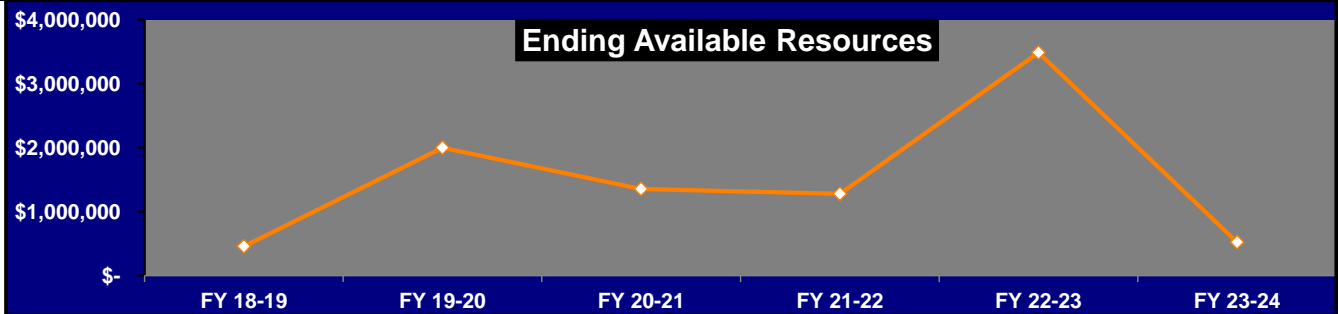
FINANCIAL PROJECTIONS - AIRPORT FUND

Financial Projections	Projections						
	Adopted FY 18-19	Estimate FY 18-19	Proposed FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Revenues							
City Sales Tax - Jet Fuel	\$ 16,000	\$ 8,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
Grants & Contributions	275,000	259,000	1,797,000	5,271,000	382,000	3,688,000	3,825,000
Airport User Revenue	453,000	489,000	490,000	500,000	510,000	520,000	530,000
Investment Earnings & Miscellaneous	1,000	-	-	-	-	-	-
Rents and Leases	38,000	38,000	38,000	39,000	40,000	41,000	42,000
Total Revenues	\$ 783,000	\$ 794,000	\$ 2,334,000	\$ 5,819,000	\$ 941,000	\$ 4,258,000	\$ 4,406,000
Expenditures							
Personnel	\$ 351,000	\$ 292,000	\$ 332,000	\$ 344,000	\$ 356,000	\$ 368,000	\$ 380,000
Operation & Maintenance (O&M)	160,000	139,000	209,000	214,000	219,000	224,000	229,000
Capital Improvement Plan	288,000	272,000	1,910,000	5,523,000	423,000	4,050,000	4,193,000
Contingency	7,000	-	7,000	7,000	7,000	7,000	7,000
Depreciation	-	960,000	1,000,000	1,020,000	1,040,000	1,061,000	1,082,000
Interfund Cost Allocation - Support Svcs	134,000	134,000	202,000	206,000	211,000	216,000	221,000
	940,000	1,797,000	3,660,000	7,314,000	2,256,000	5,926,000	6,112,000
Non-Cash Depreciation & Adjustments	-	(963,000)	(1,005,000)	(1,020,000)	(1,040,000)	(1,061,000)	(1,082,000)
Total Expenditures	\$ 940,000	\$ 834,000	\$ 2,655,000	\$ 6,294,000	\$ 1,216,000	\$ 4,865,000	\$ 5,030,000
CURRENT YEAR RESOURCES	\$ (157,000)	\$ (40,000)	\$ (321,000)	\$ (475,000)	\$ (275,000)	\$ (607,000)	\$ (624,000)
Operating Transfers In/(Out)							
General Fund	\$ 162,000	\$ 75,000	\$ 300,000	\$ 500,000	\$ 250,000	\$ 600,000	\$ 625,000
Total Operating Transfers In/(Out)	\$ 162,000	\$ 75,000	\$ 300,000	\$ 500,000	\$ 250,000	\$ 600,000	\$ 625,000
SUBTOTAL	\$ 5,000	\$ 35,000	\$ (21,000)	\$ 25,000	\$ (25,000)	\$ (7,000)	\$ 1,000
Beginning Available Resources	\$ 6,000	\$ 5,000	\$ 40,000	\$ 19,000	\$ 44,000	\$ 19,000	\$ 12,000
ENDING AVAILABLE RESOURCES	\$ 11,000	\$ 40,000	\$ 19,000	\$ 44,000	\$ 19,000	\$ 12,000	\$ 13,000



FINANCIAL PROJECTIONS - CAPITAL PROJECTS FUNDS

Financial Projections	Projections						
	Adopted FY 18-19	Estimate FY 18-19	Proposed FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Revenues							
Contributions & Donations	\$ 293,000	\$ -	\$ 376,000	\$ -	\$ -	\$ -	\$ -
Sale of Land	-	309,000	-	550,000	-	-	-
Interest & Miscellaneous	1,000	7,000	7,000	6,000	6,000	6,000	6,000
Total Revenues	\$ 294,000	\$ 316,000	\$ 383,000	\$ 556,000	\$ 6,000	\$ 6,000	\$ 6,000
Expenditures							
Capital Improvement Plan	8,559,000	6,312,000	1,244,000	3,400,000	2,283,000	-	5,167,000
Total Expenditures	\$ 8,559,000	\$ 6,312,000	\$ 1,244,000	\$ 3,400,000	\$ 2,283,000	\$ -	\$ 5,167,000
CURRENT YEAR RESOURCES	\$ (8,265,000)	\$ (5,996,000)	\$ (861,000)	\$ (2,844,000)	\$ (2,277,000)	\$ 6,000	\$ (5,161,000)
Beginning Available Resources	\$ 326,000	\$ 965,000	\$ 457,000	\$ 2,000,000	\$ 1,356,000	\$ 1,279,000	\$ 3,485,000
CIP Transfers In/(Out)							
CIP - General Fund	\$ 4,638,000	\$ 2,449,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000
CIP - IDD Fund	620,000	609,000	102,000	-	-	-	-
CIP - Wastewater Utility Fund	598,000	587,000	102,000	-	-	-	-
CIP - Refuse Fund	2,216,000	1,843,000	-	-	-	-	-
Total CIP Transfers In/(Out)	\$ 8,072,000	\$ 5,488,000	\$ 2,404,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000
ENDING AVAILABLE RESOURCES	\$ 133,000	\$ 457,000	\$ 2,000,000	\$ 1,356,000	\$ 1,279,000	\$ 3,485,000	\$ 524,000



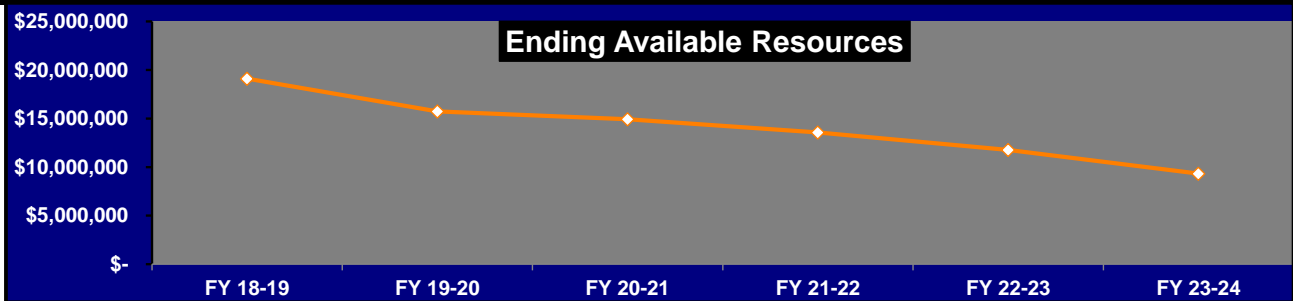
FINANCIAL PROJECTIONS - GENERAL FUND (continued on next page)

Financial Projections	Projections						
	Adopted FY 18-19	Estimate FY 18-19	Proposed FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Revenues							
Property Tax Levy	\$ 4,696,000	\$ 4,662,000	\$ 5,011,000	\$ 5,099,000	\$ 5,188,000	\$ 5,278,000	\$ 5,370,000
Franchise Fees	1,898,000	1,971,000	2,023,000	2,063,000	2,104,000	2,146,000	2,189,000
City Sales Tax	21,668,000	22,526,000	23,306,000	23,639,000	23,994,000	24,354,000	24,598,000
City Sales Tax - Toursim Portion	2,366,000	2,400,000	2,475,000	2,537,000	2,588,000	2,627,000	2,653,000
Other Taxes	224,000	224,000	229,000	234,000	239,000	244,000	249,000
License & Permits-Other	441,000	441,000	451,000	460,000	469,000	478,000	488,000
License & Permits - Building	2,200,000	2,226,000	2,206,000	2,228,000	2,250,000	2,273,000	2,296,000
State Shared - Auto	3,517,000	3,517,000	3,785,000	3,879,000	3,976,000	4,056,000	4,137,000
State Shared - Sales Tax	5,334,000	5,334,000	5,718,000	5,832,000	5,949,000	6,038,000	6,098,000
State Shared - Income Tax	6,598,000	6,598,000	7,202,000	7,274,000	7,347,000	7,420,000	7,494,000
IGA	556,000	540,000	535,000	540,000	545,000	550,000	556,000
Transit Revenue	15,000	19,000	19,000	19,000	19,000	19,000	19,000
Public Safety Revenue	315,000	287,000	296,000	299,000	302,000	305,000	308,000
Recreation Revenue	985,000	954,000	966,000	976,000	986,000	996,000	1,006,000
Fines & Forfeitures	1,196,000	1,283,000	1,244,000	1,244,000	1,244,000	1,244,000	1,244,000
Investment Earnings	415,000	193,000	193,000	197,000	202,000	207,000	213,000
Miscellaneous	226,000	276,000	264,000	269,000	274,000	279,000	285,000
Debt Proceeds	12,200,000	-	-	-	-	-	-
Total Revenues	\$ 64,850,000	\$ 53,451,000	\$ 55,923,000	\$ 56,789,000	\$ 57,676,000	\$ 58,514,000	\$ 59,203,000
Expenditures							
Personnel Services:							
Salaries & Wages	\$ 24,120,000	\$ 23,577,000	\$ 24,804,000	\$ 25,549,000	\$ 26,398,000	\$ 27,190,000	\$ 28,006,000
Overtime	1,387,000	1,520,000	1,498,000	1,543,000	1,589,000	1,637,000	1,686,000
Healthcare Costs	6,565,000	6,321,000	7,071,000	7,425,000	7,796,000	8,147,000	8,514,000
Payroll Taxes	1,156,000	1,150,000	1,198,000	1,233,000	1,270,000	1,308,000	1,347,000
Retirement - ASRS	1,564,000	1,490,000	1,644,000	1,710,000	1,778,000	1,849,000	1,923,000
Retirement - PSPRS	6,534,000	6,248,000	6,061,000	6,546,000	6,677,000	6,811,000	6,947,000
Supplies & Services:							
Utility Services	1,862,000	1,806,000	1,873,000	1,914,000	2,056,000	2,101,000	2,147,000
Operating Services	4,430,000	4,395,000	5,158,000	4,978,000	5,184,000	5,201,000	5,412,000
Insurance & Claims	366,000	372,000	375,000	383,000	391,000	400,000	409,000
Meeting, Training & Travel	199,000	181,000	229,000	234,000	239,000	244,000	249,000
Operating & Maintenance Supplies	2,166,000	2,031,000	2,162,000	2,210,000	2,276,000	2,326,000	2,377,000
Bad Debt Expense	12,000	12,000	16,000	16,000	16,000	16,000	16,000
Outside Agency Contracts	710,000	1,020,000	966,000	990,000	1,015,000	1,040,000	1,066,000
Outside Agency Grant Funding	3,000	3,000	-	-	-	-	-
Development Agreements	1,200,000	1,298,000	1,350,000	440,000	276,000	-	-
CVB & PED Payouts	2,353,000	2,388,000	2,461,000	2,524,000	2,575,000	2,614,000	2,640,000
Capital:							
Capital Outlay	201,000	131,000	946,000	993,000	1,043,000	1,095,000	1,150,000
Contingency:							
Contingency	500,000	192,000	500,000	500,000	500,000	500,000	500,000
Capital Leases & Bonds/Loans							
Principal & interest	17,737,000	8,593,000	7,093,000	750,000	750,000	519,000	144,000
Interfund Cost Allocation:							
Interfund Cost Allocations - Labor Attrition	(482,000)	-	(498,000)	(512,000)	(529,000)	(545,000)	(561,000)
Interfund Cost Allocations - Support Svcs	(4,000,000)	(4,142,000)	(4,597,000)	(4,698,000)	(4,801,000)	(4,907,000)	(5,015,000)
	68,583,000	58,586,000	60,310,000	54,728,000	56,499,000	57,546,000	58,957,000
Non-Cash Depreciation & Adjustments	-	(6,248,000)	(2,755,000)	-	-	-	-
Total Expenditures	\$ 68,583,000	\$ 52,338,000	\$ 57,555,000	\$ 54,728,000	\$ 56,499,000	\$ 57,546,000	\$ 58,957,000

FINANCIAL PROJECTIONS - GENERAL FUND

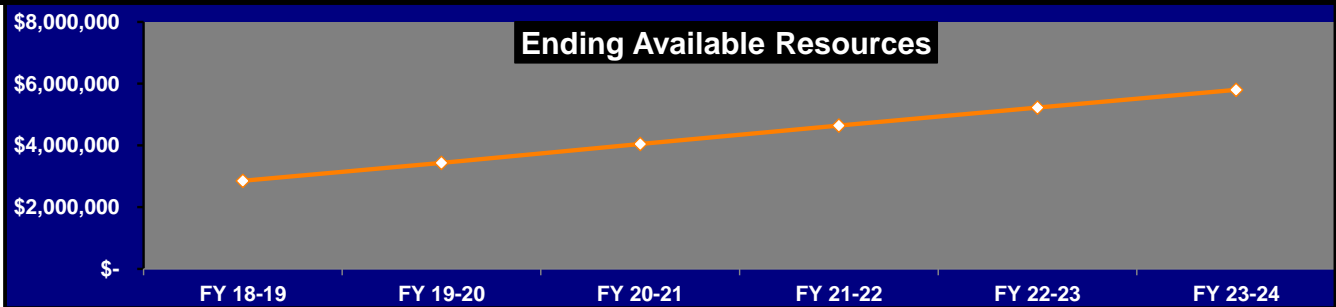
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Financial Projections	Adopted FY 18-19	Estimate FY 18-19	Proposed FY 19-20	Projections			
				FY 20-21	FY 21-22	FY 22-23	FY 23-24
CURRENT YEAR RESOURCES	\$ (3,733,000)	\$ 1,113,000	\$ (1,632,000)	\$ 2,061,000	\$ 1,177,000	\$ 968,000	\$ 246,000
Airport Fund	\$ (162,000)	\$ (75,000)	\$ (300,000)	\$ (500,000)	\$ (250,000)	\$ (600,000)	\$ (625,000)
Court Enhancement Fund	46,000	46,000	41,000	-	-	-	-
Flood Control	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Irrigation & Drainage District	1,005,000	1,000,000	1,000,000	-	-	-	-
Wastewater Utility Fund - Parking Lot Rehab	7,000	-	-	-	-	-	-
Total Operating Transfers In/(Out)	\$ 1,396,000	\$ 1,471,000	\$ 1,241,000	\$ -	\$ 250,000	\$ (100,000)	\$ (125,000)
SUBTOTAL	\$ (2,337,000)	\$ 2,584,000	\$ (391,000)	\$ 2,061,000	\$ 1,427,000	\$ 868,000	\$ 121,000
Beginning Balance	\$ 37,548,000	\$ 30,227,000	\$ 30,362,000	\$ 27,771,000	\$ 27,632,000	\$ 26,859,000	\$ 25,527,000
CIP Transfers In/(Out)							
CIP - Other	(4,638,000)	(2,449,000)	(2,200,000)	(2,200,000)	(2,200,000)	(2,200,000)	(2,200,000)
Total CIP Transfers In/(Out)	\$ (4,638,000)	\$ (2,449,000)	\$ (2,200,000)	\$ (2,200,000)	\$ (2,200,000)	\$ (2,200,000)	\$ (2,200,000)
RESOURCES AVAILABLE BEFORE BSR	\$ 30,573,000	\$ 30,362,000	\$ 27,771,000	\$ 27,632,000	\$ 26,859,000	\$ 25,527,000	\$ 23,448,000
BUDGET STABILIZATION RESERVE (BSR)	\$ (6,729,000)	\$ (11,254,000)	\$ (12,042,000)	\$ (12,709,000)	\$ (13,301,000)	\$ (13,756,000)	\$ (14,118,000)
RESOURCES AVAILABLE AFTER BSR	\$ 23,844,000	\$ 19,108,000	\$ 15,729,000	\$ 14,923,000	\$ 13,558,000	\$ 11,771,000	\$ 9,330,000



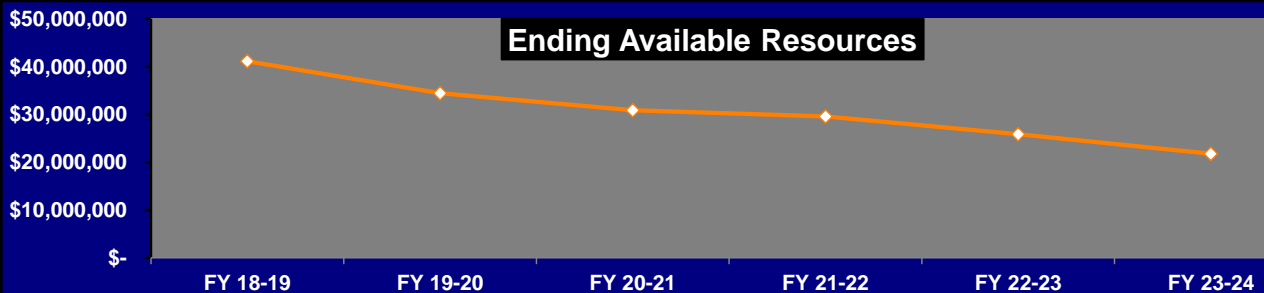
FINANCIAL PROJECTIONS - HIGHWAY USERS REVENUE FUND (HURF)

Financial Projections	Adopted FY 18-19	Estimate FY 18-19	Proposed FY 19-20	Projections			
				FY 20-21	FY 21-22	FY 22-23	FY 23-24
Revenues							
Gasoline Tax	\$ 4,988,000	\$ 5,400,000	\$ 5,460,000	\$ 5,569,000	\$ 5,680,000	\$ 5,794,000	\$ 5,910,000
Interest & Miscellaneous	25,000	98,000	89,000	91,000	93,000	95,000	98,000
Total Revenues	\$ 5,013,000	\$ 5,498,000	\$ 5,549,000	\$ 5,660,000	\$ 5,773,000	\$ 5,889,000	\$ 6,008,000
Expenditures							
Personnel	\$ 1,380,000	\$ 1,297,000	\$ 1,466,000	\$ 1,517,000	\$ 1,570,000	\$ 1,624,000	\$ 1,679,000
Operation & Maintenance (O&M)	1,176,000	968,000	1,163,000	1,189,000	1,216,000	1,243,000	1,270,000
Capital Outlay	222,000	60,000	113,000	113,000	113,000	113,000	113,000
Capital Improvement Plan	3,201,000	3,292,000	46,000	-	-	-	-
Contingency	92,000	-	92,000	92,000	92,000	92,000	92,000
Interfund Cost Allocation - Support Svcs	33,000	15,000	19,000	19,000	19,000	19,000	19,000
Interfund Cost Allocation - Labor Attrition	(17,000)	-	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)
Other Expenses:							
Street Maintenance Program	1,950,000	1,943,000	2,090,000	2,136,000	2,183,000	2,231,000	2,280,000
Total Expenditures	\$ 8,037,000	\$ 7,575,000	\$ 4,971,000	\$ 5,048,000	\$ 5,175,000	\$ 5,304,000	\$ 5,435,000
CURRENT YEAR RESOURCES	\$ (3,024,000)	\$ (2,077,000)	\$ 578,000	\$ 612,000	\$ 598,000	\$ 585,000	\$ 573,000
Beginning Available Resources	\$ 4,708,000	\$ 4,932,000	\$ 2,855,000	\$ 3,433,000	\$ 4,045,000	\$ 4,643,000	\$ 5,228,000
CIP Transfers In/(Out)							
Capital Improvement Plan	-	-	-	-	-	-	-
Total CIP Transfers In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ENDING AVAILABLE RESOURCES	\$ 1,684,000	\$ 2,855,000	\$ 3,433,000	\$ 4,045,000	\$ 4,643,000	\$ 5,228,000	\$ 5,801,000



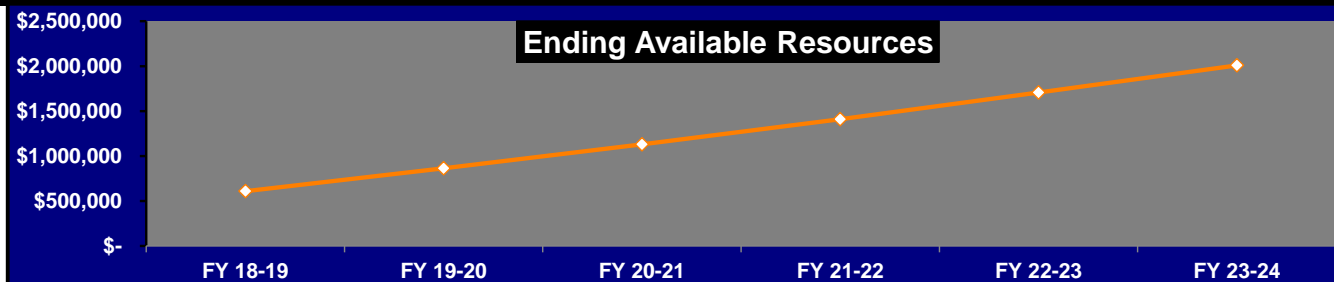
FINANCIAL PROJECTIONS - IRRIGATION AND DRAINAGE DISTRICT FUND

Financial Projections	Adopted FY 18-19	Estimate FY 18-19	Proposed FY 19-20	Projections			
				FY 20-21	FY 21-22	FY 22-23	FY 23-24
Revenues							
IGA-Flood Control Funding	\$ 2,142,000	\$ 2,100,000	\$ 2,142,000	\$ 2,163,000	\$ 2,185,000	\$ 2,207,000	\$ 2,229,000
Interest & Miscellaneous	740,000	459,000	448,000	470,000	474,000	478,000	482,000
Grants	192,000	131,000	95,000	65,000	65,000	65,000	65,000
Property Tax Levy	5,685,000	5,684,000	5,684,000	5,684,000	5,684,000	5,684,000	-
Water Use Fees/Charges	10,930,000	10,867,000	10,982,000	11,092,000	11,203,000	11,315,000	11,428,000
Total Revenues	\$ 19,689,000	\$ 19,241,000	\$ 19,351,000	\$ 19,474,000	\$ 19,611,000	\$ 19,749,000	\$ 14,204,000
Expenditures							
Personnel	\$ 3,217,000	\$ 2,970,000	\$ 3,508,000	\$ 3,627,000	\$ 3,749,000	\$ 3,875,000	\$ 4,006,000
Operation & Maintenance (O&M)	4,002,000	3,734,000	4,141,000	4,385,000	4,482,000	4,579,000	4,679,000
Capital Outlay	357,000	271,000	141,000	220,000	232,000	244,000	257,000
Capital Improvement Plan	10,538,000	2,895,000	12,611,000	10,474,000	8,101,000	10,293,000	4,919,000
Contingency	620,000	19,000	500,000	500,000	500,000	500,000	500,000
Depreciation	-	2,700,000	2,800,000	2,862,000	2,925,000	2,989,000	3,055,000
Water Allocation	165,000	165,000	165,000	165,000	165,000	165,000	165,000
Interfund Cost Allocation - Labor Attrition	(44,000)	-	(45,000)	(46,000)	(47,000)	(48,000)	(49,000)
Interfund Cost Allocation - Support Svcs	2,220,000	2,220,000	2,510,000	2,565,000	2,621,000	2,679,000	2,738,000
Other Expenses:							
Debt Service	612,000	612,000	611,000	610,000	608,000	607,000	597,000
	21,687,000	15,586,000	26,942,000	25,362,000	23,336,000	25,883,000	20,867,000
Non-Cash Depreciation & Adjustments	-	(2,766,000)	(2,870,000)	(2,932,000)	(2,995,000)	(3,059,000)	(3,125,000)
Total Expenditures	\$ 21,687,000	\$ 12,820,000	\$ 24,072,000	\$ 22,430,000	\$ 20,341,000	\$ 22,824,000	\$ 17,742,000
CURRENT YEAR RESOURCES	\$ (1,998,000)	\$ 6,421,000	\$ (4,721,000)	\$ (2,956,000)	\$ (730,000)	\$ (3,075,000)	\$ (3,538,000)
Operating Transfers In/(Out)							
General Fund - Wash Crew	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
General Fund - Water Treatment Plant	(1,000,000)	(1,000,000)	(1,000,000)	-	-	-	-
General Fund - Parking Lot Rehab	(5,000)	-	-	-	-	-	-
Wastewater Fund	(1,500,000)	(1,500,000)	-	-	-	-	-
Total Operating Transfers In/(Out)	\$ (3,005,000)	\$ (3,000,000)	\$ (1,500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
SUBTOTAL	\$ (5,003,000)	\$ 3,421,000	\$ (6,221,000)	\$ (3,456,000)	\$ (1,230,000)	\$ (3,575,000)	\$ (4,038,000)
Beginning Available Resources	\$ 41,069,000	\$ 40,838,000	\$ 43,650,000	\$ 37,327,000	\$ 33,871,000	\$ 32,641,000	\$ 29,066,000
CIP Transfers In/(Out)							
Capital Improvement Plan	\$ (620,000)	\$ (609,000)	\$ (102,000)	\$ -	\$ -	\$ -	\$ -
Total CIP Transfers In/(Out)	\$ (620,000)	\$ (609,000)	\$ (102,000)	\$ -	\$ -	\$ -	\$ -
AVAILABLE RESOURCES BEFORE BSR	\$ 35,446,000	\$ 43,650,000	\$ 37,327,000	\$ 33,871,000	\$ 32,641,000	\$ 29,066,000	\$ 25,028,000
RESERVE FUND 15%	(2,533,000)	(2,530,000)	(2,894,000)	(3,005,000)	(3,086,000)	(3,187,000)	(3,254,000)
AVAILABLE RESOURCES AFTER BSR	\$ 32,913,000	\$ 41,120,000	\$ 34,433,000	\$ 30,866,000	\$ 29,555,000	\$ 25,879,000	\$ 21,774,000



FINANCIAL PROJECTIONS - REFUSE ENTERPRISE FUND

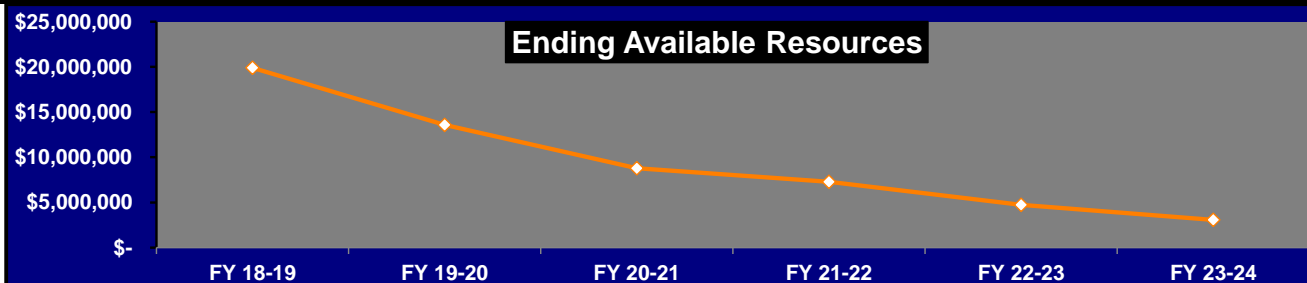
Financial Projections	Adopted FY 18-19	Estimate FY 18-19	Proposed FY 19-20	Projections			
				FY 20-21	FY 21-22	FY 22-23	FY 23-24
Revenues							
Administration Fee	\$ 5,890,000	\$ 5,971,000	\$ 6,282,000	\$ 6,464,000	\$ 6,645,000	\$ 6,845,000	\$ 6,982,000
Interest & Miscellaneous	60,000	22,000	15,000	15,000	15,000	15,000	15,000
Landfill Disposal Fees	780,000	780,000	800,000	823,000	846,000	871,000	888,000
Total Revenues	\$ 6,730,000	\$ 6,773,000	\$ 7,097,000	\$ 7,302,000	\$ 7,506,000	\$ 7,731,000	\$ 7,885,000
Expenditures							
Operation & Maintenance (O&M)	\$ 5,985,000	\$ 5,974,000	\$ 6,320,000	\$ 6,503,000	\$ 6,685,000	\$ 6,885,000	\$ 7,023,000
Contingency	100,000	-	100,000	100,000	100,000	100,000	100,000
Interfund Cost Allocation	257,000	257,000	282,000	288,000	294,000	300,000	307,000
Landfill Closure Reserve	136,000	136,000	141,000	144,000	147,000	150,000	153,000
	6,478,000	6,367,000	6,843,000	7,035,000	7,226,000	7,435,000	7,583,000
Non-Cash Depreciation & Adjustments	-	-	-	-	-	-	-
Total Expenditures	\$ 6,478,000	\$ 6,367,000	\$ 6,843,000	\$ 7,035,000	\$ 7,226,000	\$ 7,435,000	\$ 7,583,000
CURRENT YEAR RESOURCES	\$ 252,000	\$ 406,000	\$ 254,000	\$ 267,000	\$ 280,000	\$ 296,000	\$ 302,000
Beginning Available Resources*	\$ 2,388,000	\$ 2,046,000	\$ 609,000	\$ 863,000	\$ 1,130,000	\$ 1,410,000	\$ 1,706,000
Transfers In/(Out)							
Capital Improvement Plan	(2,216,000)	(1,843,000)	-	-	-	-	-
Total Transfers In/(Out)	\$ (2,216,000)	\$ (1,843,000)	\$ -	\$ -	\$ -	\$ -	\$ -
ENDING AVAILABLE RESOURCES	\$ 424,000	\$ 609,000	\$ 863,000	\$ 1,130,000	\$ 1,410,000	\$ 1,706,000	\$ 2,008,000



*Beginning Available Resources excludes the Landfill closure reserve of \$3.3 million

FINANCIAL PROJECTIONS - WASTEWATER UTILITY FUND

Financial Projections	Adopted FY 18-19	Estimate FY 18-19	Proposed FY 19-20	Projections			
				FY 20-21	FY 21-22	FY 22-23	FY 23-24
Revenues							
Interest & Miscellaneous	\$ 431,000	\$ 235,000	\$ 228,000	\$ 233,000	\$ 239,000	\$ 245,000	\$ 252,000
Misc. Sewer Fees / Connection Fee	563,000	786,000	755,000	763,000	771,000	779,000	787,000
User Fees / Charges	22,209,000	23,027,000	23,025,000	23,255,000	23,487,000	23,722,000	23,959,000
Total Revenues	\$ 23,203,000	\$ 24,048,000	\$ 24,008,000	\$ 24,251,000	\$ 24,497,000	\$ 24,746,000	\$ 24,998,000
Expenditures							
Personnel	\$ 2,543,000	\$ 2,465,000	\$ 2,817,000	\$ 2,913,000	\$ 3,011,000	\$ 3,097,000	\$ 3,186,000
Operation & Maintenance (O&M)	4,085,000	4,234,000	4,758,000	4,873,000	4,980,000	5,088,000	5,199,000
Capital Outlay	1,289,000	1,384,000	1,430,000	1,459,000	1,488,000	1,518,000	1,548,000
Capital Improvement Plan	3,675,000	1,329,000	4,710,000	4,196,000	875,000	1,900,000	1,000,000
Contingency	520,000	118,000	1,000,000	500,000	500,000	500,000	500,000
Depreciation	-	10,300,000	10,500,000	10,731,000	10,967,000	11,208,000	11,455,000
Interfund Cost Allocation - Labor Attrition	(33,000)	-	(37,000)	(38,000)	(39,000)	(40,000)	(41,000)
Interfund Cost Allocation - Support Svcs	1,457,000	1,457,000	1,661,000	1,694,000	1,728,000	1,763,000	1,798,000
Other Expenses:							
Debt Service	12,899,000	12,899,000	12,894,000	12,844,000	12,838,000	12,831,000	12,822,000
	26,435,000	34,186,000	39,733,000	39,172,000	36,348,000	37,865,000	37,467,000
Non-Cash Depreciation & Adjustments	-	(9,715,000)	(9,927,000)	(10,158,000)	(10,394,000)	(10,635,000)	(10,882,000)
Total Expenditures	\$ 26,435,000	\$ 24,471,000	\$ 29,806,000	\$ 29,014,000	\$ 25,954,000	\$ 27,230,000	\$ 26,585,000
CURRENT YEAR RESOURCES	\$ (3,232,000)	\$ (423,000)	\$ (5,798,000)	\$ (4,763,000)	\$ (1,457,000)	\$ (2,484,000)	\$ (1,587,000)
Operating Transfers In/(Out)							
General Fund - Parking Lot Rehab	\$ (7,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IDD Fund	1,500,000	1,500,000	-	-	-	-	-
Total Operating Transfers In/(Out)	\$ 1,493,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -
SUBTOTAL	\$ (1,739,000)	\$ 1,077,000	\$ (5,798,000)	\$ (4,763,000)	\$ (1,457,000)	\$ (2,484,000)	\$ (1,587,000)
Beginning Available Resources*	\$ 19,773,000	\$ 22,831,000	\$ 23,320,000	\$ 17,420,000	\$ 12,657,000	\$ 11,200,000	\$ 8,716,000
CIP Transfers In/(Out)							
Capital Improvement Plan	(598,000)	(588,000)	(102,000)	-	-	-	-
Total CIP Transfers In/(Out)	\$ (598,000)	\$ (588,000)	\$ (102,000)	\$ -	\$ -	\$ -	\$ -
AVAILABLE RESOURCES BEFORE BSR	\$ 17,436,000	\$ 23,320,000	\$ 17,420,000	\$ 12,657,000	\$ 11,200,000	\$ 8,716,000	\$ 7,129,000
RESERVE FUND 15%	(3,449,000)	(3,427,000)	(3,846,000)	(3,877,000)	(3,917,000)	(3,982,000)	(4,060,000)
AVAILABLE RESOURCES AFTER BSR	\$ 13,987,000	\$ 19,893,000	\$ 13,574,000	\$ 8,780,000	\$ 7,283,000	\$ 4,734,000	\$ 3,069,000



REVENUE HISTORY AND PROJECTIONS

General Fund	Actual	Budget	Estimate	Budget	
	FY 17-18	FY 17-18	FY 18-19	FY 18-19	FY 19-20
TAXES					
Property	\$ 4,389,483	\$ 4,405,892	\$ 4,615,000	\$ 4,661,841	\$ 4,964,545
Personal Property	47,442	35,000	47,000	35,000	47,000
City Sales	21,016,607	20,320,000	22,526,000	21,668,000	23,306,000
Restaurant & Bar / Bed	2,273,017	2,152,000	2,400,000	2,366,000	2,475,000
Fire Insurance Premium Tax	<u>220,842</u>	<u>215,000</u>	<u>224,000</u>	<u>224,000</u>	<u>229,000</u>
<i>Total Taxes</i>	27,947,391	27,127,892	29,812,000	28,954,841	31,021,545
LICENSES & PERMITS	2,631,312	1,978,000	2,667,000	2,644,000	2,657,000
INTERGOVERNMENTAL REVENUES					
Auto Lieu	3,403,444	3,236,000	3,517,000	3,517,000	3,784,738
State Sales	5,167,905	5,040,000	5,334,000	5,334,000	5,717,940
Urban Revenue Sharing	6,656,582	6,656,000	6,598,000	6,598,000	7,201,716
Court IGA with Mohave County	544,885	540,000	540,000	556,000	535,000
ECM Rebate	<u>38,772</u>	<u>30,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<i>Total Intergovernmental Revenues</i>	15,811,588	15,502,000	15,989,000	16,005,000	17,239,394
CHARGES FOR SERVICES					
Fire / Police Department	292,665	228,000	265,000	315,400	274,000
Mobility Services	10,271	12,000	9,000	15,000	9,000
Recreation / Aquatics	984,595	980,000	953,797	984,800	966,000
General Government	<u>116,465</u>	<u>45,000</u>	<u>151,000</u>	<u>28,000</u>	<u>136,000</u>
<i>Total Charges for Services</i>	1,403,996	1,265,000	1,378,797	1,343,200	1,385,000
FINES & FORFEITURES	1,233,228	1,298,000	1,283,000	1,196,000	1,244,000
OTHER REVENUES					
Interest	138,989	376,000	193,000	415,000	193,000
Debt Proceeds	12,614,000	28,051,000	-	12,200,000	-
Franchise Fees	1,915,660	2,060,000	1,971,000	1,898,000	2,023,000
Miscellaneous	<u>194,358</u>	<u>157,000</u>	<u>157,000</u>	<u>194,250</u>	<u>160,000</u>
<i>Total Other Revenues</i>	14,863,007	30,644,000	2,321,000	14,707,250	2,376,000
TOTAL GENERAL FUND REVENUES	\$ 63,890,522	\$ 77,814,892	\$ 53,450,797	\$ 64,850,291	\$ 55,922,939
Special Revenue Funds					
HIGHWAY USER REVENUE FUND					
Gasoline Tax	\$ 5,095,411	\$ 5,273,000	\$ 5,400,000	\$ 4,987,518	\$ 5,460,306
Interest & Miscellaneous	<u>10,733</u>	<u>51,600</u>	<u>98,000</u>	<u>25,000</u>	<u>89,000</u>
<i>Total HURF</i>	5,106,144	5,324,600	5,498,000	5,012,518	5,549,306
COURT ENHANCEMENT (COURTS)	43,623	45,300	53,000	43,700	48,000
FILL THE GAP (COURTS)	10,892	12,019	12,000	12,160	12,000
JCEF (COURTS)	15,679	21,516	20,000	17,725	21,000
MEMORIAL TREE FUND (P&R)	-	7,000	-	-	-

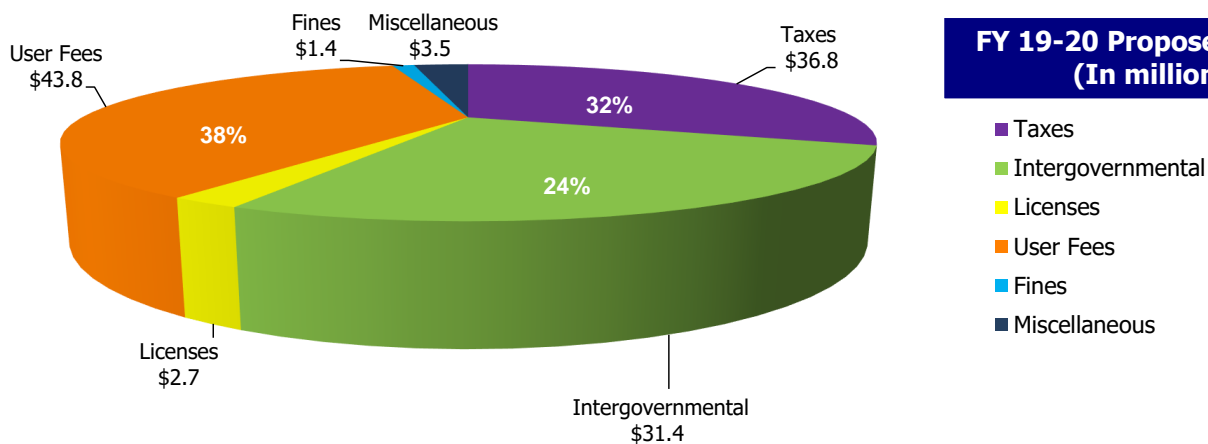
REVENUE HISTORY AND PROJECTIONS

Special Revenue Funds (cont'd)	Actual	Budget	Estimate	Budget	
	FY 17-18	FY 17-18	FY 18-19	FY 18-19	FY 19-20
PD VEHICLE TOWING 28-3511	-	14,725	-	-	-
RICO	51,767	90,000	40,000	90,000	100,000
WALETA	296,765	780,300	330,063	619,535	368,840
GRANT - ACJC (COURT)	22,066	-	52,000	52,000	-
GRANT - AZ DOHS (FD/PD)	17,213	-	-	-	-
GRANT - AZ GOHS (PD)	42,133	69,800	35,011	28,000	87,000
GRANT - AZ POST (PD)	1,645	-	1,500	1,500	-
GRANT - BULLET PROOF VEST (PD)	11,007	12,648	7,574	15,177	7,603
GRANT - HSIP (STREETS)	-	-	135,000	135,000	875,000
GRANT - MAGNET (PD)	224,119	158,199	242,562	185,000	292,122
GRANT - NON-SPECIFIC GRANTS	-	407,000	-	1,143,986	1,294,511
GRANT - ADOT (MOBILITY)	79,348	-	-	36,995	38,083
GRANT - CDBG (ADMIN SVCS)	259,471	771,894	250,869	809,571	1,380,760
GRANT - US DEPT OF JUSTICE (PD)	-	18,000	-	-	-
GRANT - VETERANS TREATMENT COURT	102,309	-	404,278	371,472	329,251
GRANT - VOCA (ATTORNEY)	18,032	15,349	20,297	18,554	20,812
TOTAL SPECIAL REVENUE FUNDS	\$ 6,302,213	\$ 7,748,350	\$ 7,102,154	\$ 8,592,893	\$ 10,424,288
Enterprise Funds					
AIRPORT O&M FUND					
User Fees	\$ 480,047	\$ 470,000	\$ 489,000	\$ 453,200	\$ 490,000
Grants - Capital	884,157	1,217,000	258,756	275,127	1,796,973
City Sales Tax	7,918	-	8,000	15,500	9,000
Miscellaneous	35,975	30,000	38,600	39,000	38,000
<i>Total Airport O&M Fund</i>	1,408,097	1,717,000	794,356	782,827	2,333,973
IDD FUND (Water)					
Property Taxes	5,702,082	5,684,564	5,684,000	5,684,564	5,684,000
User Fees	11,769,496	10,576,000	10,901,000	10,966,000	11,017,000
Flood Control Funding	2,025,728	2,100,000	2,100,000	2,142,000	2,142,000
Interest & Miscellaneous	274,398	618,400	401,000	685,400	388,000
Sale of Other Assets	45,591	-	25,000	20,000	25,000
Bond Proceeds - CIP	1,235,245	751,000	-	-	-
Grants - Operating & CIP	-	106,416	130,000	191,500	95,000
<i>Total IDD Fund (Water)</i>	21,052,540	19,836,380	19,241,000	19,689,464	19,351,000

REVENUE HISTORY AND PROJECTIONS

Enterprise Funds (cont'd)	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
REFUSE FUND					
Administration Fees	5,634,684	5,615,000	5,971,000	5,890,000	6,282,000
Landfill Disposal	707,358	615,000	780,000	780,000	800,000
Recycling	16,678	20,000	-	-	-
Interest & Miscellaneous	89,059	210,000	22,000	60,000	15,000
<i>Total Refuse Fund</i>	6,447,779	6,460,000	6,773,000	6,730,000	7,097,000
WASTEWATER					
User Fees	21,828,412	21,964,000	22,600,000	21,658,000	22,600,000
Effluent Charges	442,968	490,000	427,000	551,000	425,000
Treatment Capacity Fees	793,826	563,000	786,000	563,000	755,000
Interest & Miscellaneous	21,098	366,000	235,000	431,200	228,000
<i>Total Wastewater Utility Fund</i>	23,086,304	23,383,000	24,048,000	23,203,200	24,008,000
TOTAL ENTERPRISE FUNDS REVENUES	\$ 51,994,720	\$ 51,396,380	\$ 50,856,356	\$ 50,405,491	\$ 52,789,973
Other Funds					
LHC Improvement Districts #2 & #4	\$ 72,935	\$ 73,349	\$ 73,000	\$ 73,369	\$ 75,376
TOTAL OTHER FUNDS REVENUES	\$ 72,935	\$ 73,349	\$ 73,000	\$ 73,369	\$ 75,376
Capital Projects Funds					
CIP Fund - General City					
Donations, Interest & Miscellaneous	\$ 230,199	\$ 2,550	\$ 316,000	\$ 294,120	\$ 383,270
<i>Total CIP Fund - General City</i>	230,199	2,550	316,000	294,120	383,270
TOTAL CAPITAL PROJECTS REVENUES	\$ 230,199	\$ 2,550	\$ 316,000	\$ 294,120	\$ 383,270

Total Revenues **\$ 122,490,589** **\$ 137,035,521** **\$ 111,798,307** **\$ 124,216,164** **\$ 119,595,846**



PROPERTY TAX LEVIES AND RATES

GENERAL FUND	PROPERTY TAX LEVY			TAX RATE (per \$100 AV)
	Primary	Secondary	Total	
2019-20 Proposed	4,964,545		4,964,545	0.6718
2018-19	4,661,841		4,661,841	0.6718
2017-18	4,405,892		4,405,892	0.6718
2016-17	4,338,921		4,338,921	0.7000
2015-16	4,282,670		4,282,670	0.7235
2014-15	4,232,725		4,232,725	0.7408
2013-14	4,178,275		4,178,275	0.7381
2012-13	4,134,174		4,134,174	0.7332
2011-12	4,096,228		4,096,228	0.7264
2010-11	4,096,228		4,096,228	0.5834
2009-10	4,910,186		4,910,186	0.5834
2008-09	4,699,922		4,699,922	0.6704

IRRIGATION & DRAINAGE DISTRICT	PROPERTY TAX LEVY			TAX RATE (per acre)
	Primary	Secondary	Total	
2019-20 Proposed	5,672,576	11,988	5,684,564	268.85
2018-19	5,671,914	12,650	5,684,564	268.85
2017-18	5,671,251	13,313	5,684,564	268.85
2016-17	5,670,589	13,975	5,684,564	268.85
2015-16	5,669,926	14,638	5,684,564	268.85
2014-15	5,669,264	15,300	5,684,564	268.85
2013-14	5,668,601	15,963	5,684,564	268.85
2012-13	5,667,939	16,625	5,684,564	268.85
2011-12	5,667,276	17,288	5,684,564	268.85
2010-11	4,480,436	17,950	4,498,386	212.75
2009-10	3,296,350	18,600	3,314,950	156.78
2008-09	2,090,576	29,900	2,120,476	100.74

ASSESSED VALUATION AND PROPERTY TAX RATE COMPARISONS

		Adopted FY 18-19	Proposed FY 19-20	% of Change
General Fund				
	Primary Assessed Value	693,932,809	738,991,584	6.5%
	Tax Levy	4,661,841	4,964,545	6.5%
	Rate Per \$100	0.6718	0.6718	0.0%
Irrigation & Drainage District				
	Basis for Levy-Estimated Acres	21,144.00	21,144.00	0.0%
	Tax Levy	5,684,564	5,684,564	0.0%
	Rate Per Acre:			
	IDD Equipment, CIP, Depr.	268.25	268.28	0.0%
	Debt Service	<u>0.60</u>	<u>0.57</u>	(5.2%)
	Total Rate Per Acre	268.85	268.85	0.0%
	Levy Amount Collected for:			
	IDD Equipment, CIP, Depr.	5,671,914	5,672,576	0.0%
	Debt Service	<u>12,650</u>	<u>11,988</u>	(5.2%)
	Total	5,684,564	5,684,564	0.0%
Improvement Districts				
Dist. #2:	Primary Assessed Value	2,067,294	2,171,099	5.0%
	Tax Levy	16,001	16,001	0.0%
	Tax Rate Per \$100	0.7740	0.7370	(4.8%)
Dist. #4:	Primary Assessed Value	11,310,258	11,780,759	4.2%
	Tax Levy	57,004	59,375	4.2%
	Tax Rate Per \$100	0.5040	0.5040	0.0%

#2=London Bridge Plaza; #4=McCulloch Median

**EXPENDITURES BY DEPARTMENT - BY FUND
FY 18-19 ESTIMATED**

Department	Salaries & Wages	Benefits	Services	Supplies	Other Expenditures	Capital Outlay	CIP	Contingency	Depreciation	Capital Lease Debt & Interest	Interfund Cost Allocation	FY 18-19 Estimated Total
General Fund												
Administrative Services	\$ 1,895,155	\$ 824,584	\$ 2,061,180	\$ 403,787	\$ 4,000	\$ 40,576	\$ -	\$ -	\$ -	\$ -	\$ (2,337,667)	\$ 2,891,615
City Attorney	630,375	272,484	99,569	11,550	-	-	-	-	-	-	(103,856)	910,122
City Clerk	192,368	72,952	88,215	2,700	-	-	-	-	-	-	(68,035)	288,200
City Council	90,764	91,610	49,807	10,736	7,392	-	-	-	-	-	(42,640)	207,669
City Manager	192,667	72,643	9,095	585	-	-	-	-	-	-	(40,840)	234,150
Community Affairs	73,768	28,392	10,455	1,360	-	-	-	-	-	-	(19,395)	94,580
Human Resources	353,876	136,182	96,380	3,700	9,000	-	-	-	-	-	(145,506)	453,632
Community Investment	1,715,990	710,471	115,986	25,150	-	35,000	-	-	-	-	(670,520)	1,932,077
Fire	6,574,409	5,337,977	426,107	384,107	-	-	-	-	-	3,377,026	-	16,099,626
General Services	-	-	813,657	16,050	3,742,926	-	-	191,612	-	1,406,693	(91,151)	6,079,787
Municipal Court	1,038,711	409,530	375,521	19,050	33,100	-	-	-	-	-	-	1,875,912
Parks & Recreation	1,567,164	445,453	896,679	214,341	90,479	-	-	-	-	-	-	3,214,116
Public Works Administration	137,307	78,515	87,591	8,250	50,000	-	-	-	-	-	(349,846)	11,817
Havas Mobility	177,721	70,319	16,579	19,911	3,300	-	-	-	-	-	-	287,830
Maintenance Services:												
Maintenance Services	2,024,641	955,317	929,881	450,121	-	55,729	-	-	-	-	(97,350)	4,318,339
Vehicle Maintenance	496,739	221,096	43,750	14,450	-	-	-	-	-	-	(217,789)	558,246
Police	7,935,654	5,480,441	633,529	428,362	840,132	-	-	-	-	3,809,528	-	19,127,646
General Fund Total	\$ 25,097,309	\$ 15,207,966	\$ 6,753,981	\$ 2,014,210	\$ 4,780,329	\$ 131,305	\$ -	\$ 191,612	\$ -	\$ 8,593,247	\$ (4,184,595)	\$ 58,585,364
Other Funds												
Airport	\$ 204,286	\$ 88,025	\$ 383,455	\$ 22,262	\$ 350	\$ -	\$ 4,363	\$ -	\$ 960,000	\$ -	\$ 134,123	\$ 1,796,864
Capital Projects	-	-	189,060	-	-	-	6,123,209	-	-	-	-	6,312,269
HURF Funded (Street)	844,400	452,230	2,341,150	569,750	500	59,587	3,292,402	-	-	-	14,938	7,574,957
Irrigation & Drainage District (Water)	2,054,460	915,592	2,888,616	823,100	22,500	270,856	3,060,119	18,870	2,700,000	611,877	2,219,510	15,585,500
LHC Improvement Districts	-	-	20,146	-	-	-	-	-	-	-	54,707	74,853
Refuse	-	-	245,696	-	5,865,000	-	-	-	-	-	256,966	6,367,662
RICO	-	-	-	20,000	-	20,000	-	-	-	-	-	40,000
WALETA	-	-	283,214	81,790	550	-	-	-	-	-	50,200	415,754
Wastewater Utility	1,682,449	782,848	2,823,372	1,375,731	35,140	1,384,056	1,328,724	118,264	10,300,000	12,898,937	1,456,725	34,186,246
Other Funds Total	\$ 4,785,595	\$ 2,238,695	\$ 9,174,709	\$ 2,892,633	\$ 5,924,040	\$ 1,734,499	\$ 13,808,817	\$ 137,134	\$ 13,960,000	\$ 13,510,814	\$ 4,187,169	\$ 72,354,105
Grant Funds												
ACJC Grant (Court)	\$ 40,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,000
AZ GOHS	24,302	7,268	-	3,441	-	-	-	-	-	-	-	35,011
AZ Post (Police)	-	-	1,500	-	-	-	-	-	-	-	-	1,500
Bullet Proof Vest (Police)	-	-	-	15,148	-	-	-	-	-	-	(7,574)	7,574
CDBG, Home, SSP (Comm Services)	63,629	21,240	-	-	161,000	-	-	-	-	-	5,000	250,869
HSIP Grant	-	-	-	-	-	-	135,000	-	-	-	-	135,000
MAGNET (Police)	108,450	129,612	4,500	-	-	-	-	-	-	-	-	242,562
Veterans Treatment Court	49,764	12,279	342,235	-	-	-	-	-	-	-	-	404,278
Victims of Crime Act (Attorney)	20,297	-	-	-	-	-	-	-	-	-	-	20,297
Grant Funds Total	\$ 306,442	\$ 182,399	\$ 348,235	\$ 18,589	\$ 161,000	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ (2,574)	\$ 1,149,091
Total All Funds	\$ 30,189,346	\$ 17,629,060	\$ 16,276,925	\$ 4,925,432	\$ 10,865,369	\$ 1,865,804	\$ 13,943,817	\$ 328,746	\$ 13,960,000	\$ 22,104,061	\$ -	\$ 132,088,560

**EXPENDITURES BY DEPARTMENT - BY FUND
FY 19-20**

Department	Salaries & Wages	Benefits	Services	Supplies	Other Expenditures	Capital Outlay	CIP	Contingency	Depreciation	Debt Payments	Interfund Cost Allocation	FY 19-20 Proposed Total
General Fund												
Administrative Services	\$ 1,996,503	\$ 899,038	\$ 2,418,756	\$ 315,019	\$ 4,000	\$ 193,547	\$ -	\$ -	\$ -	\$ -	\$ (2,539,004)	\$ 3,287,859
City Attorney	636,417	295,252	100,905	15,400	-	-	-	-	-	-	(102,292)	945,682
City Clerk	197,702	77,521	25,415	2,900	-	-	-	-	-	-	(51,600)	251,938
City Council	95,135	103,206	51,482	6,000	9,600	-	-	-	-	-	(45,122)	220,301
City Manager	240,412	113,138	110,537	4,400	-	-	-	-	-	-	(69,336)	399,151
Community Affairs	84,692	32,632	12,840	2,205	-	-	-	-	-	-	(22,501)	109,868
Human Resources	386,523	159,355	219,221	10,000	25,000	-	-	-	-	-	(185,625)	614,474
Community Investment	1,841,802	816,247	134,252	28,025	-	-	-	-	-	-	(943,728)	1,876,598
Fire	6,796,334	5,361,854	489,800	473,800	1,000	183,000	-	-	-	3,332,209	-	16,637,997
General Services	(498,000)	-	909,162	18,650	3,849,293	-	-	500,000	-	-	(36,372)	4,742,733
Municipal Court	1,100,763	459,979	406,560	25,700	-	-	-	-	-	-	-	2,027,622
Parks & Recreation	2,567,354	956,465	1,030,684	405,903	89,410	160,000	-	-	-	-	-	5,209,816
Public Works Administration	144,656	65,777	88,122	8,250	50,000	-	-	-	-	-	(334,991)	21,814
Havasu Mobility	176,935	64,927	21,746	20,400	3,000	-	-	-	-	-	-	287,008
Maintenance Services:												
Maintenance Services	1,238,803	666,294	875,331	308,695	-	60,000	-	-	-	-	(65,003)	3,084,120
Vehicle Maintenance	511,406	235,020	54,950	18,050	-	-	-	-	-	-	(225,399)	594,027
Police	8,286,652	5,667,064	685,567	462,661	786,800	349,000	-	-	-	3,761,035	-	19,998,779
General Fund Total	\$ 25,804,089	\$ 15,973,769	\$ 7,635,330	\$ 2,126,058	\$ 4,852,723	\$ 945,547	\$ -	\$ 500,000	\$ -	\$ 7,093,244	\$ (4,620,973)	\$ 60,309,787
Other Funds												
Airport	\$ 223,646	\$ 108,718	\$ 149,997	\$ 59,243	\$ 400	\$ -	\$ 1,910,000	\$ 7,000	\$ 1,000,000	\$ -	\$ 201,688	\$ 3,660,692
Capital Projects	-	-	-	-	-	-	1,243,825	-	-	-	-	1,243,825
HURF Funded (Street)	909,045	538,681	2,605,930	646,600	500	113,000	46,246	92,000	-	-	18,983	4,970,985
Irrigation & Drainage District (Water)	2,327,515	1,135,342	3,086,231	1,024,850	195,500	141,000	12,610,909	500,000	2,800,000	610,751	2,510,050	26,942,148
LHC Improvement Districts	-	-	21,085	-	-	-	-	-	-	-	54,990	76,075
Refuse	-	-	261,300	-	6,200,000	-	-	100,000	-	-	281,659	6,842,959
RICO	-	-	-	100,000	-	-	-	-	-	-	-	100,000
WALETA	-	-	313,976	24,550	1,300	16,000	-	-	-	-	-	355,826
Wastewater Utility	1,865,954	914,718	2,938,415	1,779,906	40,000	1,430,000	4,710,250	1,000,000	10,500,000	12,893,758	1,660,948	39,733,949
Other Funds Total	\$ 5,326,160	\$ 2,697,459	\$ 9,376,934	\$ 3,635,149	\$ 6,437,700	\$ 1,700,000	\$ 20,521,230	\$ 1,699,000	\$ 14,300,000	\$ 13,504,509	\$ 4,728,318	\$ 83,926,459
Grant Funds												
AZ GOHS	\$ 87,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,000
Bullet Proof Vest (Police)	-	-	-	15,206	-	-	-	-	-	-	(7,603)	7,603
CDBG, Home, SSP (Comm Services)	53,392	18,046	-	-	1,309,322	-	-	-	-	-	-	1,380,760
Fire Non-Specific	-	-	-	979,000	-	-	-	-	-	-	(89,000)	890,000
General Government Non-Specific	-	-	-	300,000	-	-	-	-	-	-	-	300,000
Havasu Mobility 5310 Grant	-	-	-	-	-	48,825	-	-	-	-	(10,742)	38,083
HSIP Grant	-	-	-	-	-	-	875,000	-	-	-	-	875,000
MAGNET (Police)	173,191	118,931	-	-	-	-	-	-	-	-	-	292,122
Police Non-Specific	18,344	-	-	53,167	-	33,000	-	-	-	-	-	104,511
Veterans Treatment Court	50,638	8,671	257,942	12,000	-	-	-	-	-	-	-	329,251
Victims of Crime Act (Attorney)	14,114	6,698	-	-	-	-	-	-	-	-	-	20,812
Grant Funds Total	\$ 396,679	\$ 152,346	\$ 257,942	\$ 1,359,373	\$ 1,309,322	\$ 81,825	\$ 875,000	\$ -	\$ -	\$ -	\$ (107,345)	\$ 4,325,142
Total All Funds	\$ 31,526,928	\$ 18,823,574	\$ 17,270,206	\$ 7,120,580	\$ 12,599,745	\$ 2,727,372	\$ 21,396,230	\$ 2,199,000	\$ 14,300,000	\$ 20,597,753	\$ -	\$ 148,561,388

**OPERATING TRANSFERS
FY 19-20**

TRANSFERS IN	TRANSFERS OUT					
	General (A)	IDD (B)	IDD Flood (C)	Special Programs (D)	Wastewater Utility (E)	
Airport (1)	300,000					\$ 300,000
CIP (2)	2,200,000	101,902			101,903	\$ 2,403,805
General (3)		1,000,000	500,000	41,305		\$ 1,541,305
	\$ 2,500,000	\$ 1,101,902	\$ 500,000	\$ 41,305	\$ 101,903	\$ 4,245,110

Monthly (Budget)
Actuals
Monthly Trued up @ Yr End

A1: Operating Subsidy
 A2: Construction Sales Tax to Fund CIP
 B2: IT1502 ERP Software
 B3: Repayment of Water Treatment Plant
 C3: Flood Control - Washcrew
 D3: Court Special Revenue Fund Transfers
 E2: IT1502 ERP Software

CAPITAL LEASE SCHEDULE

Description of Borrowing	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 6-30-19	FY 19-20		
						Principal	Interest	Total
Capital Lease General Government								
Fire Apparatus Lease	2014	2,550,000	2.59%	7/11/23	1,228,883	260,930	26,751	287,681
Radio Lease	2015	3,046,010	1.78%	9/25/22	1,570,221	438,742	24,054	462,796
Total General Government Leases		\$ 5,596,010			\$ 2,799,104	\$ 699,672	\$ 50,805	\$ 750,477

Total Outstanding Leases	\$ 2,799,104
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Total Fiscal Year 19-20 Leases	\$ 699,672	\$ 50,805	\$ 750,477
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DEBT SERVICE SCHEDULE

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 6-30-19	FY 19-20		
						Principal	Interest	Total
Long Term Debt General Government								
PSPRS Prepayment	2017	12,614,000	2.23	8/1/19	6,331,000	6,331,000	11,767	6,342,767
Total General Government Debt		\$ 12,614,000			\$ 6,331,000	\$ 6,331,000	\$ 11,767	\$ 6,342,767
Irrigation & Drainage District								
Bond Series	1993	\$ 4,120,000	6.00 - 6.625	7/1/22	\$ 40,000	\$ 10,000	\$ 1,988	\$ 11,988
WIFA Senior	2007	5,700,000	3.504	7/1/27	3,051,666	294,273	96,619	390,892
WIFA Senior	2010	3,222,300	2.775	7/1/30	2,139,972	152,725	55,146	207,871
Total IDD Debt		\$ 13,042,300			\$ 5,231,638	\$ 456,998	\$ 153,753	\$ 610,751
Wastewater Utility								
2015 A GO Bonds	2015	\$ 71,775,000	3.00 - 5.00	7/1/37	\$ 63,525,000	\$ 2,175,000	\$ 2,901,325	\$ 5,076,325
2015 B Revenue Bonds	2015	98,300,000	4.00 - 5.00	7/1/45	98,300,000	-	4,656,850	4,656,850
2015 WIFA Loan A-1 & A-2	2015	60,269,432	2.368	7/1/35	53,797,904	2,607,065	1,212,199	3,819,264
Premium - 2015 A GO Bonds	2015					-	(401,427)	(401,427)
Premium - 2015 B Revenue Bonds	2015					-	(200,932)	(200,932)
Premium - Prior Debt GADA	2006					-	(95,258)	(95,258)
Total Wastewater Utility Debt		\$ 230,344,432			\$ 215,622,904	\$ 4,782,065	\$ 8,072,757	\$ 12,854,822
Total Outstanding Debt		\$ 227,185,542						
Total FY 19-20 Debt Service		\$ 11,570,063 \$ 8,238,277 \$ 19,808,340						

SCHEDULE OF AUTHORIZED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 17-18		FY 18-19		FY 19-20	
		Authorized	Budgeted	Authorized	Budgeted	Authorized	Budgeted
Administrative Services Department	Department Director	1.0	1.0	1.0	1.0	1.0	1.0
	Division Manager	2.0	2.0	2.0	2.0	2.0	2.0
	Network Administrator, Senior	1.0	1.0	1.0	1.0	1.0	1.0
	Customer Service Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	Accountant, Senior	1.0	1.0	1.0	1.0	1.0	1.0
	Budget Analyst, Senior	1.0	1.0	1.0	1.0	1.0	1.0
	GIS Administrator			1.0	1.0	1.0	1.0
	Management Analyst	1.0	1.0	1.0	1.0	1.0	1.0
	Network Administrator	2.0	2.0	2.0	2.0	2.0	2.0
	Program Analyst	1.0	1.0	1.0	1.0	1.0	1.0
	Computer Ops Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	Accountant	2.0	2.0	2.0	2.0	2.0	2.0
	Grants Administrator	1.0	1.0	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0	1.0	1.0
	Revenue Specialist	1.0	1.0	1.0	1.0	1.0	1.0
	Computer Ops Spec. II	1.0					
	Computer Ops Spec. I	2.0	3.0	3.0	3.0	3.0	3.0
	GIS Specialist	1.0	1.0				
	Accounting Specialist	2.0	2.0	2.0	2.0	2.0	2.0
	Customer Service Specialist	6.0	6.0	6.0	6.0	6.0	6.0
	Administrative Technician	4.0	3.0	4.0	3.0	3.0	3.0
	Customer Service Technician					1.0	1.0
	TOTAL POSITIONS	33.0	32.0	33.0	32.0	33.0	33.0
City Attorney	City Attorney	1.0	1.0	1.0	1.0	1.0	1.0
	City Prosecutor	1.0	1.0	1.0	1.0	1.0	1.0
	Assistant City Prosecutor	2.0	1.0	2.0	1.0	1.0	1.0
	Legal Supervisor	1.0	1.0	1.0	1.0		
	Contract Specialist					1.0	1.0
	Victim Services Specialist	1.0	1.0	1.0	1.0	1.0	1.0
	Legal Specialist	2.0	2.0	2.0	2.0	3.0	3.0
	Administrative Technician	1.0	1.0	1.0	1.0	1.0	1.0
	Legal Assistant	1.0		1.0			
	TOTAL POSITIONS	10.0	8.0	10.0	8.0	9.0	9.0
City Clerk	City Clerk	1.0	1.0	1.0	1.0	1.0	1.0
	City Clerk Assistant	1.0	1.0	1.0	1.0	1.0	1.0
	Administrative Technician	1.0	1.0	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	3.0	3.0	3.0	3.0	3.0	3.0
City Manager - Administration	City Manager	1.0	1.0	1.0	1.0	1.0	1.0
	Assistant to the City Manager					1.0	1.0
	Executive Assistant	1.0	1.0	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	2.0	2.0	2.0	2.0	3.0	3.0

SCHEDULE OF AUTHORIZED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 17-18		FY 18-19		FY 19-20	
		Authorized	Budgeted	Authorized	Budgeted	Authorized	Budgeted
City Manager - Human Resources/ Risk Management Division	HR/Risk Manager	1.0	1.0	1.0	1.0	1.0	1.0
	HR/RM Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	2.0	2.0	2.0	2.0
	Administrative Technician	2.0	2.0	2.0	2.0	2.0	2.0
	TOTAL POSITIONS	6.0	6.0	6.0	6.0	6.0	6.0
Community Affairs Division	Web Services/Media Coord.	1.0	1.0	1.0	1.0	1.0	1.0
	Public Information Officer	1.0		1.0			
	TOTAL POSITIONS	2.0	1.0	2.0	1.0	1.0	1.0
Community Investment Department	Department Director	1.0	1.0	1.0	1.0	1.0	1.0
	Assistant City Engineer	1.0	1.0	1.0	1.0	1.0	1.0
	Division Manager	1.0	1.0	1.0	1.0	1.0	1.0
	Procurement Official	1.0	1.0	1.0	1.0	1.0	1.0
	Zoning Administrator	1.0	1.0	1.0	1.0	1.0	1.0
	Project Manager	3.0	3.0	3.0	3.0	3.0	3.0
	Capital Asset Administrator	1.0	1.0	1.0	1.0	1.0	1.0
	City Planner	1.0	1.0	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0				
	Plans Examiner II	1.0	1.0	1.0	1.0	1.0	1.0
	Plans Examiner I	2.0	2.0	2.0	2.0	2.0	2.0
	Stormwater Specialist	1.0	1.0	1.0	1.0	1.0	1.0
	Contract Specialist	1.0	1.0	1.0	1.0	1.0	1.0
	Procurement Specialist	1.0	1.0				
	Engineering Tech Coordinator	2.0	2.0	2.0	2.0	2.0	2.0
	Building Inspector II	2.0	2.0	2.0	2.0	2.0	2.0
	Development Specialist	1.0	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist II			1.0	1.0	1.0	1.0
	Code Enforcement Specialist	1.0	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	1.0	1.0	1.0	1.0
	Customer Service Specialist	3.0	3.0	3.0	3.0	3.0	3.0
	TOTAL POSITIONS	27.0	27.0	26.0	26.0	26.0	26.0
Fire Department	Fire Chief	1.0	1.0	1.0	1.0	1.0	1.0
	Fire Division Chief	2.0	2.0	2.0	2.0	2.0	2.0
	Battalion Commander	4.0	4.0	4.0	4.0	4.0	4.0
	Fire Captain/Paramedic	12.0	12.0	11.0	11.0	11.0	11.0
	Fire Captain	6.0	6.0	7.0	7.0	7.0	7.0
	Fire Engineer/Paramedic	11.0	11.0	10.0	10.0	11.0	11.0
	Fire Engineer	7.0	7.0	8.0	8.0	7.0	7.0
	Firefighter/Paramedic	17.0	17.0	17.0	17.0	20.0	20.0
	Firefighter	19.0	19.0	19.0	19.0	16.0	16.0
	Fire Prevention Officer	1.0	1.0	1.0	1.0	1.0	1.0
	Management Specialist	2.0	2.0	2.0	2.0	2.0	2.0
	Fire Inspector			1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	1.0	1.0	1.0	1.0
	Public Education Specialist	1.0	1.0	1.0	1.0	1.0	1.0
	Administrative Technician			1.0	1.0	1.0	1.0
	TOTAL POSITIONS	85.0	85.0	86.0	86.0	86.0	86.0

SCHEDULE OF AUTHORIZED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 17-18		FY 18-19		FY 19-20	
		Authorized	Budgeted	Authorized	Budgeted	Authorized	Budgeted
Municipal Court	Magistrate	1.0	1.0	1.0	1.0	1.0	1.0
	Court Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	Probation Officer	1.0		1.0			
	Court Clerk Lead	2.0	2.0	2.0	2.0	2.0	2.0
	Court Clerk IV			1.0	1.0	1.0	1.0
	Court Clerk III	2.0	2.0	1.0	1.0	1.0	1.0
	Court Clerk II	7.0	7.0	7.0	7.0	7.0	7.0
	Court Clerk I	5.0	5.0	5.0	5.0	5.0	5.0
	TOTAL POSITIONS	19.0	18.0	19.0	18.0	18.0	18.0
Non-Departmental	City Employee					9.0	
	TOTAL POSITIONS	0.0	0.0	0.0	0.0	9.0	0.0
Parks & Recreation Department	Parks & Recreation Manager	1.0	1.0	1.0	1.0	1.0	1.0
	Aquatics Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	Recreation Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	Events Coordinator	1.0	1.0	1.0	1.0		
	Field Supervisor					2.0	2.0
	Administrative Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	Maintenance Lead					4.0	4.0
	Program Coordinator	3.0	3.0	3.0	3.0	3.0	3.0
	Maintenance Specialist					3.0	3.0
	Administrative Specialist I	2.0	2.0	2.0	2.0	2.0	2.0
	Administrative Technician	2.0	2.0	1.0	1.0	1.0	1.0
	Maintenance Technician					8.0	8.0
	TOTAL POSITIONS	12.0	12.0	11.0	11.0	27.0	27.0
Police Department	Police Chief	1.0	1.0	1.0	1.0	1.0	1.0
	Police Captain	2.0	2.0	2.0	2.0	2.0	2.0
	Management Specialist	1.0	1.0	1.0	1.0	1.0	1.0
	Communications Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	Police Lieutenant	4.0	4.0	4.0	4.0	4.0	4.0
	Police Sergeant	11.0	11.0	11.0	11.0	11.0	11.0
	Police Officer, Senior	18.0	18.0	14.0	14.0	11.0	11.0
	Police Officer	47.0	45.0	51.0	48.0	51.0	51.0
	Detention Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	Records Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	Public Safety Dispatch Spvr.	2.0	1.0	2.0	1.0	1.0	1.0
	Administrative Specialist II	2.0	2.0	2.0	2.0	2.0	2.0
	Property/Evidence Technician	1.0	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	1.0	1.0	1.0	1.0
	Public Safety Dispatcher	13.0	13.0	13.0	13.0	13.0	13.0
	Crime Scene Technician	1.0	1.0	1.0	1.0	1.0	1.0
	Animal Control Officer	2.0	2.0	2.0	2.0	2.0	2.0
	Detention Officer	9.0	9.0	9.0	9.0	9.0	9.0
	Administrative Technician	3.0	3.0	3.0	3.0	3.0	3.0
	Police Service Technician	1.0	1.0	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	122.0	119.0	122.0	118.0	118.0	118.0

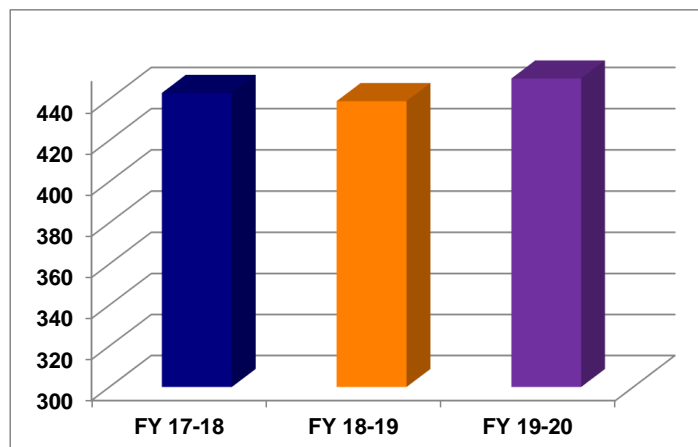
SCHEDULE OF AUTHORIZED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 17-18		FY 18-19		FY 19-20	
		Authorized	Budgeted	Authorized	Budgeted	Authorized	Budgeted
Public Works - Administration	Public Works Manager	1.0	1.0	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0			
	TOTAL POSITIONS	2.0	2.0	2.0	1.0	1.0	1.0
Public Works - Havasu Mobility	Mobility Program Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	1.0	1.0	1.0	1.0	1.0	1.0
Public Works - Airport Division	Airport Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	Maintenance Lead			1.0	1.0	1.0	1.0
	Administrative Specialist II	1.0	1.0	1.0	1.0	1.0	1.0
	Maintenance Specialist			1.0	1.0	1.0	1.0
	TOTAL POSITIONS	2.0	2.0	4.0	4.0	4.0	4.0
Public Works - Maintenance Services Division	Transportation Engineer	1.0	1.0				
	Transp. & Maint. Superintendent			1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0	1.0	1.0
	Field Operations Supervisor	1.0	1.0				
	Maintenance Supervisor			1.0	1.0	1.0	1.0
	Transportation Specialist	3.0	3.0	3.0	3.0	3.0	3.0
	Field Supervisor	6.0	6.0	5.0	5.0	3.0	3.0
	Maintenance Lead	12.0	12.0	11.0	11.0	7.0	7.0
	Administrative Specialist II	1.0	1.0	1.0	1.0	1.0	1.0
	Maintenance Specialist	18.0	17.0	18.0	17.0	14.0	14.0
	Maintenance Technician	10.0	10.0	10.0	10.0	4.0	4.0
	Custodian II					1.0	1.0
	Custodian I					2.0	2.0
	TOTAL POSITIONS	53.0	52.0	51.0	50.0	38.0	38.0
Public Works - Maintenance Services Division: Vehicle Maintenance	Maintenance Supervisor	1.0	1.0	1.0	1.0	1.0	1.0
	Maintenance Lead	1.0					
	Equipment Mechanic II	2.0	3.0	3.0	3.0	3.0	3.0
	Equipment Mechanic I	4.0	4.0	4.0	4.0	4.0	4.0
	Administrative Technician	1.0	1.0	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	9.0	9.0	9.0	9.0	9.0	9.0
Public Works - Utilities Division	Superintendent, Water & WW	1.0	1.0	1.0			
	Water Resources Coordinator	1.0	1.0				
	Management Specialist	1.0	1.0				
	Scada Supervisor	1.0	1.0				
	TOTAL POSITIONS	4.0	4.0	1.0	0.0	0.0	0.0

SCHEDULE OF AUTHORIZED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 17-18		FY 18-19		FY 19-20	
		Authorized	Budgeted	Authorized	Budgeted	Authorized	Budgeted
Public Works - Wastewater Section	Wastewater Superintendent					1.0	1.0
	Chemist	1.0	1.0	1.0	1.0	1.0	1.0
	Scada Supervisor			1.0	1.0	1.0	1.0
	Management Specialist			1.0	1.0	1.0	1.0
	Utility Supervisor	2.0	2.0	2.0	2.0	2.0	2.0
	Field Supervisor			1.0	1.0	1.0	1.0
	Utility Lead	4.0	4.0	4.0	4.0	4.0	4.0
	Scada Communication Spec.	1.0	1.0	1.0	1.0	1.0	1.0
	Utility Worker II	7.0	7.0	7.0	7.0	9.0	9.0
	Plant Operator	4.0	4.0	4.0	4.0	2.0	2.0
	Administrative Specialist I			1.0	1.0	1.0	1.0
	Laboratory Technician	2.0	2.0	2.0	2.0	2.0	2.0
	Utility Worker I	5.0	5.0	5.0	5.0	7.0	7.0
	Administrative Technician	1.0	1.0				
	TOTAL POSITIONS	27.0	27.0	30.0	30.0	33.0	33.0
Public Works - Water Section	Water Superintendent					1.0	1.0
	Water Resources Coordinator			1.0	1.0	1.0	1.0
	Utility Supervisor	2.0	2.0	2.0	2.0	2.0	2.0
	Field Supervisor			1.0	1.0	1.0	1.0
	Utility Lead	4.0	4.0	3.0	3.0	3.0	3.0
	Utility Worker II	13.0	13.0	12.0	12.0	12.0	11.0
	Administrative Specialist II	1.0	1.0	1.0	1.0	1.0	1.0
	Plant Operator	3.0	3.0	3.0	3.0	3.0	3.0
	Water Conservation Specialist	1.0	1.0	1.0	1.0	1.0	1.0
	Utility Mechanic	2.0	2.0	2.0	2.0	2.0	2.0
	Administrative Technician	1.0	1.0	1.0	1.0	1.0	1.0
	Utility Worker I	6.0	6.0	6.0	6.0	6.0	7.0
	TOTAL POSITIONS	33.0	33.0	33.0	33.0	34.0	34.0
TOTAL AUTHORIZED POSITIONS		452.0	443.0	451.0	439.0	459.0	450.0

Total Number of Budgeted Positions



SCHEDULE OF AUTHORIZED PART-TIME POSITIONS BY DEPARTMENT

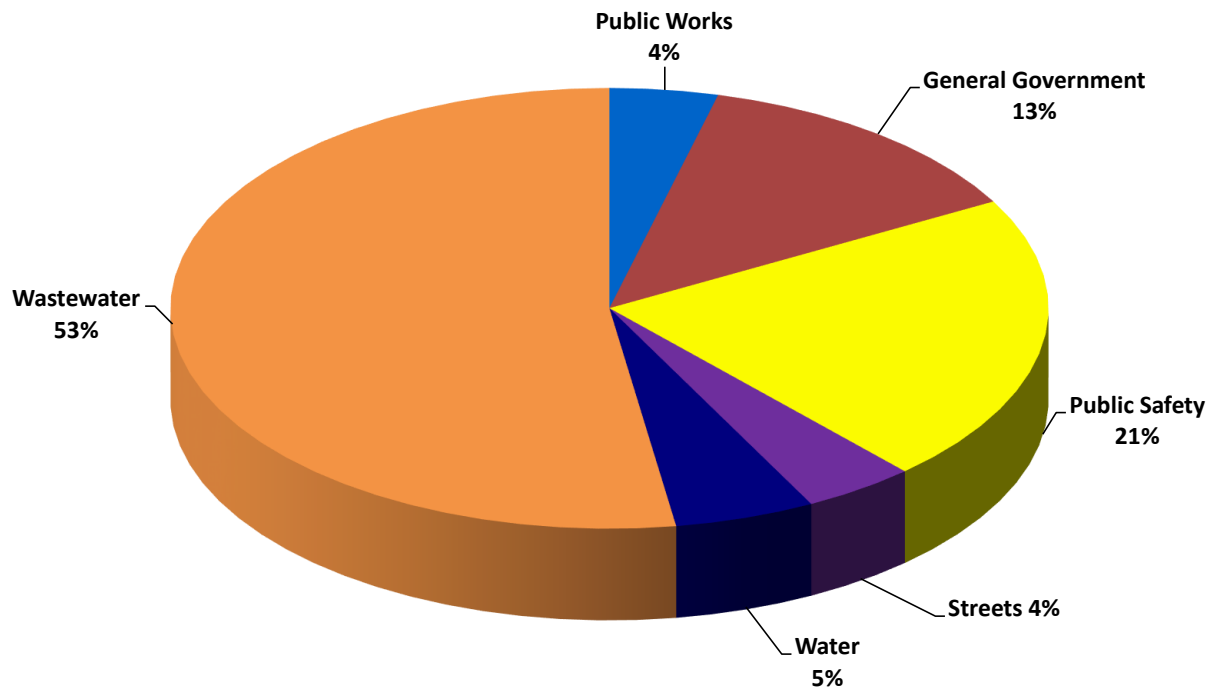
Department	Position Title	FY 18-19	FY 19-20
Administrative Services Department	Meter Readers	4.3	4.6
	TOTAL POSITIONS	4.3	4.6
Community Investment Department	Engineering Aide	0.8	0.8
	Plan Review Aide	0.5	0.5
	TOTAL POSITIONS	1.3	1.3
Fire Department	Clerical Office Aide	0.6	0.6
	Service Aide	0.6	0.6
	TOTAL POSITIONS	1.2	1.2
Municipal Court	Associate Magistrate	0.7	1.0
	Clerical Office Aide	2.2	2.2
	TOTAL POSITIONS	2.9	3.2
Parks & Recreation Department	Cashier	3.3	3.3
	Exercise Instructor	0.0	0.7
	Laborer	0.0	5.4
	Lifeguard Apprentice	0.0	0.4
	Lifeguard I	2.9	3.0
	Lifeguard II	3.7	3.8
	Lifeguard III	2.1	2.2
	Program Instructor	0.0	0.5
	Recreation Leader I	8.2	7.8
	Recreation Leader II	8.2	7.7
	Recreation Leader III	7.5	7.5
	Recreation Leader IV	1.4	1.4
	Service Aide	0.4	0.4
	Water Exercise Instructor	0.5	0.0
	TOTAL POSITIONS	38.2	44.1
Police Department	Background Investigator	0.7	0.7
	Clerical Office Aide	3.5	3.5
	Police Project Analyst	0.7	0.7
	Police Service Assistant	3.6	3.6
	TOTAL POSITIONS	8.5	8.5
Public Works - Havasu Mobility	Mobility Prg Driver/Dispatch	4.4	4.4
	TOTAL POSITIONS	4.4	4.4
Public Works - Maintenance Services Division	Laborer	9.8	2.9
	Transportation Aide	0.8	0.8
	TOTAL POSITIONS	10.6	3.7
Public Works - Vehicle Maintenance	Laborer	0.5	0.5
	TOTAL POSITIONS	0.5	0.5
Public Works - Water Division (IDD Fund)	Laborer	1.8	1.8
	TOTAL POSITIONS	1.8	1.8
TOTAL AUTHORIZED FULL-TIME EQUIVALENT (FTE) POSITIONS		73.7	73.3

CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Proposed FY 19-20
GENERAL FUND				
Administrative Services				
Additional Memory for VM Server Farm	New	1	36,300	\$ 36,300
Backup and Recovery System	Replacement	1	39,400	39,400
Compellent Array Controller	Replacement	1	78,500	78,500
GPS System for GIS	New	1	12,500	12,500
Tier 2 Disk Expansion	New	1	26,847	26,847
				<u>193,547</u>
Fire				
Command Response Vehicle	Replacement	2	61,000	122,000
Staff Vehicle	Replacement	1	61,000	61,000
				<u>183,000</u>
Parks & Recreation				
Park Improvements	Improvements	1	150,000	150,000
Floor Scrubber	Replacement	1	10,000	10,000
				<u>160,000</u>
Police				
5' Evidence Drying Cabinet with Accessories	New	1	15,000	15,000
5th Console - Centurylink	Replacement	1	24,000	24,000
Patrol Vehicle	Replacement	5	62,000	310,000
				<u>349,000</u>
Public Works				
Booster Pump/Electrical Irrigation (Cypress Park)	New	1	15,000	15,000
Irrigation ICC Upgrades	Replacement	1	45,000	45,000
				<u>60,000</u>
TOTAL GENERAL FUND				\$ 945,547
OTHER FUNDS				
Irrigation & Drainage District Fund (Water Division)				
Pickup Truck	New	1	30,000	30,000
Pump Control Valves 8" (Station 2)	Replacement	2	12,000	24,000
Soft Start (WTP)	Replacement	1	12,000	12,000
Well 18 Pump Rehab	Improvement	1	75,000	75,000
				<u>141,000</u>
Grants				
Bomb Suit	Replacement	1	33,000	33,000
Minivan With Ramp	Replacement	1	48,825	48,825
				<u>81,825</u>
Highway User Revenue Fund				
Street Sweeper	Replacement	1	75,000	75,000
Pickup Reg Cab 4x4	Replacement	1	38,000	38,000
				<u>113,000</u>
WALETA				
Pima Training Building Microwave Tower	New	1	16,000	16,000

CAPITAL OUTLAY SUMMARY

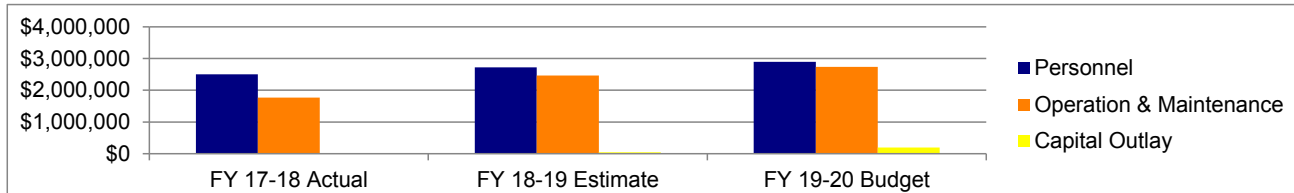
Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Proposed FY 19-20
OTHER FUNDS (con't)				
Wastewater Utility Fund				
Bombay Spare Pump	Spare	1	98,000	98,000
IPS VFD	Replacement	1	100,000	100,000
ITP Belt Press Rehab & Control Panel Combined	Replacement	1	230,000	230,000
ITP Clarifier Scope	Replacement	2	22,500	45,000
ITP PLC Upgrades	Replacement	1	40,000	40,000
London Bridge Road / IPS Spare Pump	Spare	1	110,000	110,000
MTP Belt Press	Replacement	1	325,000	325,000
MTP Digester Sludge Pump	Replacement	1	21,000	21,000
MTP PLC Upgrades	Replacement	1	90,000	90,000
MTP UV Wiper Upgrade	Replacement	1	85,000	85,000
NRP Aeration Basin Blower	Replacement	1	45,000	45,000
NRP EQ Basin Blowers	Replacement	1	51,000	51,000
NRP Influent Screens	Replacement	1	100,000	100,000
NRP PLC Upgrades	Replacement	1	40,000	40,000
Pickup Truck	New	1	30,000	30,000
Windsor Main Spare 23HP Flygt	Spare	1	20,000	20,000
				<u>1,430,000</u>
TOTAL OTHER FUNDS				\$ 1,781,825
TOTAL CAPITAL OUTLAY				\$ 2,727,372



ADMINISTRATIVE SERVICES DEPARTMENT

Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 1,732,514	\$ 1,843,022	\$ 1,886,610	\$ 1,904,715	\$ 1,990,225
Salaries - Part-Time	16,488	-	3,541	-	-
OT, Standby & Shift Differential	589	2,060	500	2,122	4,927
Benefits & Taxes	727,467	786,604	809,584	820,524	880,993
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	22,924	15,897	19,504	15,724	19,396
	2,499,982	2,647,583	2,719,739	2,743,085	2,895,541
Operation & Maintenance					
Professional Services	1,144,438	1,363,772	1,836,754	1,849,004	2,095,090
Utilities	4,725	4,276	3,776	3,876	4,560
Equipment Leases	114,054	143,867	169,534	168,622	245,148
Repairs & Maintenance (including cleaning)	3,352	2,670	2,410	2,719	3,194
Meetings, Training & Travel	7,713	17,530	7,200	20,240	27,360
Supplies	457,993	596,818	403,787	521,272	315,019
Outside Contracts	4,000	4,000	4,000	4,000	4,000
Other	31,222	42,709	41,506	43,888	43,404
	1,767,497	2,175,642	2,468,967	2,613,621	2,737,775
Capital Outlay	-	936,000	40,576	-	193,547
Subtotal Expenditures	\$ 4,267,479	\$ 5,759,225	\$ 5,229,282	\$ 5,356,706	\$ 5,826,863
Interfund Cost Allocation	(2,230,465)	(2,172,743)	(2,337,667)	(2,332,667)	(2,539,004)
TOTAL EXPENDITURES	\$ 2,037,014	\$ 3,586,482	\$ 2,891,615	\$ 3,024,039	\$ 3,287,859

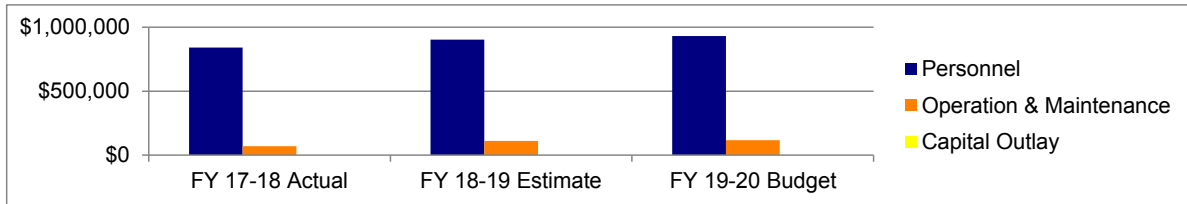
Capital Outlay Budget	Quantity	Unit Price	Total FY 19-20
New			
Additional Memory for VM Server Farm	1	\$ 36,300	\$ 36,300
GPS System for GIS	1	12,500	12,500
Tier 2 Disk Expansion	1	26,847	26,847
Replacement			
Backup and Recovery System	1	39,400	39,400
Compellent Array Controller	1	78,500	78,500
TOTAL CAPITAL OUTLAY			\$ 193,547



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Changed Grant Administrator position to be 20% funded by General fund
Professional Services	IT maintenance agreement cost increases
Equipment Leases	IT new device lease payments
Supplies	Decrease in IT supplies & equipment

CITY ATTORNEY

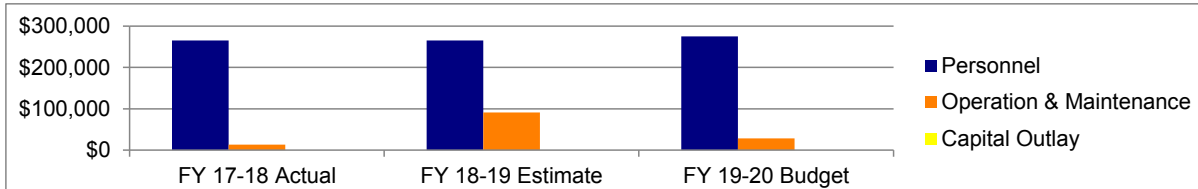
Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 594,766	\$ 606,231	\$ 612,000	\$ 614,815	\$ 636,417
Benefits & Taxes	238,427	230,230	262,565	248,061	285,250
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	8,079	7,883	28,294	10,362	10,002
	841,272	844,344	902,859	873,238	931,669
Operation & Maintenance					
Professional Services	47,625	75,000	85,000	85,000	85,000
Utilities	442	460	475	475	475
Repairs & Maintenance (including cleaning)	2,332	3,380	1,465	3,380	2,580
Meetings, Training & Travel	5,748	8,000	8,000	8,000	8,000
Supplies	10,464	14,300	11,550	14,700	15,400
Other	2,891	5,050	4,629	5,050	4,850
	69,502	106,190	111,119	116,605	116,305
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 910,774	\$ 950,534	\$ 1,013,978	\$ 989,843	\$ 1,047,974
Interfund Cost Allocation	(98,476)	(98,476)	(103,856)	(103,856)	(102,292)
TOTAL EXPENDITURES	\$ 812,298	\$ 852,058	\$ 910,122	\$ 885,987	\$ 945,682



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Removed 1 Legal Supervisor; Added 1 Legal Specialist and 1 Contract Specialist

CITY CLERK

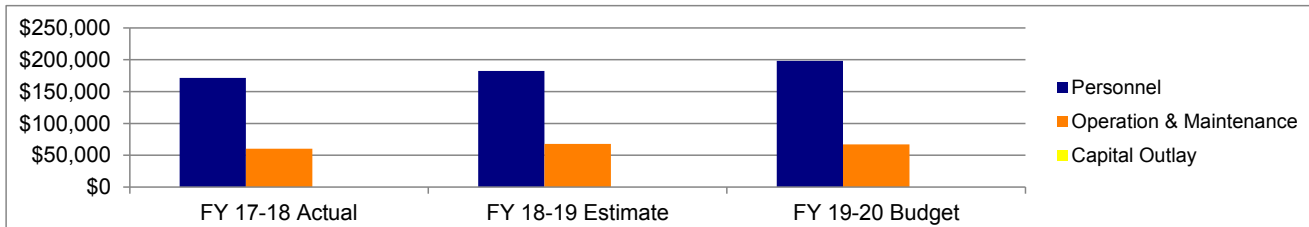
Expenditures	Actual	Budget	Estimate	Budget	
	FY 17-18	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 189,451	\$ 185,153	\$ 192,000	\$ 196,050	\$ 197,702
Benefits & Taxes	73,666	72,564	70,952	70,237	75,521
Other: Retiree Health Savings, PTO Payout	2,000	2,000	2,368	2,000	2,000
	265,117	259,717	265,320	268,287	275,223
Operation & Maintenance					
Professional Services	5,217	9,150	80,150	121,150	16,150
Repairs & Maintenance (including cleaning)	648	600	600	600	600
Meetings, Training & Travel	1,129	1,800	2,100	2,100	3,300
Supplies	1,593	2,500	2,700	2,700	2,900
Other	4,857	5,365	5,365	5,365	5,365
	13,444	19,415	90,915	131,915	28,315
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 278,561	\$ 279,132	\$ 356,235	\$ 400,202	\$ 303,538
Interfund Cost Allocation	(47,452)	(47,453)	(68,035)	(68,035)	(51,600)
TOTAL EXPENDITURES	\$ 231,109	\$ 231,679	\$ 288,200	\$ 332,167	\$ 251,938



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Professional Services	Change in election costs every other year

CITY COUNCIL

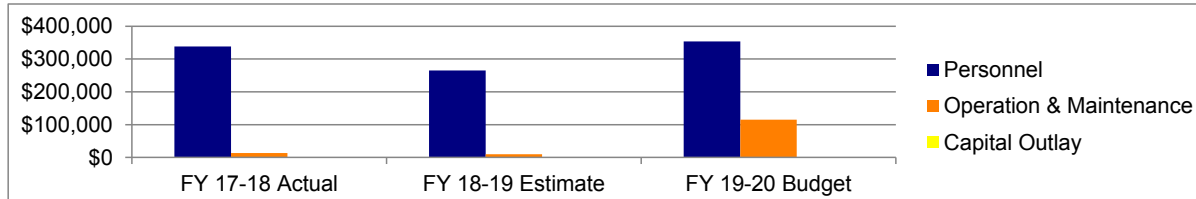
Expenditures	Actual	Budget	Estimate	Budget	
	FY 17-18	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 25,879	\$ 25,813	\$ 32,527	\$ 26,800	\$ 36,615
Benefits & Taxes	86,911	82,980	91,610	89,190	103,206
Council Fees	58,512	58,360	58,237	58,360	58,520
	171,302	167,153	182,374	174,350	198,341
Operation & Maintenance					
Utilities	934	660	893	1,320	-
Repairs & Maintenance (including cleaning)	3,982	4,164	3,660	6,164	3,944
Meetings, Training & Travel	9,864	17,000	14,100	15,000	14,000
Supplies	3,887	7,500	10,736	7,500	6,000
Other	41,423	39,457	38,546	46,489	43,138
	60,090	68,781	67,935	76,473	67,082
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 231,392	\$ 235,934	\$ 250,309	\$ 250,823	\$ 265,423
Interfund Cost Allocation	(40,109)	(40,109)	(42,640)	(42,640)	(45,122)
TOTAL EXPENDITURES	\$ 191,283	\$ 195,825	\$ 207,669	\$ 208,183	\$ 220,301



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Change in Executive Assistant split from 40% to 50%; increase in medical costs
Repair & Maintenance	Reduced repair costs to be more in-line with actuals
Other	Reduced Visioning Meeting costs to be more in-line with actuals

CITY MANAGER ADMINISTRATION

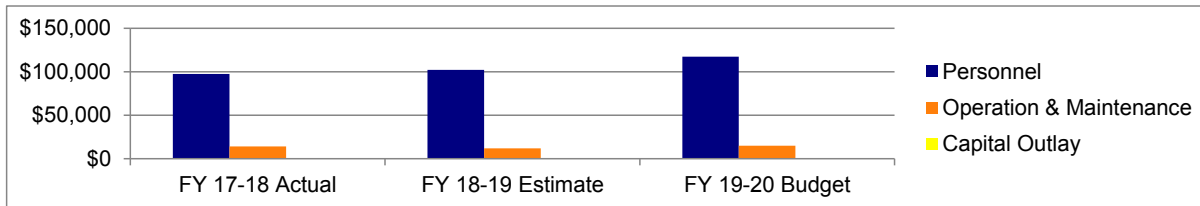
Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 196,038	\$ 215,087	\$ 192,667	\$ 191,727	\$ 239,897
Benefits & Taxes	86,016	103,358	72,643	72,266	113,138
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	56,117	64,000	-	-	515
	338,171	382,445	265,310	263,993	353,550
Operation & Maintenance					
Professional Services	-	-	-	-	101,000
Utilities	438	444	627	444	640
Repairs & Maintenance (including cleaning)	1,073	1,084	949	1,084	972
Meetings, Training & Travel	5,132	9,000	5,106	5,200	5,500
Supplies	1,043	650	585	2,650	4,400
Other	5,899	2,740	2,413	2,570	2,425
	13,585	13,918	9,680	11,948	114,937
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 351,756	\$ 396,363	\$ 274,990	\$ 275,941	\$ 468,487
Interfund Cost Allocation	(49,781)	(49,781)	(40,840)	(40,840)	(69,336)
TOTAL EXPENDITURES	\$ 301,975	\$ 346,582	\$ 234,150	\$ 235,101	\$ 399,151



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Added 1 Assistant to the City Manager position
Professional Services	Added Citywide Leadership Development \$60k; citizen survey \$16k; census 2020 effort \$25k

CITY MANAGER Community Affairs

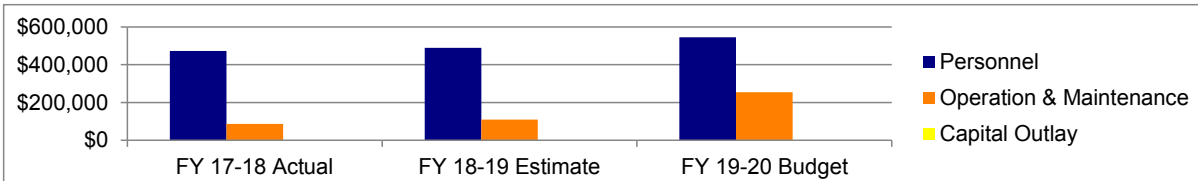
Expenditures	Actual	Budget	Estimate	Budget	
	FY 17-18	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 70,196	\$ 70,163	\$ 73,406	\$ 73,406	\$ 84,328
Benefits & Taxes	26,049	25,296	27,392	27,392	31,632
Other: Retiree Health Savings, Cell Phone Reimb., PTO Payout	1,360	1,362	1,362	1,362	1,364
	97,605	96,821	102,160	102,160	117,324
Operation & Maintenance					
Professional Services	75	-	-	-	-
Meetings, Training & Travel	1,706	2,500	1,779	1,500	1,800
Supplies	3,730	400	1,360	400	100
Other	8,519	15,030	8,676	10,030	13,145
	14,030	17,930	11,815	11,930	15,045
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 111,635	\$ 114,751	\$ 113,975	\$ 114,090	\$ 132,369
Interfund Cost Allocation	(19,508)	(19,508)	(19,395)	(19,395)	(22,501)
TOTAL EXPENDITURES	\$ 92,127	\$ 95,243	\$ 94,580	\$ 94,695	\$ 109,868



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Change in Executive Assistant expense allocation split from 0% to 10%

CITY MANAGER HUMAN RESOURCES/RISK MANAGEMENT

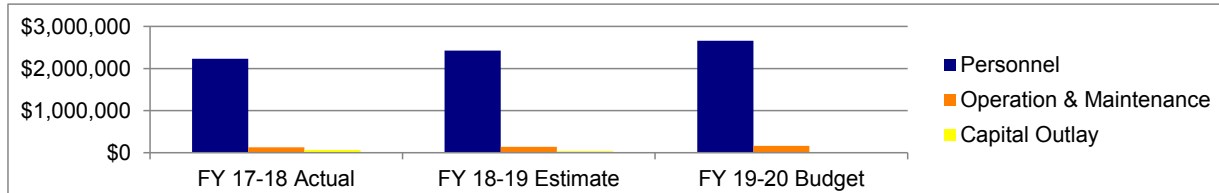
Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 342,994	\$ 348,076	\$ 352,000	\$ 362,597	\$ 377,235
Benefits & Taxes	124,668	127,221	131,823	133,352	158,350
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	5,456	5,224	6,235	5,124	10,293
	473,118	480,521	490,058	501,073	545,878
Operation & Maintenance					
Professional Services	35,290	48,000	43,000	51,500	160,000
Repairs & Maintenance (including cleaning)	1,145	1,641	1,160	1,641	1,641
Meetings, Training & Travel	1,812	5,000	5,000	5,000	5,000
Supplies	10,936	16,400	12,700	16,650	35,000
Other	36,869	47,720	47,220	51,320	52,580
	86,052	118,761	109,080	126,111	254,221
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 559,170	\$ 599,282	\$ 599,138	\$ 627,184	\$ 800,099
Interfund Cost Allocation	(139,034)	(139,034)	(145,506)	(145,506)	(185,625)
TOTAL EXPENDITURES	\$ 420,136	\$ 460,248	\$ 453,632	\$ 481,678	\$ 614,474



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Medical changes and increases
Professional Services	Position analysis \$100k
Supplies	Office furniture \$6k; increase employee appreciation \$14k

COMMUNITY INVESTMENT DEPARTMENT

Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 1,527,670	\$ 1,731,241	\$ 1,664,779	\$ 1,707,152	\$ 1,780,700
Salaries - Part-Time	38,784	42,716	41,500	42,834	42,942
OT, Standby & Shift Differential	2,554	15,923	1,316	16,401	16,401
Benefits & Taxes	647,467	731,273	702,719	733,677	804,192
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	15,074	10,949	16,147	8,828	13,814
	2,231,549	2,532,102	2,426,461	2,508,892	2,658,049
Operation & Maintenance					
Professional Services	8,550	6,200	5,600	6,200	9,200
Utilities	14,596	12,250	15,450	14,050	14,050
Repairs & Maintenance (including cleaning)	13,772	16,467	13,757	16,967	14,967
Meetings, Training & Travel	13,680	21,770	17,895	19,995	27,845
Supplies	19,810	26,950	25,150	26,950	28,025
Other	58,800	59,909	63,284	61,147	68,190
	129,208	143,546	141,136	145,309	162,277
Capital Outlay	63,630	64,000	35,000	35,000	-
Subtotal Expenditures	\$ 2,424,387	\$ 2,739,648	\$ 2,602,597	\$ 2,689,201	\$ 2,820,326
Interfund Cost Allocation	(683,162)	(683,162)	(670,520)	(670,520)	(943,728)
TOTAL EXPENDITURES	\$ 1,741,225	\$ 2,056,486	\$ 1,932,077	\$ 2,018,681	\$ 1,876,598

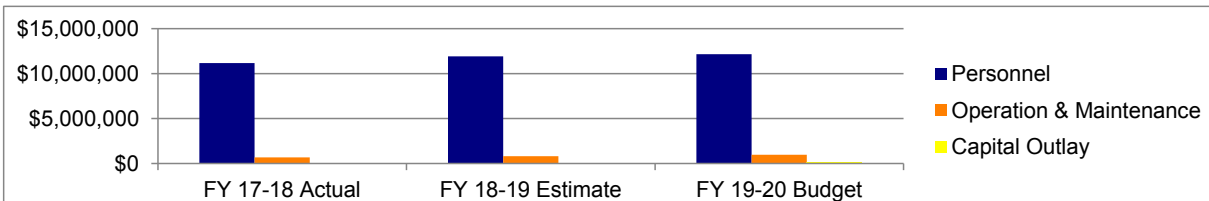


Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Medical changes and increases
Meetings, Training & Travel	Oracle user training
Other	Rotary land lease; credit card fees
Interfund Allocation	Adjusted based on FY 19-20 Capital Improvement Plan project dollar amounts

FIRE DEPARTMENT

Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 5,217,049	\$ 5,391,309	\$ 5,395,028	\$ 5,533,950	\$ 5,622,348
Salaries - Part-Time	38,211	42,273	21,935	29,019	30,552
OT, Holiday, Standby & Shift Differential	1,043,055	1,022,337	1,099,400	1,053,008	1,139,101
Benefits & Taxes	4,778,471	4,906,324	5,283,264	5,370,496	5,307,563
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	106,469	68,256	112,759	86,940	58,624
	11,183,255	11,430,499	11,912,386	12,073,413	12,158,188
Operation & Maintenance					
Professional Services	31,496	35,600	35,820	35,600	35,600
Utilities	105,784	113,500	112,700	113,500	115,000
Repairs & Maintenance (including cleaning)	169,244	232,500	218,500	251,500	236,200
Meetings, Training & Travel	7,013	7,000	13,307	7,000	47,000
Supplies	333,761	376,200	384,107	379,700	474,800
Other	29,506	38,930	45,780	53,930	56,000
	676,804	803,730	810,214	841,230	964,600
Capital Outlay	-	10,434	-	-	183,000
Subtotal Expenditures	\$ 11,860,059	\$ 12,244,663	\$ 12,722,600	\$ 12,914,643	\$ 13,305,788
Debt Service	422,725	2,456,159	3,377,026	6,391,435	3,332,209
TOTAL EXPENDITURES	\$ 12,282,784	\$ 14,700,822	\$ 16,099,626	\$ 19,306,078	\$ 16,637,997

Capital Outlay Budget	Quantity	Unit Price	Total FY 19-20
Replacement			
Command Response Vehicle	2	\$ 61,000	\$ 122,000
Staff Vehicle	1	61,000	61,000
TOTAL CAPITAL OUTLAY			\$ 183,000



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Additional OT for events and training
Meetings, Training & Travel	Meeting/seminar/conferences for operations
Supplies	Fire hose replacements \$42k; turnout replacements \$33k; master cool replacement \$14k
Debt Service	PSPRS debt payments - budgeted full payoff balance in FY 18-19 just in case expenditure limitation increase didn't pass

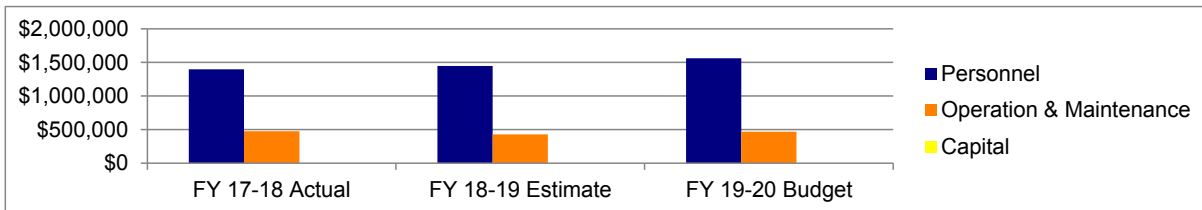
**GENERAL GOVERNMENT
NON-DEPARTMENTAL**

Expenditures	Actual	Budget	Estimate	Budget	
	FY 17-18	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Operation & Maintenance					
Labor Attrition	\$ -	\$ (257,000)	\$ -	\$ (483,000)	\$ (498,000)
Professional Services	115,236	271,150	81,265	63,650	142,165
Utilities	80,357	84,200	85,781	81,200	89,200
Repairs & Maintenance (including cleaning)	45,193	43,600	38,450	39,550	42,070
Vehicle/Equip. Replacement Prog: Lease	15,065	15,065	15,065	15,065	15,065
Insurance & Claims	343,362	322,000	372,000	366,000	375,000
Supplies	16,886	21,650	28,050	18,750	33,650
Outside Grants	14,200	16,700	2,500	2,500	-
Other	194,490	262,097	221,096	240,826	245,662
Developer Agreements	1,184,102	1,125,000	1,298,000	1,200,000	1,349,574
CVB/PED Payments	2,263,539	2,152,000	2,388,000	2,353,192	2,460,719
Interfund Cost Allocation	(216,646)	(395,694)	(48,725)	57,436	(12,372)
	4,055,784	3,660,768	4,481,482	3,955,169	4,242,733
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 4,055,784	\$ 3,660,768	\$ 4,481,482	\$ 3,955,169	\$ 4,242,733
Contingency	-	500,000	191,612	500,000	500,000
Debt Service	10,026,901	3,849,233	1,406,693	4,270,716	-
TOTAL EXPENDITURES	\$ 14,082,685	\$ 8,010,001	\$ 6,079,787	\$ 8,725,885	\$ 4,742,733

Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Professional Services	Sales Tax Auditor (offsetting revenue); Other Post Employment Benefit Actuarial Report
Debt Service	No remaining debt under General Government; GADA Land Acquisition was paid-off in FY 18-19 and budgeted in FY 18-19 was some placeholder debt budget just in case expenditure limitation increase did not pass

MUNICIPAL COURT

Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 873,997	\$ 902,053	\$ 895,000	\$ 902,514	\$ 921,295
Salaries - Part-Time	109,494	107,564	120,000	124,285	161,544
OT, Standby & Shift Differential	14,836	12,077	15,200	12,439	16,209
Benefits & Taxes	386,442	397,714	399,530	408,557	445,902
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	10,968	10,449	18,511	11,449	15,792
	1,395,737	1,429,857	1,448,241	1,459,244	1,560,742
Operation & Maintenance					
Professional Services	197,125	180,000	210,000	211,500	224,400
Utilities	17,902	22,000	20,000	23,000	23,000
Repairs & Maintenance (including cleaning)	8,302	8,450	8,300	8,450	8,650
Meetings, Training & Travel	18,327	25,300	12,800	12,800	22,300
Supplies	74,460	77,070	19,050	23,200	25,700
Outside Contracts	35,897	33,110	33,100	33,100	34,620
Other	123,371	122,990	124,421	125,510	128,210
	475,384	468,920	427,671	437,560	466,880
Capital Outlay	-	-	-	-	-
TOTAL EXPENDITURES	\$ 1,871,121	\$ 1,898,777	\$ 1,875,912	\$ 1,896,804	\$ 2,027,622

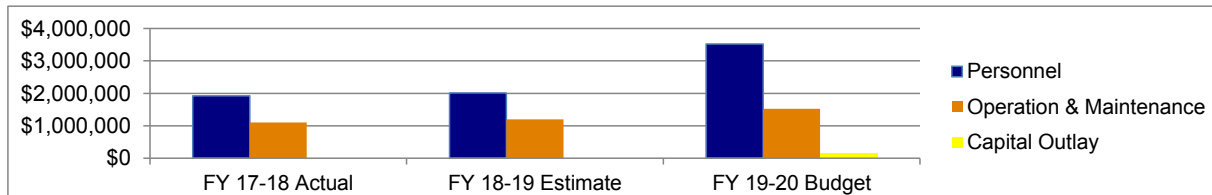


Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Added Associate Magistrate part-time hours (FTE 0.3) and increased position pay rate
Professional Services	Increase to Attorney conflict cases
Meetings, Training & Travel	Court Clerk, Supervisor, and Veterans Court training (using Court Enhancement Funds)

PARKS & RECREATION DEPARTMENT

Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 707,142	\$ 734,516	\$ 701,066	\$ 715,974	\$ 1,433,189
Salaries - Part-Time	786,492	817,350	850,000	880,401	1,111,271
OT, Standby & Shift Differential	345	-	1,500	-	10,409
Benefits & Taxes	419,768	445,921	437,701	467,264	939,377
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	9,236	5,448	22,350	8,248	29,573
	1,922,983	2,003,235	2,012,617	2,071,887	3,523,819
Operation & Maintenance					
Professional Services	5,045	5,500	5,950	5,950	5,650
Utilities	749,601	696,780	722,475	716,780	744,510
Repairs & Maintenance (including cleaning)	71,382	127,710	130,657	126,000	227,855
Meetings, Training & Travel	6,179	6,410	6,440	6,260	10,647
Supplies	205,257	229,795	217,316	225,170	409,503
Programs	36,538	95,260	87,504	62,810	85,810
Other	25,763	43,477	31,157	39,785	42,022
	1,099,765	1,204,932	1,201,499	1,182,755	1,525,997
Capital Outlay	-	-	-	10,000	160,000
Subtotal Expenditures	\$ 3,022,748	\$ 3,208,167	\$ 3,214,116	\$ 3,264,642	\$ 5,209,816
Debt	1,046,670	1,046,670	-	-	-
TOTAL EXPENDITURES	\$ 4,069,418	\$ 4,254,837	\$ 3,214,116	\$ 3,264,642	\$ 5,209,816

Capital Outlay Budget	Quantity	Unit Price	Total FY 19-20
Improvement			
Park Improvements	1	\$ 150,000	\$ 150,000
Replacement			
Floor Scrubber	1	10,000	10,000
TOTAL CAPITAL OUTLAY			\$ 160,000

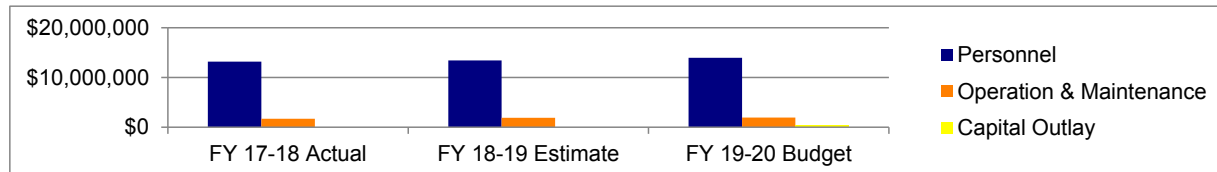


Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Converted 1.5 FTE Laborers to 2 Maintenance Technicians to clean park restrooms in-house; moved Parks personnel from Maintenance Service; shifted part-time hours between recreation and aquatics (overall increase of 0.5 FTE); reflects minimum wage increase
Utilities	Moved Parks telephone, electricity, and hydrant meters from Maintenance Service
Repairs & Maintenance	School district tennis court maintenance per IGA; moved Parks repair & maintenance from Maintenance Service
Supplies	Moved Parks supplies from Maintenance Service
Programs	Teen Break supplies, games, and attractions

POLICE DEPARTMENT

Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 6,561,737	\$ 6,890,422	\$ 6,578,089	\$ 6,835,308	\$ 6,982,405
Salaries - Part-Time	184,021	245,805	173,646	246,480	250,749
OT, Holiday, Standby & Shift Differential	1,053,641	872,683	1,058,336	1,016,190	1,051,312
Benefits & Taxes	5,305,746	5,576,469	5,419,439	5,835,716	5,602,760
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	91,249	56,724	186,585	104,314	66,490
	13,196,394	13,642,103	13,416,095	14,038,008	13,953,716
Operation & Maintenance					
Professional Services	44,231	39,140	75,207	39,140	69,210
Utilities	158,187	169,846	163,676	169,846	165,836
Repairs & Maintenance (including cleaning)	251,193	251,858	249,181	253,114	278,663
Meetings, Training & Travel	57,100	84,270	82,183	83,970	105,055
Supplies	387,895	465,169	430,962	394,350	465,461
Outside Contracts	727,626	623,274	837,532	623,274	784,000
Other	62,573	45,837	63,282	65,077	66,803
	1,688,805	1,679,394	1,902,023	1,628,771	1,935,028
Capital Outlay	-	25,000	-	25,000	349,000
Subtotal Expenditures	\$ 14,885,199	\$ 15,346,497	\$ 15,318,118	\$ 15,691,779	\$ 16,237,744
Debt Service	603,830	2,697,149	3,809,528	7,075,138	3,761,035
TOTAL EXPENDITURES	\$ 15,489,029	\$ 18,043,646	\$ 19,127,646	\$ 22,766,917	\$ 19,998,779

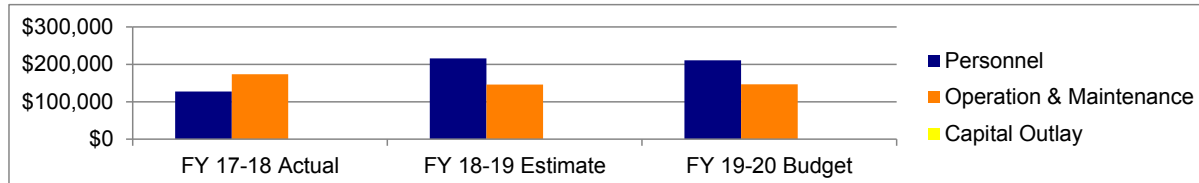
Capital Outlay Budget	Quantity	Unit Price	Total FY 19-20
New			
5' Evidence Drying Cabinet with Accessories	1	\$ 15,000	\$ 15,000
Replacement			
Patrol Vehicles	5	62,000	310,000
5th Console-Centurylink	1	24,000	24,000
TOTAL CAPITAL OUTLAY			\$ 349,000



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	PSPRS rate decrease due to prefunding extra year of contributions
Professional Services	Increase in medical (phlebotomy service & psych evaluations)
Supplies	Increase in fuel and public safety supplies
Other	Increase in County jail contract \$200k and decrease in WAHS animal control contract \$50k

PUBLIC WORKS ADMINISTRATION

Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 70,510	\$ 158,556	\$ 136,947	\$ 136,947	\$ 143,648
Benefits & Taxes	56,678	84,616	78,515	83,648	65,777
Other: Cell Phone Reimb., Longevity Pay	210	-	360	362	1,008
	127,398	243,172	215,822	220,957	210,433
Operation & Maintenance					
Professional Services	-	-	-	-	10,000
Utilities	53,713	55,400	62,425	60,920	62,922
Repairs & Maintenance (including cleaning)	62,848	32,200	24,186	29,530	13,500
Meetings, Training & Travel	-	2,500	-	1,000	800
Supplies	7,164	10,400	8,250	8,750	8,250
Outside Contracts	50,000	50,000	50,000	50,000	50,000
Other	-	600	980	900	900
	173,725	151,100	145,841	151,100	146,372
Capital Outlay	-	30,000	-	-	-
Subtotal Expenditures	\$ 301,123	\$ 424,272	\$ 361,663	\$ 372,057	\$ 356,805
Interfund Cost Allocation	(276,105)	(399,608)	(349,846)	(349,846)	(334,991)
TOTAL EXPENDITURES	\$ 25,018	\$ 24,664	\$ 11,817	\$ 22,211	\$ 21,814

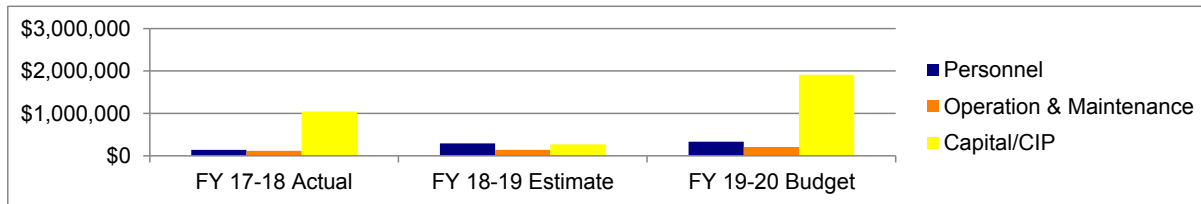


Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Benefit & Taxes	Reduction in retiree medical insurance
Professional Services	Stormwater plan
Repairs & Maintenance	Removed janitorial service; changed to in-house.

PUBLIC WORKS AIRPORT

Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 134,397	\$ 138,601	\$ 188,000	\$ 246,776	\$ 218,618
Labor Attrition	-	(2,000)	-	-	-
OT, Standby & Shift Differential	344	-	4,000	-	-
Benefits & Taxes	47,994	53,975	87,025	99,515	106,718
Non-Cash Accrued Benefits	(43,278)	-	3,008	-	5,028
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	2,627	3,406	10,278	4,008	2,000
	142,084	193,982	292,311	350,299	332,364
Operation & Maintenance					
Professional Services	5,899	30,507	10,700	30,200	30,200
Utilities	49,782	54,465	53,135	55,535	51,172
Repairs & Maintenance (including cleaning)	17,868	15,314	22,970	16,029	33,532
Insurance & Claims	18,012	22,000	22,500	20,000	24,000
Meetings, Training & Travel	3,420	1,200	2,000	3,900	6,123
Supplies	21,261	34,073	22,612	28,552	59,643
Other	3,889	7,755	4,150	6,470	4,970
	120,131	165,314	138,067	160,686	209,640
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 262,215	\$ 359,296	\$ 430,378	\$ 510,985	\$ 542,004
Capital Improvement Plan	1,043,222	1,396,498	272,363	288,000	1,910,000
Contingency	-	7,000	-	7,000	7,000
Debt Service	40,035	36,733	-	-	-
Depreciation*	852,518	796,000	960,000	-	1,000,000
Interfund Cost Allocation	355,530	283,563	134,123	134,123	201,688
TOTAL EXPENDITURES	\$ 2,553,520	\$ 2,879,090	\$ 1,796,864	\$ 940,108	\$ 3,660,692

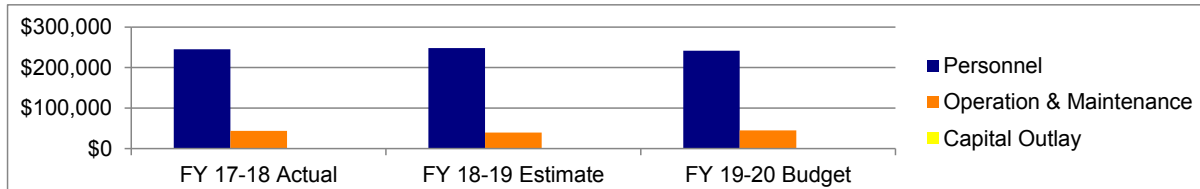
* Depreciation was removed from budget in FY 18-19, since it is a non-cash transaction and not required to be budgeted.
Due to budget to actual comparison reporting issues depreciation was added back into the budget in FY 19-20.



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Reduction from staff turnover
Repairs & Maintenance	Gate replacement / move near hangar 24
Supplies	Pavement maintenance & repairs tie-down areas and connecting roads

PUBLIC WORKS HAVASU MOBILITY

Expenditures	Actual	Budget	Estimate	Budget	
	FY 17-18	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 46,697	\$ 46,682	\$ 48,451	\$ 48,451	\$ 50,495
Salaries - Part-Time	125,809	125,385	128,000	125,729	126,076
OT, Standby & Shift Differential	1,982	-	-	-	-
Benefits & Taxes	69,119	67,576	70,319	56,535	64,927
Other: PTO Payout, Cell Phone Reimb.	1,722	-	1,270	362	364
	245,329	239,643	248,040	231,077	241,862
Operation & Maintenance					
Utilities	7,071	12,426	7,150	9,146	9,146
Repairs & Maintenance (including cleaning)	6,877	8,800	5,605	7,550	6,550
Meetings, Training & Travel	2,285	2,200	2,500	2,500	5,000
Supplies	26,494	20,150	23,211	24,900	23,400
Other	1,010	1,050	1,324	1,050	1,050
	43,737	44,626	39,790	45,146	45,146
Capital Outlay	-	-	-	-	-
TOTAL EXPENDITURES	\$ 289,066	\$ 284,269	\$ 287,830	\$ 276,223	\$ 287,008

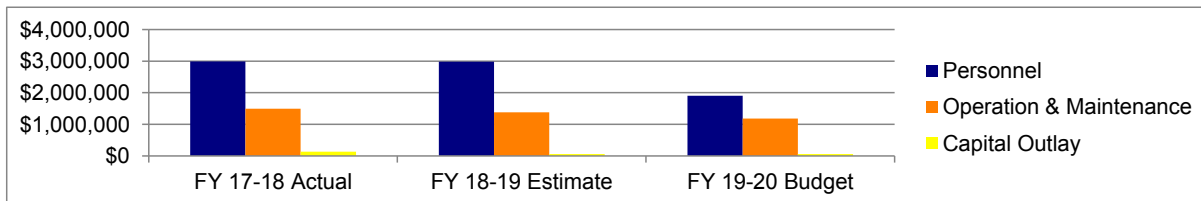


Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Benefit & Taxes	Part-time staff ASRS (budget correction)

PUBLIC WORKS MAINTENANCE SERVICES

Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 1,780,443	\$ 1,909,454	\$ 1,722,000	\$ 1,763,009	\$ 1,140,804
Salaries - Part-Time	185,287	257,483	220,000	258,167	60,838
OT, Standby & Shift Differential	59,332	50,656	74,000	52,176	34,887
Benefits & Taxes	919,105	987,412	936,816	956,292	657,244
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	46,393	20,507	27,142	19,044	11,324
	2,990,560	3,225,512	2,979,958	3,048,688	1,905,097
Operation & Maintenance					
Professional Services	6,600	15,000	-	-	10,000
Utilities	570,650	535,750	599,750	651,100	629,600
Repairs & Maintenance (including cleaning)	311,710	285,500	282,481	255,500	211,375
Meetings, Training & Travel	117	3,850	500	3,850	2,503
Supplies	557,341	554,653	450,121	391,900	308,695
Other	50,422	25,000	47,150	33,000	21,853
	1,496,840	1,419,753	1,380,002	1,335,350	1,184,026
Capital Outlay	138,186	178,000	55,729	131,000	60,000
Subtotal Expenditures	\$ 4,625,586	\$ 4,823,265	\$ 4,415,689	\$ 4,515,038	\$ 3,149,123
Interfund Cost Allocation	(298,930)	(319,343)	(97,350)	(65,003)	(65,003)
TOTAL EXPENDITURES	\$ 4,326,656	\$ 4,503,922	\$ 4,318,339	\$ 4,450,035	\$ 3,084,120

Capital Outlay Budget	Quantity	Unit Price	Total FY 19-20
New			
Booster Pump/Electrical Irrigation (Cypress)	1	\$ 15,000	\$ 15,000
Replacement			
Irrigation ICC Upgrades	1	45,000	45,000
TOTAL CAPITAL OUTLAY			\$ 60,000

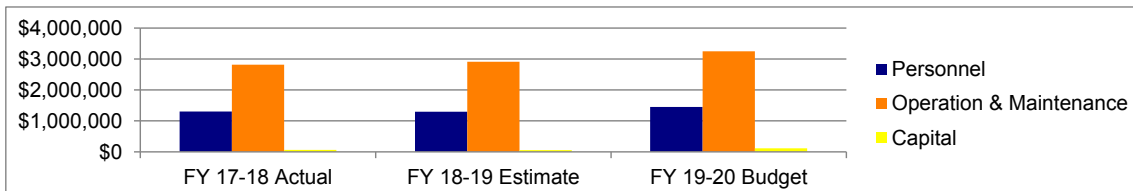


Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Added 1 Custodian II and 2 Custodian I positions to provide in-house janitorial service; moved Parks staff to Parks & Recreation
Professional Services	Stormwater permit update for public works maintenance facility
Supplies	Moved Parks supplies to Parks & Recreation; added west wing floor remodel \$15k, rotary park ballfield over seed/fertilizer \$15k, and Christmas decorations \$35k

PUBLIC WORKS MAINTENANCE SERVICES - HURF FUNDED

Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 748,753	\$ 782,712	\$ 750,000	\$ 786,176	\$ 818,420
Labor Attrition	-	(14,000)	-	(17,000)	(18,000)
Salaries - Part-Time	60,125	51,935	57,000	52,074	52,214
OT, Standby & Shift Differential	33,061	53,268	35,000	54,866	54,866
Benefits & Taxes	457,560	484,358	447,830	482,385	534,659
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	6,643	10,181	6,800	4,581	5,567
	1,306,142	1,368,454	1,296,630	1,363,082	1,447,726
Operation & Maintenance					
Utilities	66,798	74,800	70,600	74,800	74,800
Repairs & Maintenance (including cleaning)	1,967,289	2,334,500	2,046,300	2,097,680	2,275,680
Insurance & Claims	216,952	238,000	215,250	250,000	225,000
Meetings, Training & Travel	176	3,500	2,000	3,500	3,500
Supplies	561,573	668,600	570,250	671,600	647,100
Other	7,311	27,250	7,000	28,950	26,950
	2,820,099	3,346,650	2,911,400	3,126,530	3,253,030
Capital Outlay	60,152	70,000	59,587	222,000	113,000
Subtotal Expenditures	\$ 4,186,393	\$ 4,785,104	\$ 4,267,617	\$ 4,711,612	\$ 4,813,756
Capital Improvement Plan	233,663	3,898,535	3,292,402	3,201,235	46,246
Contingency	-	92,000	-	92,000	92,000
Debt Service	49,493	110,838	-	-	-
Interfund Cost Allocation	33,854	39,335	14,938	32,791	18,983
TOTAL EXPENDITURES	\$ 4,503,403	\$ 8,925,812	\$ 7,574,957	\$ 8,037,638	\$ 4,970,985

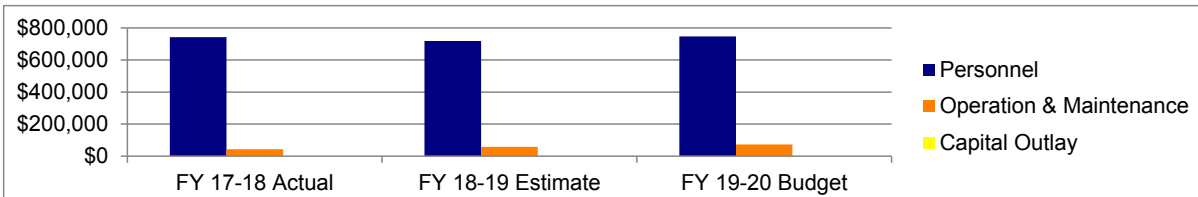
Capital Outlay Budget	Quantity	Unit Price	Total FY 19-20
Replacement			
Street Sweeper	1	\$ 75,000	\$ 75,000
Pickup Reg Cab 4x4	1	38,000	38,000
TOTAL CAPITAL OUTLAY			\$ 113,000



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Repairs & Maintenance	Additional street contractual services for intersection paving, ADA ramps, and pole bases

PUBLIC WORKS VEHICLE MAINTENANCE

Expenditures	Actual FY 17-18	Budget FY 17-18	Estimate FY 18-19	Budget	
				FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 459,920	\$ 467,054	\$ 458,000	\$ 468,370	\$ 475,946
Salaries - Part-Time	15,536	14,745	14,785	14,785	14,830
OT, Standby & Shift Differential	21,547	19,904	21,206	20,501	20,501
Benefits & Taxes	240,113	236,298	218,546	242,125	230,998
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	5,175	2,041	5,298	2,300	4,151
	742,291	740,042	717,835	748,081	746,426
Operation & Maintenance					
Utilities	10,412	16,400	10,800	16,400	13,900
Repairs & Maintenance (including cleaning)	17,069	14,000	20,600	12,700	18,200
Meetings, Training & Travel	646	5,000	3,000	5,000	10,000
Supplies	10,173	40,050	14,450	26,050	18,050
Other	4,121	3,850	9,350	3,850	12,850
	42,421	79,300	58,200	64,000	73,000
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 784,712	\$ 819,342	\$ 776,035	\$ 812,081	\$ 819,426
Interfund Cost Allocation	71,463	(181,322)	(217,789)	(217,789)	(225,399)
TOTAL EXPENDITURES	\$ 856,175	\$ 638,020	\$ 558,246	\$ 594,292	\$ 594,027



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Other	Additional fees, subscriptions, and software updates for fleet diagnosis software

PUBLIC WORKS WATER

Expenditures	Actual	Budget	Estimate	Budget	
	FY 17-18	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 1,588,534	\$ 1,792,443	\$ 1,616,958	\$ 1,767,897	\$ 1,895,504
Labor Attrition		(33,000)	-	(44,000)	(45,000)
Salaries - Part-Time	94,843	191,482	147,000	175,028	179,409
OT, Standby & Shift Differential	212,645	215,634	215,780	222,103	224,900
Benefits & Taxes	810,114	1,002,835	902,157	973,713	1,116,237
Non-Cash Accrued Benefits	32,294	64,988	66,472	66,472	70,385
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	9,965	13,637	21,685	12,754	21,422
	2,748,395	3,248,019	2,970,052	3,173,967	3,462,857
Operation & Maintenance					
Professional Services	353,389	75,196	236,800	237,500	272,900
Utilities	1,558,770	1,744,950	1,638,800	1,632,950	1,629,450
Repairs & Maintenance (including cleaning)	432,530	489,500	504,000	551,500	462,150
Insurance & Claims	218,365	240,000	216,500	250,000	226,050
Meetings, Training & Travel	10,597	11,200	17,000	17,000	33,900
Supplies	799,683	854,200	840,100	842,878	1,049,850
Outside Contracts	4,609	5,500	5,500	5,500	5,500
Other	410,229	782,836	440,516	629,252	626,781
	3,788,172	4,203,382	3,899,216	4,166,580	4,306,581
Capital Outlay	249,064	224,325	270,856	357,000	141,000
Subtotal Expenditures	\$ 6,785,631	\$ 7,675,726	\$ 7,140,124	\$ 7,697,547	\$ 7,910,438
Capital Improvement Plan	8,161,806	14,603,337	2,895,119	10,538,278	12,610,909
Contingency	75,480	600,000	18,870	620,000	500,000
Debt Service	329,624	716,481	611,877	611,877	610,751
Depreciation*	2,489,403	2,600,000	2,700,000	-	2,800,000
Interfund Cost Allocation	2,215,363	2,380,718	2,219,510	2,219,510	2,510,050
TOTAL EXPENDITURES	\$ 20,057,307	\$ 28,576,262	\$ 15,585,500	\$ 21,687,212	\$ 26,942,148

* Depreciation was removed from budget in FY 18-19, since it is a non-cash transaction and not required to be budgeted.

Due to budget to actual comparison reporting issues depreciation was added back into the budget in FY 19-20.

Capital Outlay Budget	Quantity	Unit Price	Total FY 19-20
New			
Pickup Truck	1	\$ 30,000	\$ 30,000
Replacement			
Pump Control Valves 8" (Station 2)	2	12,000	24,000
Soft Start (WTP)	1	12,000	12,000
Well 18 Pump Rehab	1	75,000	75,000
TOTAL CAPITAL OUTLAY			\$ 141,000

Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Added 1 Customer Service Technician position and 1 Water Superintendent position; Convert 1 Utility Worker II position to a Utility Worker I position; Added meter reader part-time hours (FTE 0.3)
Professional Services	Water rate study \$75k
Supplies	Increase in water system supplies \$120k and furniture/equipment \$73k
Meetings, Training, and Travel	Asbestos & pipe handling training for all field personnel

PUBLIC WORKS WASTEWATER

Expenditures	Actual	Budget	Estimate	Budget	
	FY 17-18	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Personnel					
Salaries - Full-Time	\$ 1,427,793	\$ 1,575,712	\$ 1,519,698	\$ 1,583,713	\$ 1,725,363
Labor Attrition	-	-	-	(33,000)	(37,000)
OT, Standby & Shift Differential	77,537	73,236	88,957	75,433	90,451
Benefits & Taxes	720,939	811,316	770,547	797,422	898,630
Non-Cash Accrued Benefits	(177,109)	58,853	73,794	73,794	85,467
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb., Longevity Pay	29,468	11,893	12,301	12,971	17,761
	2,078,628	2,531,010	2,465,297	2,510,333	2,780,672
Operation & Maintenance					
Professional Services	376,168	332,778	67,600	69,500	120,300
Utilities	1,282,567	1,427,600	1,414,000	1,428,600	1,412,400
Repairs & Maintenance (including cleaning)	503,157	525,360	798,700	716,960	1,026,765
Insurance & Claims	202,765	200,000	201,500	210,000	210,900
Meetings, Training & Travel	17,371	18,700	20,900	20,900	20,300
Supplies	1,689,112	1,345,395	1,410,871	1,421,537	1,819,906
Other	217,981	402,367	156,900	217,980	147,750
	4,289,121	4,252,200	4,070,471	4,085,477	4,758,321
Capital Outlay	338,458	1,601,070	1,384,056	1,288,520	1,430,000
Subtotal Expenditures	\$ 6,706,207	\$ 8,384,280	\$ 7,919,824	\$ 7,884,330	\$ 8,968,993
Capital Improvement Plan	606,923	2,863,427	1,492,496	3,675,000	4,710,250
Contingency	75,480	500,000	118,264	520,000	1,000,000
Debt Service	14,493,903	13,279,406	12,898,937	12,898,937	12,893,758
Depreciation*	10,222,431	10,200,000	10,300,000	-	10,500,000
Interfund Cost Allocation	1,430,549	1,505,295	1,456,725	1,456,725	1,660,948
TOTAL EXPENDITURES	\$ 33,535,493	\$ 36,732,408	\$ 34,186,246	\$ 26,434,992	\$ 39,733,949

* Depreciation was removed from budget in FY 18-19, since it is a non-cash transaction and not required to be budgeted.

Due to budget to actual comparison reporting issues depreciation was added back into the budget in FY 19-20.

Capital Outlay Budget	Quantity	Unit Price	Total FY 19-20
New			
Pickup Truck	1	\$ 30,000	\$ 30,000
Replacement			
IPS VFD	1	100,000	100,000
ITP Belt Press Rehab & Control Panel	1	230,000	230,000
ITP Clarifier Scope	2	22,500	45,000
ITP PLC Upgrades	1	40,000	40,000
MTP Belt Press	1	325,000	325,000
MTP Digester Sludge Pump	1	21,000	21,000
MTP PLC Upgrades	1	90,000	90,000
MTP UV Wiper Upgrade	1	85,000	85,000
NRP Aeration Basin Blower	1	45,000	45,000
NRP EQ Basin Blower	1	51,000	51,000
NRP Influent Screens	1	100,000	100,000
NRP PLC Upgrades	1	40,000	40,000
Spare			
Bombay Spare Pump	1	98,000	98,000
London Bridge Road / IPS Spare Pump	1	110,000	110,000
Windsor Main Spare 23HP Flygt	1	20,000	20,000
TOTAL CAPITAL OUTLAY			\$ 1,430,000

Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Added 2 Utility Worker II positions and 1 Wastewater Superintendent; Converted 2 Plant Operator positions to Utility Worker I positions
Professional Services	Wastewater rate study \$50k

IMPROVEMENT DISTRICTS

Expenditures	Actual	Budget	Estimate	Budget	
	FY 17-18	FY 17-18	FY 18-19	FY 18-19	FY 19-20
#2 London Bridge Plaza	\$ 15,203	\$ 17,290	\$ 15,189	\$ 16,066	\$ 15,621
#4 McCulloch Median	55,919	55,604	59,664	56,226	60,454
TOTAL EXPENDITURES	\$ 71,122	\$ 72,894	\$ 74,853	\$ 72,292	\$ 76,075

REFUSE ENTERPRISE FUND

Expenditures	Actual	Budget	Estimate	Budget	
	FY 17-18	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Operation & Maintenance					
Professional Services	\$ 29,249	\$ 34,000	\$ 52,300	\$ 54,000	\$ 60,800
Utilities	14,287	30,000	-	-	
Interfund Cost Allocation	252,312	269,446	256,966	256,966	281,659
Outside Contracts	5,263,095	5,470,000	5,865,000	5,875,000	6,200,000
Other	134,788	45,230	57,396	55,896	59,500
	5,693,731	5,848,676	6,231,662	6,241,862	6,601,959
Subtotal Expenditures	\$ 5,693,731	\$ 5,848,676	\$ 6,231,662	\$ 6,241,862	\$ 6,601,959
Contingency	-	100,000	-	100,000	100,000
Depreciation	-	1,175	-	-	-
Landfill Closure Reserve	131,211	127,149	136,000	136,000	141,000
TOTAL EXPENDITURES	\$ 5,824,942	\$ 6,077,000	\$ 6,367,662	\$ 6,477,862	\$ 6,842,959

Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Outside Contracts	Refuse service outside contract increase due to rate and growth

MISCELLANEOUS GRANT FUNDS FY 19-20

ADMINISTRATIVE SERVICES DEPARTMENT

CDBG Funds, \$605,000

The CDBG program is funded by HUD and is distributed through the AZ Department of Housing. These funds are used for the administration and actual costs of CDBG eligible activities, including substantial housing rehabilitation.

HOME Funds, \$300,000

HOME Investment Partnerships Program (HOME) funds are administered by the Arizona Department of Housing and made available to communities. The statutory purpose of the HOME program is "to increase the number of families with decent, safe, sanitary, and affordable housing and expand the long-term supply of affordable housing."

State Special Projects, \$475,760

These are state-wide de-obligated CDBG funds that are placed in one fund that is opened to entities for competitive grants. These funds can be used for any CDBG eligible activities.

Non-Specific City-Wide Grants, \$300,000

Funding for future grant opportunities that may arise during the fiscal year.

CITY ATTORNEY'S OFFICE

VOCA Grant, \$20,812

Funding to support a percentage of the Victim Services Specialist position that provides services to victims of misdemeanor crimes.

COURT

SAMHSA Grant, \$329,251

Funding to expand substance abuse treatment capacity in adult treatment drug courts and enhance substance use disorder treatment services in existing courts, including recovery support services, screening, assessment, case management, and program coordination to defendants/offenders.

FIRE DEPARTMENT

FEMA Grant, \$890,000

Funding for breathing apparatus equipment.

MISCELLANEOUS GRANT FUNDS FY 19-20

POLICE DEPARTMENT

AZ Department of Homeland Security, \$79,167

Funding for a bomb suit and swat team equipment.

AZ Governor's Office of Highway Safety, \$87,000

Funding for DUI and traffic enforcement program equipment and overtime.

AZ Office of Grants Text to 911 Software, \$7,000

Funding for text to 911 software.

AZ Peace Officers Standards and Training Board, \$95,000

Funding for WALETA Police Academy.

Bullet Proof Vests, \$7,603

Funding to reimburse city 50% of the cost of compliant armored vests.

DEA Task Force Grant, \$18,344

Program-funded state and local task force to address drug trafficking in Arizona.

MAGNET, \$292,122

100% of salary, benefits, and overtime associated with the assignment of one police officer to the Mohave Area General Narcotics Enforcement Team (MAGNET) Task Force.

PUBLIC WORKS

ADOT Grant, \$38,083

Funding for Havasu Mobility minivan with ramp.

ADOT Grant, \$875,000

Funding for a Street hawk light and signal; included in the Capital Improvement Plan.

***Grants included in the list above are awarded grants, applied for grants, and grants that the City may possibly apply for if the opportunity becomes available.**

LAKE HAVASU CITY PROPOSED BUDGET FISCAL YEAR 2019-20

City Council Work Session
May 16, 2019



Budget Process

- Budget Development
 - 10-Month Timeline Governed by Policy
 - CIP Starts in September
 - Operating Starts in December
 - Council Retreat in January 2019 Highlighted Trends
 - Detailed Review of Departments' Budget
 - Required to Adopt Annual Budget per Statute and Code
- Budget Materials
 - Operating Budget Book
 - Financial Projections
 - Revenue Highlights
 - Expenditure Highlights
 - Department Budgets

<https://youtu.be/C-HxxHPpID0>



Excellence in Financial Reporting for CAFR

AGENDA

- FY 2018-19 Accomplishments
- Expenditure Budget Overview
- Department Budgets
- Next Steps
- Council Discussion/Questions



FY 2018-19 ACCOMPLISHMENTS

- ❑ Proposition 409 Passed
- ❑ Fully funded CIP
- ❑ Excellence in Financial Reporting for CAFR
- ❑ 40th Anniversary of the City's Incorporation and 50th Anniversary of the Purchase of the London Bridge
- ❑ Provided Space for Local Food Bank
- ❑ Resurrection of Teen Break
- ❑ Launched New City Website
- ❑ Infrastructure Improvements:
 - Havasu Riviera Roadway, Utility, and Intersection
 - Rotary and London Bridge Beach Restroom
 - Lake Havasu Avenue
 - Water Master Plan

Expenditure Budget Overview



Expenditure Budget Overview

Personnel

- ❑ 3.4% increase over prior budget
- ❑ Employee step increases on evaluation date
- ❑ Healthcare
 - Overall employer share of rates increased by 7.6%
 - Overall budget dollar amount of employer share increased by \$600k
- ❑ Pension
 - ASRS – Rates increased from 11.8% to 12.11% or (\$114k)
 - PSPRS – 6.3% decrease or (\$414k)



Expenditure Budget Overview

New Full-Time Budgeted Positions

- ❑ Replace Events Coordinator position with Assistant to the City Manager position. Responsibilities:
 - ❑ Public Information Officer
 - ❑ Intergovernmental Issues
 - ❑ Events Coordinator
- ❑ Bring janitorial services in-house
 - ❑ Maintenance Technician (2 positions – PT to FT)
 - ❑ Custodian I (2 positions)
 - ❑ Custodian II (1 position)
- ❑ Water Superintendent



5/9/2019

Expenditure Budget Overview

Services

- ❑ 7.1% or \$1.1 million increase over prior budget
 - Position Analysis Study - \$100k
 - Water & Wastewater Rate Study - \$125k
 - Additional training and leadership development - \$164k
 - IT maintenance agreements and equipment - \$338k
 - School district tennis court maintenance - \$60k
 - Additional street repair contractual services (Swanson and Smoketree) - \$140k
 - Additional wastewater repair & maintenance service - \$310k
 - Decrease in election costs, every other year - (\$105k)



Expenditure Budget Overview

Supplies

- ❑ 11.4% or \$728k increase over prior budget
- ❑ Fire Department Supplies: hose replacements - \$42k; turnout replacement - \$33k
- ❑ Police Department Supplies: fuel increase - \$34k; public safety supplies - \$44k
- ❑ Parks & Recreation Supplies: sign replacement in parks - \$15k
- ❑ Increase in employee recognition - \$14k
- ❑ Airport pavement and repair supplies for tie-down areas and connecting roads - \$35k
- ❑ Increase to Wastewater chemicals - \$32k; maintenance/operational supplies - \$270k
- ❑ Increase in Water system supplies - \$120k; equipment - \$73k
- ❑ Maintenance Service Supplies: west wing floor remodel - \$15k; park over-seed/fertilizer - \$15k; holiday decorations - \$35k
- ❑ Decrease in IT supplies and equipment – (\$205k)



Expenditure Budget Overview

Other Expenditures

- ❑ 11.7% or \$1.3 million increase over prior budget
 - Growth in tourism revenue & development agreements - \$257k*
 - PED
 - CVB
 - Developer Agreements
 - County jail costs increased in the budget (not actual) - \$200k
 - WAHS animal control contract decrease of at least \$50k
 - CDBG/Home grant additional rehab - \$585k (placeholder)*
 - Trash service cost increase - \$325k*

* Expense has offsetting revenues



Expenditure Budget Overview

Capital Outlay

- ❑ FY 19-20 budget = \$2.7 million
- ❑ 4.2% or \$110k increase over prior budget
- ❑ FY 19-20 Capital Outlay Budget includes:
 - Fire Department – 3 Replacement Vehicles
 - Police Department – 5 Replacement Vehicles
 - Park Improvements - \$150k
 - Irrigation systems - \$60k
 - Information Technology equipment and systems - \$194k
 - Utility system upgrades and replacements - \$1.5 million



Expenditure Budget Overview

Contingency

- ❑ FY 19-20 Budget = \$2.2 million (all funds)
 - ❑ Included in budget for unfunded critical items

Debt

- ❑ 34.1% or \$10.7 million decrease from prior budget
- ❑ Decrease in budgeted debt is due to the passing of the expenditure limitation increase
- ❑ Last PSPRS debt payment in August 2019
- ❑ No new debt proposed in the FY 19-20 budget



Supplemental Requests

\$12.8 million requested



38% Approved
62% Deferred

■ Approved ■ Deferred

*Excludes grant requests

Department Budgets



Department Budgets (In millions)

Department	FY 19-20
Administrative Services	\$3.3
City Attorney	0.9
City Clerk	0.3
City Council	0.2
City Manager	0.4
Community Affairs	0.1
Human Resources	0.6
Community Investment	1.9
Fire	13.6
General Services	4.7
Municipal Court	2.0

Excludes depreciation and additional debt budget due to expenditure limitation issues

Department Budgets

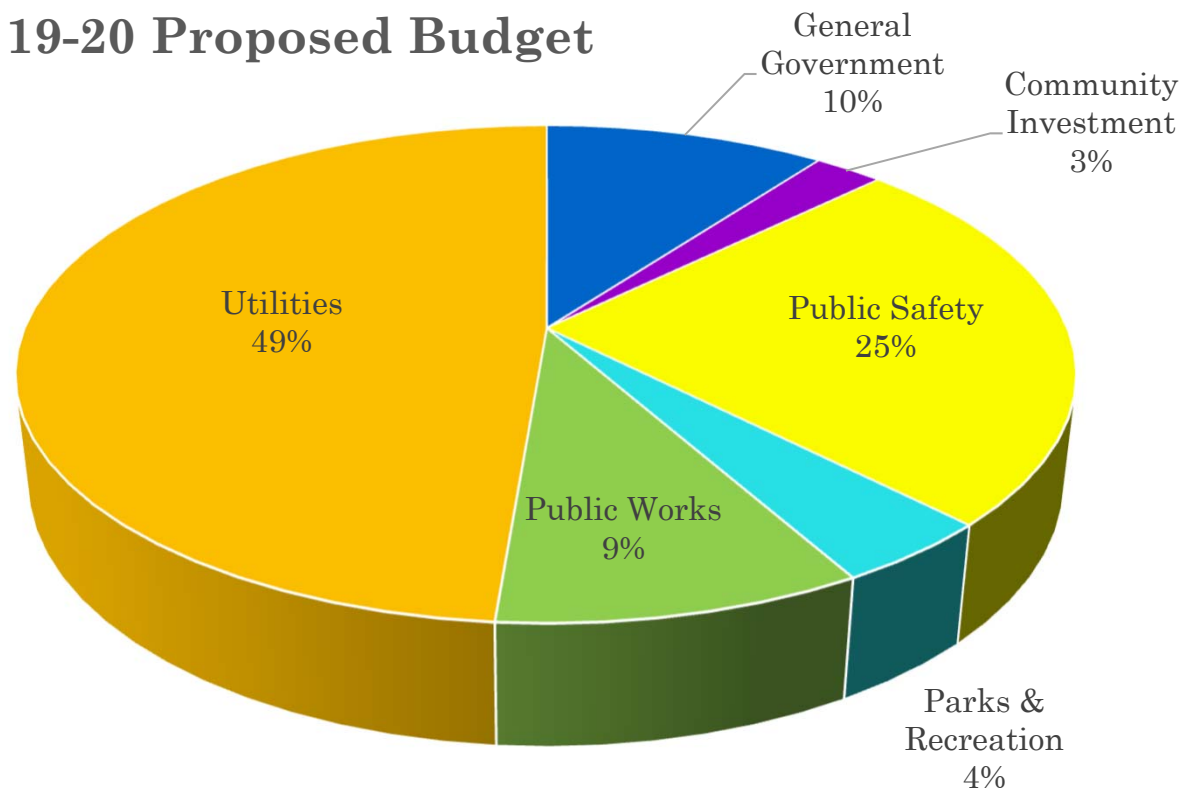
(In millions)

Department	FY 19-20
Parks & Recreation	\$5.2
Public Works Admin	0.02
Havasu Mobility	0.3
Maintenance Services	3.1
Vehicle Maintenance	0.6
Police	16.7
Airport	2.7
HURF (Street)	5.0
IDD (Water)	24.1
Refuse	6.8
Wastewater Utility	29.2

Excludes depreciation and additional debt budget due to expenditure limitation issues

Department Budgets

FY 19-20 Proposed Budget



Excludes Depreciation, PSPRS Debt Payment, and Grants.



National Public Lands Day

Next Steps

Tuesday, June 11th	Adopt 5-Year CIP and Tentative Budget
Tuesday, June 25th	Truth in Taxation Hearing and Final Budget Adoption
Tuesday, July 9th	Adopt Property Tax Levies



Discussion and Questions