

The Tri-Cities Regional Veterans Treatment Court

TI-26-015

Abstract

The LHC/Kingman/Bullhead Tri-Cities Regional Veterans Treatment Court (Tri-Cities RVTC) builds upon a decade of successful collaboration and service delivery to justice-involved Veterans in Mohave County. Following the establishment of the Lake Havasu City Veterans Treatment Court and the City of Kingman Veterans Treatment Court, the two jurisdictions combined resources in 2016 to form the Lake Havasu City/Kingman Regional Veterans Treatment Court. The program has demonstrated success in reducing recidivism and improving participant outcomes through the use of evidence-based practices, including judicial supervision, intensive case management, substance use and mental health treatment, and Veteran peer mentorship.

The proposed Tri-Cities RVTC will expand these proven services to Bullhead City, addressing critical gaps in treatment and support for justice-involved Veterans throughout Mohave County. While the current regional model has improved access to behavioral health services, many Veterans who are non-combat or otherwise ineligible for Veterans Administration services continue to face significant barriers to treatment. Additionally, Bullhead City currently lacks a structured Veterans Treatment Court program.

“The practical and gainful experience the Lake Havasu program has cultivated as it has grown and expanded is invaluable as courts in other communities seek to develop their own programs and best practices,” Congressman Paul A. Gosar, D.D.S., Ninth District, Arizona.

By expanding into Bullhead City, the Tri-Cities RVTC will increase access to comprehensive treatment, strengthen regional coordination of services, enhance accountability, support long-term recovery, and improve community reintegration outcomes for Veterans involved in the justice system across Mohave County. By the 29th of September 2031, the Tri-Cities RVTC is projected to serve a total of 200 Veterans; at least 50 Veterans annually ranging in age from 19 to 90 years old. As the number of Veterans to be served by the Tri-Cities RVTC continues to grow, so does the gap in service for substance abuse treatment for the participants in this program who are ineligible to receive local VA treatment services, as well as the need to provide more peer support services to all participants.

The Tri-Cities RVTC is requesting \$1,429,145 over a five-year period to support this expansion and enhance access to community-based substance use treatment and peer support services. These funds will directly support program capacity to serve veterans ineligible for VA services, who would otherwise remain underserved in Mohave County. This initiative will strengthen the program’s ability to deliver a coordinated, evidence-based response to all justice-involved Veterans, advancing priorities of the Substance Abuse and Mental Health Services Administration (SAMHSA) by reducing substance use, improving quality of life, and increase participant retention and graduation rates, while also lowering recidivism by expanding access to services for justice-involved Veterans who are ineligible for VA services, as well as by providing state-mandated treatments—such as Domestic Violence counseling and Driving Under the Influence (DUI) programs—to VA eligible Veterans who lack local access to these services.

Tri-Cities Regional Veterans Treatment Court Narrative

TI-26-015

A.1: The Lake Havasu City/Kingman/Bullhead Tri-Cities Regional Veterans Treatment Court (Tri-Cities RVTC) provides justice-involved Veterans with an alternative to incarceration and the consequences of misdemeanor convictions. Building on the success of the Lake Havasu City/Kingman Regional Veterans Treatment Court (LHC/K RVTC), established in 2017, the program has reduced recidivism, increased treatment engagement, and improved participant outcomes. Following the successful completion of its Bureau of Justice Assistance (BJA) grant in September 2026, the program seeks to expand services into Bullhead City and establish the Tri-Cities RVTC.

Since implementation, the LHC/K RVTC has identified that approximately 96% of participants suffer from substance use disorders indicative of habitual use. While treatment and supportive services are available through the Department of Veterans Affairs (VA), approximately 56% of justice-involved Veterans participating in the LHC/K RVTC are ineligible for VA services due to discharge status, eligibility requirements, or other factors.

Mohave County covers approximately 13,470 square miles and is Arizona's second-largest county. Its three largest cities—Lake Havasu City (pop. 59,037), Kingman (pop. 35,383), and Bullhead City (pop. 43,266)—are home to approximately 23,089 Veterans, representing 16.7% of the population, well above state and national averages *i*.

Since implementation of the Veterans Treatment Court, hundreds of Veterans have voluntarily self-identified during their contact with the criminal justice system, demonstrating an ongoing need for Veteran-specific intervention, treatment, and support services. Since June of 2013, 2,356 Veterans in Mohave County have voluntarily self-identified upon their initial contact with the Mohave County criminal justice system *ii*. Prior to the initiation of the Veterans Treatment Court, it is unknown how many Veterans were involved in the criminal justice system.

A.2: The Veteran population in Mohave County reflects the diversity of the region and includes Veterans from different ages, sexes, and multiple service eras. According to 2024 American Community Survey estimates, Mohave County's Veteran population is 92.9% male and 7.1% female *iii*. Similarly, participants in the LHC/Kingman RVTC are 95.9% male and 4.1% female. Veterans in Mohave County are estimated to be 7.1% ages 18–34, 13.4% ages 35–54, 15.8% ages 55–64, 24.5% ages 65–74, and 39.2% age 75 and older *iv*. Despite this older demographic, the Veterans Treatment Court has seen a 63% increase in younger-era Veterans including those who served during Operations Iraqi Freedom and Enduring Freedom resulting in greater demand for behavioral health treatment, substance use services, employment assistance, housing support, and peer mentoring.

Economic challenges continue to affect justice-involved Veterans in Mohave County. The median household income is \$50,117, 39.1% below Arizona and 28% below the U.S average. 52.7% of Veterans are in the civilian labor force and 8.7% are unemployed *v*; 29.2% are disabled (14.5% service-connected) and 5.7% live below the poverty level *vi*. The LHC/K RVTC has identified that 45.4% of its Veterans' ineligible for VA services are also currently

below the poverty level. Additionally, 14.6% of those ineligible Veterans are also disabled. While treatment is desperately needed for these Veterans, the overall cost of treatment is a financial hardship for this population. Approximately 44% of justice-involved Veterans participating in the LHC/K RVTC are eligible for VA services, while 56% are ineligible and must rely on local community resources for treatment and support *vii*.

A.3: While needs exist in both metropolitan and rural communities, rural communities face additional barriers including limited treatment providers, transportation challenges, workforce shortages, and geographic isolation. Veterans eligible for VA services face significant barriers to care. The nearest VA hospital is more than 200 miles from Lake Havasu City, 150 miles from Kingman, and 85 miles from Bullhead City. Local services are limited to Community-Based Outpatient Clinics in Lake Havasu City and Kingman and a Vet Center in Lake Havasu City, which primarily serves combat Veterans and those affected by military sexual trauma. These facilities provide limited medical and behavioral health services and are not available in all three communities, leaving many Veterans with co-occurring substance use, mental health, and chronic health conditions without access to the comprehensive care they need.

Veterans ineligible for VA services face significant barriers, including reliance on community providers that often lack Veteran-specific care and require out-of-pocket costs for treatment, testing, transportation, and recovery supports. Many Veterans in Mohave County experience financial hardship, forcing tradeoffs between treatment and basic needs such as housing, food, utilities, and transportation. Without adequate access to care, these Veterans are at increased risk for poor health outcomes, continued justice involvement, recidivism, homelessness, unemployment, family instability, and suicide.

The LHC/K RVTC has experienced a growing number of Veterans presenting with substance use disorders that frequently co-occur with PTSD, traumatic brain injuries, depression, anxiety, anger management issues, homelessness, and unemployment. Substance use and behavioral health disorders are often underlying factors in domestic violence offenses, DUI offenses, and other criminal violations that can result in incarceration periods ranging from 30 to 180 days. Furthermore, untreated behavioral health conditions contribute to Arizona's Veteran suicide rate, being significantly higher than the national rate, at 46.7 per 100,000 compared to the national average of 18.2 *viii*.

Three primary service gaps have been identified within the Mohave County service area. First, there remains a significant shortage of substance use and mental health treatment services specifically tailored to Veterans who are ineligible for VA benefits. Second, there is a need to expand peer support services and recovery capital to assist Veterans in navigating employment, housing, healthcare, education, family relationships, benefits, and recovery needs. Adult Treatment Court Best Practices indicate that peer support services and recovery capital improve treatment engagement, reduce substance use, increase recovery outcomes, and enhance long-term stability *ix*. Third, there is a need for a coordinated regional administration capable of managing services across Lake Havasu City, Kingman, and Bullhead City. With significant distances between the three cities and shared treatment resources, a regional approach ensures Veterans have timely access to quality substance use and behavioral health services without jurisdictions competing for limited resources. The expansion to Bullhead City will increase

treatment capacity, strengthen peer support services, reduce barriers to care, decrease recidivism, and help justice-involved Veterans achieve long-term recovery and successful reintegration into their communities.

B.1 Building on the established structure and procedures of the Lake Havasu and Kingman Veteran Treatment Courts, the proposed enhancement to the Tri-Cities Regional Veterans Treatment Court (RVTC) will expand services to include the Bullhead Veterans Treatment Court. This initiative aims to reduce substance use, improve quality of life, and increase participant retention and graduation rates, while also lowering recidivism by expanding access to services for justice-involved Veterans who are ineligible for VA services, as well as by providing state-mandated treatments—such as Domestic Violence counseling and Driving Under the Influence (DUI) programs—to VA eligible Veterans who lack local access to these services.

Number of Unduplicated Individuals to be Served with Award Funds					
Year 1	Year 2	Year 3	Year 4	Year 5	Total
50	50	50	50	50	250

Goal 1: Expand capacity to the Bullhead City Veterans Treatment Court.

- Objective 1a: Establish the Tri-Cities Regional Veterans Treatment Court Administration.
- Objective 1b: Expand capacity to the adjacent Mohave County jurisdictions near each city.
- Objective 1c: Implement standard operating procedures to be utilized by municipal courts to promote synergy and consistency.

Goal 2: Decrease substance use through the enhancement of collaborative substance use and behavioral health treatment services to Veterans ineligible for local VA services.

- Objective 2a: A minimum of 50 Veterans ineligible for local VA services will be enrolled and receive customized treatment plans for substance use and co-occurring mental health issues through Southwest Behavioral Health Services each year.
- Objective 2b: A minimum of 50 Veterans per year will have increased urinalysis testing through Averhealth or WestCare by testing randomly 2 times per week for the duration of the program. The SCRAM continuous alcohol monitor and drug patch will be installed for a minimum of 90 days for any Veteran who tests positive 3 times in 60 days.
- Objective 2c: A minimum of 250 Veterans will be referred for substance abuse and co-occurring mental health treatment during the 5-year grant period.

Goal 3: Increase quality of life through the enhancement of peer support and social services such as employment, housing, education, healthcare, and other social needs.

- Objective 3a: A minimum of 50 Veterans will be assessed and provided with peer support services for employment, housing, healthcare, education and other social needs each year.
- Objective 3b: Mentors will be assigned to a minimum of 80% (40) of the Veteran participants and will assist with navigating peer support services.

Goal 4: Increase the retention and graduation rates for justice-involved Veterans participating in the Tri-Cities RVTC, while maintaining a low recidivism rate.

- Objective 4a: In accordance with the treatment plan, substance use treatment will include a minimum of 25 hours of case management and a minimum of 25 hours of treatment.

- Objective 4b: A minimum of 250 Veterans will have completed a continuing care/aftercare workbook course by the end of year 5 of the grant period to support decreased recidivism.
- Objective 4c: By the end of the 5-year grant period, the program's retention rate will reach 80%, the graduation rate will reach 75%, and the recidivism rate will be below 10%.

B.2: The Tri-Cities Regional Veterans Treatment Court (Tri-Cities RVTC) will consist of three Veterans Treatment Courts:

- Lake Havasu City Municipal Court – 92 Acoma Blvd S, Lake Havasu City, AZ 86403
- Kingman Municipal Court - 219 N 4th St, Kingman, AZ 86401
- Bullhead City Municipal Court - 1255 Marina Blvd, Bullhead City, AZ 86442.

The presiding City Magistrate in each court will oversee jurisdiction for both the program and its cases. Veteran participants will enter the program through pre-adjudicated cases, post-adjudicated cases, and probation referrals. The Tri-Cities RVTC aims to serve a minimum of 50 veterans annually, for a total of 250 veterans over the 60-month project period.

The Tri-Cities RVTC will implement all required activities within this project. Veterans at booking, initial appearance, and through referrals from jail staff, courts, treatment providers, and community partners. Veteran status is verified through VJO, VRSS, SQUARES, or a DD214, and eligible individuals receive expedited hearings. All Veterans, regardless of service length or discharge status, may be considered except those charged with sexual offenses or extreme violence. Eligible cases include pre- and post-adjudicated misdemeanors and qualifying felony matters, with no program capacity limit.

The program runs approximately 7–18 months across four phases: Bootcamp (assessment and service linkage), Stabilization, Treatment, and Completion, with reassessment at each phase to guide progress. Judicial reviews occur twice monthly in early phases and monthly thereafter. A multidisciplinary team consisting of Judges, Prosecutors, Defense Attorneys, Counseling Agencies, Probation, Peer Service Providers, Housing, Employment, Veterans Justice Outreach (VJO), Police Department, Mentor Coordinators, and Vet Court Coordinators will be present to evaluate and make any needed adjustments to a Veteran's treatment plan based on compliance. They will oversee incentives, sanctions, and case decisions, supported by ongoing staff training in the Veterans Treatment Court model, Treatment Court best practices, evidence-based addiction treatment, medications for substance use disorders, and trauma-informed care.

Veterans participating in the program will complete the validated Ohio Risk Assessment System (ORAS) assessment to assess risk/need for individual case planning. Veterans will have access to a comprehensive continuum of care through the VA, Vet Center, and Southwest Behavioral Health (SBH) Services. These providers offer a broad array of evidence-based treatment modalities, including Substance Use Treatment Programs, Dialectical Behavior Therapy, Cognitive Behavioral Therapy, Mindfulness-based Interventions, Acceptance and Commitment Therapy, Moral Reconnection Therapy, Seeking Safety, Motivational Interviewing, Medication-Assisted Treatment, DV Stop, Driving with Care, anger management, trauma-informed care, and Eye Movement Desensitization and Reprocessing (EMDR). As medically necessary, participants will be referred to prevention education and screening and testing for infectious diseases associated with SUD, including HIV, Hepatitis A, Hepatitis B, Hepatitis C viruses, and other bacterial Sexually Transmitted Infections (STIs). Additionally, participants will complete

structured continuing care/aftercare and MRT workbooks in group settings to strengthen recovery skills and reduce recidivism. Support services are expanded through community partnerships, including Nation's Finest for rapid rehousing, SSVF and HUD-VASH housing resources, and Arizona@Work for individualized employment and training assistance.

Participants experiencing behavioral health or substance use crises receive immediate assessment by behavioral health providers and expedited referral to crisis stabilization, psychiatric evaluation, detoxification services, or emergency treatment as clinically indicated. The multidisciplinary team coordinates rapid intervention to maintain participant safety while minimizing unnecessary incarceration.

The Tri-Cities RVTC recognizes sobriety as a fundamental component of successful treatment outcomes. Accordingly, random alcohol and drug testing is required for all participants. All justice-involved Veterans are required to complete testing through a certified facility and are expected to submit to random and frequent testing a minimum of twice per week. To further support accountability and ongoing monitoring, the program also utilizes continuous alcohol monitoring devices and drug detection patches through SCRAM of Arizona. These measures provide additional oversight and help ensure compliance with program requirements while promoting sustained sobriety.

The Tri-Cities RVTC actively supports the use of Medication-Assisted Treatment (MAT) as part of a comprehensive approach to substance use disorder treatment. FDA-approved medications for alcohol and opioid use disorders are made available to participants when clinically appropriate. Licensed clinicians conduct thorough assessments to determine the suitability of MAT, and services to treat Opioid Use Disorders and Alcohol Use Disorders—including Methadone, Suboxone, naltrexone and Vivitrol—are carefully monitored and adjusted to ensure effectiveness. MAT is integrated into individualized treatment plans to support sustained abstinence and recovery. Family involvement is encouraged and many classes are offered to provide family support like parenting and family-centered therapy.

The Tri-Cities RVTC uses a system of graduated incentives and sanctions to encourage accountability and recovery. Participants who comply with program requirements may receive charge dismissal, reduced or waived fines through community service, phase advancement, and graduation recognition. Non-compliance is addressed through graduated sanctions, including community service, reflective writing assignments, increased substance use testing, and enhanced judicial supervision.

To strengthen recovery, each community's Veterans Resource Team (VRT)—comprised of more than 60 Veteran-serving organizations serving Mohave County—provides peer mentoring, recovery support, and access to housing, employment, transportation, and other essential services. Monthly VRT meetings coordinate resources and ensure comprehensive support for participants across the Tri-Cities region.

All program outcomes are tracked through the ACT Innovations DCCM system, capturing demographics, treatment, testing, and progress data. Monthly and quarterly reviews ensure accountability, identify trends, and support continuous improvement.

B.3: Through early identification, rapid behavioral health assessment, evidence-based treatment, Medication-Assisted Treatment, integrated mental health services, peer support, recovery-oriented case management, and long-term community partnerships, the Tri-Cities Regional Veterans Treatment Court directly advances SAMHSA's strategic priorities by preventing substance misuse, improving access to treatment for co-occurring disorders, addressing serious mental illness, expanding crisis response capacity, supporting sustained recovery, and using data-driven practices to identify and respond to emerging behavioral health needs among justice-involved Veterans.

B.4: Please see Attachment 4 – Project Timeline

C.1: Southwest Behavioral Health Services will use the following Evidence-Based Practices:

Cognitive Behavioral Therapy (CBT) is an evidence-based psychotherapy that helps individuals identify and change unhealthy thought patterns and behaviors that contribute to substance use, depression, anxiety, and criminal behavior. Participants learn practical coping skills, problem-solving strategies, and relapse prevention techniques that support long-term recovery. CBT is particularly effective for justice-involved Veterans because it addresses the cognitive and behavioral effects of trauma, PTSD, depression, and substance use disorders while improving decision-making and reducing recidivism.

Dialectical Behavior Therapy (DBT) is an evidence-based treatment that combines cognitive-behavioral techniques with mindfulness practices to improve emotional regulation, distress tolerance, interpersonal effectiveness, and coping skills. It is especially beneficial for Veterans who struggle with emotional dysregulation, impulsivity, self-destructive behaviors, or co-occurring mental health and substance use disorders. DBT helps participants manage trauma-related symptoms and develop healthier responses to stress, reducing the likelihood of relapse and future justice involvement.

Acceptance and Commitment Therapy (ACT) is an evidence-based behavioral therapy that helps individuals accept difficult thoughts and emotions while committing to behaviors that align with their personal values and recovery goals. Rather than avoiding painful experiences, participants learn psychological flexibility and resilience. ACT is particularly appropriate for Veterans experiencing PTSD, chronic pain, depression, and substance use disorders because it promotes long-term recovery, emotional well-being, and successful community reintegration.

Seeking Safety is an evidence-based, trauma-informed treatment designed specifically for individuals with co-occurring trauma and substance use disorders. The program teaches practical coping skills that promote safety in relationships, thinking, behavior, and emotions without requiring participants to revisit traumatic memories. This approach is highly appropriate for Veterans, many of whom have experienced combat trauma, military sexual trauma, or other service-related adverse experiences that contribute to substance use and mental health challenges.

Motivational Interviewing (MI) is an evidence-based counseling approach that strengthens an individual's motivation and commitment to change by exploring and resolving ambivalence about treatment and recovery. Using a collaborative, non-confrontational style, clinicians help participants identify personal goals and increase engagement in treatment. MI is particularly effective for Veterans entering treatment who may be hesitant to seek help, improving treatment retention and supporting sustained behavioral change.

Medication-Assisted Treatment (MAT) is an evidence-based approach that combines FDA-approved medications with counseling and behavioral therapies to treat opioid and alcohol use disorders. Medications such as Methadone, Buprenorphine (Suboxone), and Naltrexone (Vivitrol) reduce cravings, withdrawal symptoms, and the risk of relapse while participants engage in treatment. MAT is considered the standard of care for opioid use disorder and significantly improves recovery outcomes, treatment retention, and overall health among Veterans with substance use disorders.

Mindfulness-Based Interventions are evidence-based practices that teach individuals to focus on the present moment while increasing awareness and acceptance of thoughts and emotions without judgment. These interventions have been shown to reduce stress, anxiety, depression, substance cravings, and relapse risk. For Veterans experiencing PTSD, hypervigilance, chronic stress, or emotional dysregulation, mindfulness improves self-regulation, resilience, and overall behavioral health outcomes.

Eye Movement Desensitization and Reprocessing (EMDR) is an evidence-based psychotherapy that helps individuals process traumatic memories using guided bilateral stimulation. EMDR reduces the emotional distress associated with traumatic experiences and has demonstrated effectiveness in treating PTSD and other trauma-related conditions. Because many justice-involved Veterans have experienced combat trauma or other service-related traumatic events, EMDR is an appropriate intervention for reducing trauma symptoms, improving emotional functioning, and supporting long-term recovery.

Moral Reconnection Therapy (MRT) is an evidence-based cognitive-behavioral intervention widely used in treatment courts and correctional settings to reduce criminal thinking and recidivism. Through structured exercises and group discussions, participants develop improved moral reasoning, personal responsibility, and prosocial decision-making. MRT is particularly appropriate for justice-involved Veterans because it complements substance use and mental health treatment by reinforcing accountability, improving decision-making, and supporting successful reintegration into the community.

C.2: Southwest Behavioral Health Services does not anticipate any modifications will be necessary to support the enhancement of the Tri-Cities RVTC.

C.3: To ensure the Evidence-Based Practices (EBP) are being implemented according to the EBP guidelines, Southwest Behavioral Health Services must report to the Arizona Department of Behavioral Health Services. Furthermore, Southwest Behavioral Health Services are monitored by the Regional Behavioral Health Authority and Health Choice Integrated Care. These organizations will report their yearly reviews and any program changes to the Regional Veterans

Treatment Court Evaluator. The Regional Veterans Treatment Court Coordinator will use these reports to adjust program requirements as necessary to ensure the success of the program.

D.1: The Lake Havasu City/Kingman Regional Veterans Treatment Court has extensive experience providing treatment court services to justice-involved Veterans with substance use disorders, mental health conditions, and co-occurring disorders. The program offers an alternative to incarceration by combining judicial supervision, evidence-based treatment, case management, peer mentoring, and recovery support services to address the underlying causes of criminal behavior.

The Tri-Cities RVTC will build on the success of the Lake Havasu City/Kingman Regional Veterans Treatment Court, established in 2017. From 2017 through 2021, the program successfully administered a SAMHSA grant, serving 213 Veterans. Since 2022, the program has operated under a Bureau of Justice Assistance grant, which concludes in September 2026 and is expected to serve approximately 175 justice-involved Veterans. Over the past nine years, the program has demonstrated measurable success in reducing recidivism to under 10%, increasing treatment engagement, improving participant graduation rates, and effectively managing federal grant funding.

This experience has established strong partnerships among the Courts, behavioral health providers, the Department of Veterans Affairs, veteran service organizations, law enforcement, and community agencies, creating a coordinated system of care that effectively serves rural justice-involved Veterans throughout Mohave County.

D.2: The Tri-Cities Regional Veterans Treatment Court will partner with three main stakeholders whom have been serving the Veterans Treatment Courts in Mohave County for the last 10 years. Southwest Behavioral Health (SBH) Services will be the program's treatment partner. SBH has provided services to the community for over 40 years. All clinicians have master's level education or higher. SBH provides client directed, evidenced-based treatment services in areas such as residential treatment and outpatient services to dual-diagnosed adults and incarcerated persons. To better serve the Veteran population culturally, Veteran only groups have been developed.

Arizona@Work is the state-run workforce development network. The Tri-Cities RVTC coordinates with a Veteran employment specialist at Arizona@Work to serve our Veterans' employment needs including employment readiness, training and computer courses, career guidance, skills training, and resume creation and listing.

Nation's Finest is a community-based agency with a 40-year history of assisting Veterans. Nation's Finest provides supportive services to low income Veteran families transitioning to permanent housing through the Supportive Services for Veteran Families grant. This organization also provides community outreach, case management, and assistance in obtaining benefits that promote housing stability and community integration. Nation's Finest is exceptionally versed in military culture, employing only Veterans.

D.3: The Tri-Cities Regional Veterans Treatment Court key team members are critical to the success of the proposed enhancement. Judge Mitchell Kalauli (0.30 FTE) has served as Magistrate for Lake Havasu City since 2011 and founded Arizona's first rural Veterans Treatment Court in 2013 and successfully operated a drug court in Northern Arizona. As Program Director, he will provide daily oversight of the grant. A Veteran of the Utah Army National Guard, Judge Kalauli understands Veteran culture and the target population, including those ineligible for local VA services.

Judge Jeffery Singer (0.25 FTE) has served as Magistrate for the City of Kingman since 2015 and helped establish the Kingman division of the Veterans Treatment Court in partnership with Lake Havasu City. He brings broad judicial experience, including service as a Special District Judge in Oklahoma. Raised in a military family, Judge Singer has a strong understanding of Veteran culture and the challenges related to substance use.

Judge Rod Gilleo (0.25 FTE) has served as Magistrate for Bullhead City since January of 2026. Prior to serving as Magistrate, Judge Gilleo had significant involvement in numerous specialty court programs handling cases in various drug and mental health courts while serving as a prosecutor at the Mohave County Attorney's Office. Judge Gilleo uses this prior experience, along with his current experience overseeing the Bullhead City Veteran's Treatment Court, to best serve and understand Veterans and the unique challenges they face.

Kim Stirling (0.25 FTE) will serve as Grants Project Manager, overseeing grant finances, data tracking, reporting, and administration. She has worked in the operations of various Problem-Solving Courts such as Youth Court, Co-Occurring Court, and Veterans Treatment Court. Collectively, Alexis Timm (Kingman-0.50 FTE), Lisa Jennings (Lake Havasu City-0.50 FTE), and Raquel Casillas (Bullhead City-0.50 FTE) serve as Veterans Treatment Court Coordinators, providing case management and coordinating treatment services. Each coordinator has worked for the Veterans Treatment Court for over 2 years.

Colene Witzel (0.20 FTE) will serve as the Program Evaluator. Her responsibilities will include developing and implementing the evaluation plan; overseeing the collection, management, and integrity of outcome data; conducting quantitative and qualitative data analysis; and preparing detailed findings and performance reports. She has worked in development and operations of Veterans Treatment Courts for the past 11 years and was a military spouse for 12 years, bringing valuable insight into military culture and the needs of the Veteran population.

E.1: The Tri-Cities Regional Veterans Treatment Court (Tri-Cities RVTC) will utilize a comprehensive data collection and performance measurement system to monitor participant outcomes and evaluate progress toward program goals and objectives. Participant information will be collected through a shared case management system that tracks demographic information, referrals, eligibility, assessments, treatment participation, court appearances, drug and alcohol testing results, incentives, sanctions, housing status, employment, and program completion across all three jurisdictions.

Upon program admission, participants will complete the Ohio Risk Assessment System, biopsychosocial, ASAM, housing, employment, and behavioral health assessments to establish

baseline measures and develop individualized treatment plans. Throughout participation, treatment providers will administer the validated Outcome Rating Scale during each individual and group counseling session to measure changes in personal well-being, interpersonal relationships, social functioning, employment, and overall quality of life. Clinical documentation, attendance records, treatment engagement, Medication-Assisted Treatment participation, and substance use testing results will be entered into participant records.

To ensure fidelity to evidence-based practices, Southwest Behavioral Health (SBH) Services maintains quality assurance oversight through the Arizona Department of Behavioral Health Services, the Regional Behavioral Health Authority, and Health Choice Integrated Care. These monitoring processes ensure that treatment services remain consistent with evidence-based standards while providing reliable data on participant progress.

Program performance measures—including participant enrollment, retention, treatment engagement, sobriety, housing stability, employment outcomes, graduation rates, and recidivism—will be compiled and analyzed on a monthly and quarterly basis. These measurable objectives will enable the Tri-Cities RVTC to assess progress toward grant goals, evaluate program effectiveness, and fulfill all required grant reporting requirements.

E.2: The Tri-Cities Regional Veterans Treatment Court (RVTC) will use performance data as a continuous quality improvement tool to guide program management, monitor participant progress, and enhance service delivery. Participant-level data will be reviewed regularly by the multidisciplinary treatment court team to evaluate compliance with treatment plans, identify barriers to recovery, and make timely adjustments to treatment interventions, supervision levels, incentives, and sanctions. Assessment results, ORS scores, substance use testing outcomes, and treatment participation will help the team determine whether participants are making progress or require additional services or higher levels of care.

Program-level data will be reviewed during monthly multidisciplinary team meetings to assess overall program operations, identify emerging trends, evaluate measurable objectives, and address operational challenges. Quarterly meetings between each city's Judge, Veterans Court Coordinator, Prosecutor, and Public Defender will review legal processes and procedural issues, while quarterly meetings with treatment providers will evaluate clinical outcomes, service delivery, and opportunities to strengthen collaboration. Service gaps identified through data analysis will be addressed through targeted program improvements, resource allocation, and modifications to policies and procedures.

Data collected through the shared case management system and clinical reporting processes will also be used to evaluate participant outcomes, including treatment completion, sustained sobriety, housing stability, employment, and reductions in criminal justice involvement. Findings will inform decision-making, support evidence-based program enhancements, and ensure accountability to stakeholders and funding agencies. By using data to monitor performance and drive continuous improvement, the Tri-Cities RVTC will maintain high-quality services, strengthen participant outcomes, and ensure long-term program effectiveness and sustainability.

Applicant/Recipient The Lake Havasu City/Kingman/Bullhead Tri-Cities Regional Veterans Treatment Court	Application/Award Number TI-26-015
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Project Title:	Tri-Cities RVTC
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	Start Date	End Date	Budget Year
Budget Period:	09/30/2026	09/29/2031	1

For Multi-Year Funded (MYF) awards only
(not applicable to new applications for funding) ☐
Check the box to select the Incremental Period

COST SHARING AND MATCHING

Matching Required: ☐ YES ☒ NO

A. Personnel

Line Item #	Position	Name	Key Position per the NOFO	Check if Hourly Rate	Calculation					FEDERAL REQUEST	
					Hourly Rate	Hours	# of Staff	Annual Salary	% Level of Effort (LOE)		Personnel Cost
1			☐	☐			1			\$0	\$0
TOTAL										\$0	\$0

Line Item #	Personnel Narrative:											
1						Salary	# of Staff	1		LOE		Personnel Cost \$0

☐ Show In-Kind Personnel Table

B. Fringe Benefits

Our organization's fringe benefits consist of the components shown below:

Fringe Component	Rate (%)
Total Fringe Rate	

Fringe Benefits Cost

Line Item #	Position	Name	Calculation				FEDERAL REQUEST
			Personnel Cost	Total Fringe Rate (%)	Fixed / Lump Sum Fringe (if any)	Fringe Benefits Cost	
1			\$0			\$0	\$0
TOTAL							\$0

Fringe Benefits Narrative:

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C. Travel

Trip #	Purpose	Origin and Destination	Calculation						FEDERAL REQUEST
			Item	Cost / Rate per Item	Basis	Quantity per Person	Number of Persons	Travel Cost	
1	RISE Annual Conference	Lake Havasu City, City of Kingman, and Bullhead City to Conference Location	Airfare	\$1,000.00	Round Trip	1.00	9	\$9,000	\$35,127
			Hotel/Lodging	\$276.00	Night	6.00	9	\$14,904	
			Per Diems (M&IE only)	\$92.00	Day	6.00	9	\$4,968	
			Baggage Fees	\$35.00	Round Trip	1.00	9	\$315	
			Parking & Tolls	\$30.00	Day	6.00	6	\$1,080	
			Local Travel (POV Mileage)	\$0.72	Mile	500.00	6	\$2,160	
			Taxi	\$150.00	Day	6.00	3	\$2,700	
TOTAL						\$35,127	\$35,127		

Trip #	Travel Narrative:		
1	RISE Annual Conference	Lake Havasu City, City of Kingman, and Bullhead City to Conference Location	Travel Cost \$35,127
1	1. Staff to attend the four-day Rise conference featuring Justice of Vets annually to receive the necessary continuing education on Veterans Treatment Courts. Three Staffing Team members from each of the three Veterans Treatment Courts (Lake Havasu City, the City of Kingman, and Bullhead City) will attend annually. This can include the Projector Director, Program Magistrates, Veterans Treatment Court Coordinators, Program Prosecutors and Defense Attorneys, and Treatment Providers. Costs were calculated using anticipated airline costs, accommodations, federal per diem rates, parking fees, and transportation costs.		

D. Equipment

Line Item #	Item	Check if Item is a Vehicle	Calculation				FEDERAL REQUEST
			Quantity	Purchase or Rental/Lease Cost	Percent Charged to the Project	Equipment Cost	
1		☐				\$0	\$0
TOTAL						\$0	\$0

Line Item #	Equipment Narrative:			
1	Quantity	Purchase or Rental/Lease Cost	% Charged to the Project	Equipment Cost \$0

E. Supplies

Line Item #	Item	Calculation					FEDERAL REQUEST
		Unit Cost	Basis	Quantity	Duration	Supplies Cost	
1	Tablets	\$3,500.00	Per Tablet	3.00		\$10,500	\$10,500
2	Brochures and printed materials	\$1,500.00	Annually	3.00		\$4,500	\$4,500
3	Printer Ink	\$185.00	Per ink toner	6.00		\$1,110	\$1,110
4	Paper cases	\$45.00	Per case of paper	30.00		\$1,350	\$1,350
5	Program Cell Phone	\$500.00	per cell phone	3.00		\$1,500	\$1,500
6	Program Cell Phone annual minutes	\$495.00	Minutues	3.00		\$1,485	\$1,485
TOTAL						\$20,445	\$20,445

Line Item #	Supplies Narrative:					
1	Tablets	Unit Cost \$3,500.00	Basis Per Tablet	Quantity 3.00	Duration	Supplies Cost \$10,500
	Tablet computers are needed for the case management and presentations for the Project Director and Veterans Treatment Court Judges. This cost includes hardware and software costs needed. One laptop for Judge Kalauli, Judge Singer, and Judge Gilleo. This is a one-time cost. Tablet is \$2,500 plus \$1,000 for software, adaptors, chargers, etc X 3 courts.					
2	Brochures and printed materials	Unit Cost \$1,500.00	Basis Annually	Quantity 3.00	Duration	Supplies Cost \$4,500
	Brochures and printed materials such as program brochures, flyers, posters, and business cards for program participants and outreach for all three Courts. \$1,500.00 Annually X 3 courts.					
3	Printer Ink	Unit Cost \$185.00	Basis Per ink toner	Quantity 6.00	Duration	Supplies Cost \$1,110
	Printer ink for a color and black and white printer that is used for court reports, correspondence, and monthly Veterans Treatment Court Newsletter for all three Courts. \$185 per toner X 2 toners annually X 3 Courts.					
4	Paper cases	Unit Cost \$45.00	Basis Per case of paper	Quantity 30.00	Duration	Supplies Cost \$1,350
	White paper and colored paper used for court reports, correspondence, and monthly Veterans Treatment Court Newsletter for all three Courts. \$45.00 per case X 10 cases per court X 3 courts.					
5	Program Cell Phone	Unit Cost \$500.00	Basis per cell phone	Quantity 3.00	Duration	Supplies Cost \$1,500
	Program cell phone for effective operation of the Veterans Treatment Court program by ensuring reliable, timely communication between program staff and participating veterans. Many participants face barriers such as unstable housing, limited transportation, or lack of consistent access to communication tools, which can hinder compliance with court requirements, treatment appointments, and case management. Providing a dedicated program cell phone allows staff to maintain regular contact, send reminders, coordinate services, and respond quickly to urgent needs or crises. One program cell phone for each Court - one time cost about \$500.00 for a pre-paid phone.					

Line Item #	Supplies Narrative:
6	Program Cell Phone annual minutes Unit Cost \$495.00 Basis Minutes Quantity 3.00 Duration Supplies Cost \$1,485 Program cell phone annual minutes to ensure uninterrupted communication between Veterans Treatment Court staff and program participants. Reliable phone service allows staff to provide appointment reminders, coordinate treatment services, and respond promptly to participant needs or crises. This ongoing connectivity is essential for maintaining engagement, supporting compliance, and improving overall program outcomes. Cost is \$495.00 for annual unlimited minutes.

F. Contractual

Summary of Contractual Costs

Agreement #	Name of Organization or Consultant	Type of Agreement	Contractual Cost	FEDERAL REQUEST
1	Southwest Behavioral Health Services	Contract	\$90,125	\$90,125
2	Averhealth Urinalysis Testing	Contract	\$63,232	\$63,232
3	WestCare	Contract	\$19,500	\$19,500
4	SCRAM Continuous Alcohol Monitoring and Drug Patch	Contract	\$50,000	\$50,000
TOTAL			\$222,857	\$222,857

Contractual Details for Southwest Behavioral Health Services

Agreement #	Services and Deliverables Provided
	Southwest Behavioral Health (SBH) Services will be procured through a procurement contract based on its specialized expertise and demonstrated capacity to provide evidence-based substance use disorder and co-occurring mental health treatment services for justice-involved Veterans. The procurement will comply with all applicable federal, state, and local procurement requirements. The contract will cover the entire project period. Southwest Behavioral Health Services is to provide comprehensive behavioral health and addiction treatment services for Veterans participating in the program. Services include outpatient individual counseling, group therapy sessions, substance use disorder treatment, mental health and trauma counseling, access to inpatient/residential treatment as clinically appropriate, recovery and life skills workshops, relapse prevention planning, impaired driving counseling, domestic violence and family counseling, case management, Medicated Assisted Treatment (MAT) Services, and coordinated referrals to community-based services. Additional support includes peer mentoring in both group and individual settings, crisis intervention, and ongoing care coordination to promote stability and long-term recovery. The program is designed to serve a minimum of 50 Veterans annually in Lake Havasu City, City of Kingman, and Bullhead City. Peer Support Services will be provided for each court for a minimum of 50 Veterans per year. They will

Agreement #	Services and Deliverables Provided
1	provide transportation for veterans as needed to various courts, graduations, support services, and staff meetings. They will also work with the Veterans Resource Team (VRT) to provide peer support events such as family day and other social outings to build trust and camaraderie, encourage compliance and sobriety, and provide peer support information and services. The Coming Home Workbook will also be utilized addressing PTSD and other Veteran related issues. The Workbook will be facilitated in a group setting for 8 weeks. Each veteran will have work to complete during each week and discuss as a group amongst their fellow justice involved Veterans. The Project Director, Project Manager, and Project Evaluator will monitor SBH Services' performance and progress throughout the project. Oversight will include regular review and reconciliation of services provided with invoices submitted, monitoring participant referrals and treatment engagement, and evaluation of program outcomes. To ensure fidelity to evidence-based practices, SBH Services maintains quality assurance oversight through the Arizona Department of Behavioral Health Services, the Regional Behavioral Health Authority, and Health Choice Integrated Care. These monitoring processes ensure treatment services remain consistent with evidence-based standards while providing reliable data on participant progress and program performance. The procurement contract with Southwest Behavioral Health Services will remain in effect for the entire grant project period, with services provided continuously throughout the duration of the award, contingent upon satisfactory performance and compliance with all contractual requirements.

☐ Personnel	☐ Travel	☒ Supplies	☐ Indirect Charges
☐ Fringe Benefits	☐ Equipment	☒ Other	

Contractual Supplies Costs for [Southwest Behavioral Health Services](#)

Line Item #	Item	Calculation					FEDERAL REQUEST
		Unit Cost	Basis	Quantity	Duration	Contractual Supplies Cost	
1	MRT Workbooks	\$30.00	per client	50.00		\$1,500	\$1,500
2	Coming Home workbooks	\$30.00	per client	50.00		\$1,500	\$1,500
TOTAL						\$3,000	\$3,000

Line Item #	Contractual Supplies Narrative:					
1	MRT Workbooks	Unit Cost \$30.00	Basis per client	Quantity 50.00	Duration	Supplies Cost \$1,500
	Moral Reconciliation Therapy workbooks cost is \$30.00 X 50 clients					
2	Coming Home workbooks	Unit Cost \$30.00	Basis per client	Quantity 50.00	Duration	Supplies Cost \$1,500
	Coming home workbooks from Change Company cost is \$30.00 X 50 clients					

Contractual Other Costs for [Southwest Behavioral Health Services](#)

Line Item #	Item	Check for Minor A&R	Calculation				FEDERAL REQUEST
			Unit Cost / Rate	Basis	Quantity	Duration	
1	Intake/ Assessment fees	☐	\$220.00	per client	50.00		\$11,000
2	Case Management	☐	\$56.00	per hour	150.00		\$8,400

Line Item #	Item	Check for Minor A&R	Calculation					FEDERAL REQUEST
			Unit Cost / Rate	Basis	Quantity	Duration	Contractual Other Cost	
3	DV Clients	☐	\$975.00	per client	15.00		\$14,625	\$14,625
4	Level II DUI Treatment	☐	\$500.00	per client	10.00		\$5,000	\$5,000
5	Level I DUI Treatment	☐	\$120.00	per client	20.00		\$2,400	\$2,400
6	Substance Abuse/Trauma, Anger Management, DBT, Parenting, Mindfulness, Grief group Clients	☐	\$300.00	per client	50.00		\$15,000	\$15,000
7	Individual / Family Counseling clients	☐	\$660.00	per client	5.00		\$3,300	\$3,300
8	Medication Monitoring and MAT Services	☐	\$110.00	per client	10.00		\$1,100	\$1,100
9	Crisis Management / On Call Therapist	☐	\$2,500.00	Annually	1.00		\$2,500	\$2,500
10	Continuing Care/After care Workbook Group / MRT	☐	\$224.00	per client	50.00		\$11,200	\$11,200
11	Peer Support Services / Skills Training	☐	\$224.00	per client	50.00		\$11,200	\$11,200
12	Vocational Services	☐	\$140.00	per client	10.00		\$1,400	\$1,400
TOTAL							\$87,125	\$87,125

Line Item #	Contractual Other Narrative:					
1	Intake/ Assessment fees	Unit Cost/Rate \$220.00	Basis per client	Quantity 50.00	Duration	Other Cost \$11,000
	Intake/ Assessment fees @ \$220 X 50 Veterans					
2	Case Management	Unit Cost/Rate \$56.00	Basis per hour	Quantity 150.00	Duration	Other Cost \$8,400
	Case Management @ \$56 per hour X 150 hours per year					
3	DV Clients	Unit Cost/Rate \$975.00	Basis per client	Quantity 15.00	Duration	Other Cost \$14,625
	DV Clients @ \$975 per client X 15 Clients					
4	Level II DUI Treatment	Unit Cost/Rate \$500.00	Basis per client	Quantity 10.00	Duration	Other Cost \$5,000
	Level II DUI Treatment @ \$500 per client X 10 Clients					
5	Level I DUI Treatment	Unit Cost/Rate \$120.00	Basis per client	Quantity 20.00	Duration	Other Cost \$2,400
	Level I DUI Treatment @ \$120 per client X 20 Clients					
6	Substance Abuse/Trauma, Anger Management, DBT, Parenting, Mindfulness, Grief group Clients	Unit Cost/Rate \$300.00	Basis per client	Quantity 50.00	Duration	Other Cost \$15,000
	Substance Abuse/Trauma, Anger Management, DBT, Parenting, Mindfulness, Grief group Clients @ \$300 per client annually X 50 Clients					
7	Individual / Family Counseling clients	Unit Cost/Rate \$660.00	Basis per client	Quantity 5.00	Duration	Other Cost \$3,300
	Individual / Family Counseling clients @ \$110 per hour X 6 sessions X 5 clients					

Line Item #	Contractual Other Narrative:					
8	Medication Monitoring and MAT Services	Unit Cost/Rate \$110.00	Basis per client	Quantity 10.00	Duration	Other Cost \$1,100
	Medication Monitoring and MAT Services @ \$110 per client X 10 clients					
9	Crisis Management / On Call Therapist	Unit Cost/Rate \$2,500.00	Basis Annually	Quantity 1.00	Duration	Other Cost \$2,500
	Crisis Management / On Call Therapist @ \$2,500 annually					
10	Continuing Care/After care Workbook Group / MF	Unit Cost/Rate \$224.00	Basis per client	Quantity 50.00	Duration	Other Cost \$11,200
	Continuing Care/After care Workbook Group / MRT @ \$28 per Session X 8 weeks X 50 Clients					
11	Peer Support Services / Skills Training	Unit Cost/Rate \$224.00	Basis per client	Quantity 50.00	Duration	Other Cost \$11,200
	Peer Support Services / Skills Training @ \$28 per 15 mins X 2 hours X 50 Clients					
12	Vocational Services	Unit Cost/Rate \$140.00	Basis per client	Quantity 10.00	Duration	Other Cost \$1,400
	Vocational Services @ \$28 per hour X 5 hours X 10 Clients					

Contractual Total Direct Charges for **Southwest Behavioral Health Services**

TOTAL DIRECT CHARGES FOR THIS AGREEMENT	TOTAL FEDERAL REQUEST
	\$90,125

Contractual Total Cost for **Southwest Behavioral Health Services**

TOTAL COST	TOTAL FEDERAL REQUEST
\$90,125	\$90,125

Contractual Details for **Averhealth Urinalysis Testing**

Agreement #	Services and Deliverables Provided
2	Averhealth will be procured through a procurement contract based on its specialized expertise in forensic drug and alcohol testing, established testing facilities in Kingman and Lake Havasu City, and its ability to provide legally defensible testing services that meet the requirements of the Tri-Cities Regional Veterans Treatment Court. Averhealth will provide urinalysis drug and alcohol testing for program participants at its Kingman and Lake Havasu City collection sites. Services include visually observed and monitored specimen collections, laboratory testing, secure chain-of-custody procedures, quality-controlled testing processes, timely reporting of results, and compliance with all applicable federal and state confidentiality requirements. All of the testing procedures adhere to the highest standards. Averhealth utilizes a wide range of state-of-the-art testing methodologies, including initial screening by enzyme immunoassay (EIA) and enzyme linked immunosorbent assay (ELISA). All confirmatory testing is performed by Gas Chromatography/Mass Spectrometry (GC/MS) and Liquid Chromatography/Tandem Mass Spectrometry (LC-MS/MS), which have high levels of specificity and sensitivity and are considered the “gold standard” for drug testing verification. Sobriety is an essential part of treatment that leads to the long-term success of the Veteran long after they graduate the program. Participants will follow the drug court standard and will be testing twice per week for the duration of the program. The Project Director and Project Manager will monitor Averhealth's performance through ongoing review of testing reports, turnaround times, participant compliance, invoice reconciliation, and verification that

Agreement #	Services and Deliverables Provided
	services are delivered in accordance with contractual requirements. Performance will also be monitored to ensure adherence to chain-of-custody procedures, quality-control standards, confidentiality requirements, and accurate documentation of services provided. Averhealth will provide drug and alcohol testing services throughout the entire grant period in accordance with the executed procurement contract and contingent upon satisfactory performance and compliance with all contractual requirements.

☐ Personnel	☐ Travel	☐ Supplies	☐ Indirect Charges
☐ Fringe Benefits	☐ Equipment	☒ Other	

Contractual Other Costs for **Averhealth Urinalysis Testing**

Line Item #	Item	Check for Minor A&R	Calculation					FEDERAL REQUEST
			Unit Cost / Rate	Basis	Quantity	Duration	Contractual Other Cost	
1	Alcohol and Drug Testing	☐	\$16.00	per client	76.00	52.00	\$63,232	\$63,232
TOTAL							\$63,232	\$63,232

Line Item #	Contractual Other Narrative:										
1	Alcohol and Drug Testing	Unit Cost/Rate	\$16.00	Basis	per client	Quantity	76.00	Duration	52.00	Other Cost	\$63,232
	Alcohol and Drug Testing @ \$16 per test (2 times per week) x 38 Clients x 52 weeks										

Contractual Total Direct Charges for **Averhealth Urinalysis Testing**

TOTAL DIRECT CHARGES FOR THIS AGREEMENT	TOTAL FEDERAL REQUEST
	\$63,232

Contractual Total Cost for **Averhealth Urinalysis Testing**

TOTAL COST	TOTAL FEDERAL REQUEST
\$63,232	\$63,232

Contractual Details for WestCare

Agreement #	Services and Deliverables Provided
	Westcare will be procured through a procurement contract based on its specialized expertise in forensic drug and alcohol testing, established testing facility in Bullhead, and its ability to provide legally defensible testing services that meet the requirements of the Tri-Cities Regional Veterans Treatment

Agreement #	Services and Deliverables Provided
3	Court. Westcare will provide urinalysis drug and alcohol testing for program participants at its Bullhead collection site. Services include visually observed and monitored specimen collections, laboratory testing, secure chain-of-custody procedures, quality-controlled testing processes, timely reporting of results, and compliance with all applicable federal and state confidentiality requirements. WestCare utilizes Abbott/Redwood Toxicology Laboratory, a nationally recognized laboratory provider specializing in comprehensive drug and alcohol testing services. All specimens are processed through Redwood Toxicology, ensuring reliable, accurate, and legally defensible results. WestCare utilizes ToxAccess®, Redwood's secure, web-based reporting and collection management system. This platform allows for efficient completion of lab test request forms, real-time tracking of specimens, and timely access to results. It supports high-volume testing while maintaining accuracy and compliance with industry standards. The Veteran's Court has access to participant results; the designated person will be able to view the results through a provided login which WestCare provides. The Project Director and Project Manager will monitor Westcare's performance through ongoing review of testing reports, turnaround times, participant compliance, invoice reconciliation, and verification that services are delivered in accordance with contractual requirements. Performance will also be monitored to ensure adherence to chain-of-custody procedures, quality-control standards, confidentiality requirements, and accurate documentation of services provided. Westcare will provide drug and alcohol testing services throughout the entire grant period in accordance with the executed procurement contract and contingent upon satisfactory performance and compliance with all contractual requirements.

☐ Personnel	☐ Travel	☐ Supplies	☐ Indirect Charges
☐ Fringe Benefits	☐ Equipment	☒ Other	

Contractual Other Costs for [WestCare](#)

Line Item #	Item	Check for Minor A&R	Calculation					FEDERAL REQUEST
			Unit Cost / Rate	Basis	Quantity	Duration	Contractual Other Cost	
1	Alcohol and Drug Testing	☐	\$12.50	Per Client	30.00	52.00	\$19,500	\$19,500
TOTAL							\$19,500	\$19,500

Line Item #	Contractual Other Narrative:
1	Alcohol and Drug Testing Unit Cost/Rate \$12.50 Basis Per Client Quantity 30.00 Duration 52.00 Other Cost \$19,500 Alcohol and Drug Testing @ \$12.50 per test (2 times per week) x 15 Clients x 52 weeks

Contractual Total Direct Charges for [WestCare](#)

TOTAL DIRECT CHARGES FOR THIS AGREEMENT	TOTAL FEDERAL REQUEST
	\$19,500

Contractual Total Cost for [WestCare](#)

TOTAL COST	TOTAL FEDERAL REQUEST
\$19,500	\$19,500

Contractual Details for **SCRAM Continuous Alcohol Monitoring and Drug Patch**

Agreement #	Services and Deliverables Provided
4	SCRAM of Arizona will be procured through a procurement contract based on its specialized expertise in continuous alcohol and drug monitoring services, demonstrated reliability, and ability to provide evidence-based monitoring technology that supports Veterans Treatment Court participants. SCRAM of Arizona provides continuous alcohol and drug monitoring services for program participants. The SCRAM Continuous Alcohol Monitoring (CAM) ankle bracelet detects alcohol consumption every 30 minutes, 24 hours a day, using transdermal technology to measure ethanol through the skin. SCRAM also provides the PharmChek Drug Patch, which detects the presence and levels of drug use. The patch is applied to the skin and replaced every 14 days. These monitoring services promote participant accountability, support treatment compliance, and have demonstrated success in helping Veterans maintain long-term sobriety and engagement in counseling and treatment after monitoring is discontinued. The Project Director, Project Manager, and Project Evaluator will monitor SCRAM of Arizona's performance through regular review of participant monitoring reports, compliance data, service utilization, and reconciliation of services provided with invoices submitted for payment. Performance will also be evaluated based on timely reporting, equipment reliability, participant compliance, and responsiveness to program needs. SCRAM of Arizona will provide continuous alcohol and drug monitoring services for the entire grant project period, contingent upon satisfactory performance and continued program need.

☐ Personnel	☐ Travel	☐ Supplies	☐ Indirect Charges
☐ Fringe Benefits	☐ Equipment	☒ Other	

Contractual Other Costs for **SCRAM Continuous Alcohol Monitoring and Drug Patch**

Line Item #	Item	Check for Minor A&R	Calculation				FEDERAL REQUEST
			Unit Cost / Rate	Basis	Quantity	Duration	Contractual Other Cost
1	SCRAM Continuous Alcohol Monitoring Service and Drug Patch	☐	\$2,000.00	per client	25.00		\$50,000
TOTAL							\$50,000

Line Item #	Contractual Other Narrative:
1	SCRAM Continuous Alcohol Monitoring Service and Drug Patch for 90 days @ \$2,000 X 25 Clients

Contractual Total Direct Charges for **SCRAM Continuous Alcohol Monitoring and Drug Patch**

TOTAL DIRECT CHARGES FOR THIS AGREEMENT	TOTAL FEDERAL REQUEST
	\$50,000

Contractual Total Cost for [SCRAM Continuous Alcohol Monitoring and Drug Patch](#)

TOTAL COST	TOTAL FEDERAL REQUEST
\$50,000	\$50,000

G. Construction: Not Applicable

H. Other

Line Item #	Item	Check if Minor A&R	Calculation					FEDERAL REQUEST
			Unit Cost / Rate	Basis	Quantity	Duration	Other Cost	
1	Rise Conference Fees	☐	\$1,000.00		9.00		\$9,000	\$9,000
2	Case Management System	☐	\$8,000.00		1.00		\$8,000	\$8,000
TOTAL							\$17,000	\$17,000

Line Item #	Other Narrative:					
	Rise Conference Fees	Unit Cost/Rate \$1,000.00	Basis	Quantity 9.00	Duration	Other Cost \$9,000
1	Staff to attend the four-day Rise conference featuring Justice of Vets annually to receive the necessary continuing education on Veterans Treatment Courts. Three Staffing Team members from each of the three Veterans Treatment Courts (Lake Havasu City, the City of Kingman, and Bullhead City) will attend annually. This can include the Projector Director, Program Magistrates, Veterans Treatment Court Coordinators, Program Prosecutors and Defense Attorneys, and Treatment Providers. Costs were calculated using conference registration fees.					
	Case Management System	Unit Cost/Rate \$8,000.00	Basis	Quantity 1.00	Duration	Other Cost \$8,000
2	1. A Case Management System is needed to collect, organize, and abstract statistical data for case management and grant compliance for all three Veterans Treatment Courts. We would purchase the web-based license from a company that has a treatment court case management system being utilized by other Veterans Courts in the United States at a cost of \$8,000 per year. This web-based case management system is hosted on the company's server with 24-hour technical support available. After the grant is complete, the Lake Havasu City Municipal Court will assume the license fees.					

I. Total Direct Charges

TOTAL DIRECT CHARGES	TOTAL FEDERAL REQUEST
	\$295,429

J. Indirect Charges

Type of IDC Rate / Cost Allocation Plan

We will not charge IDC to the award

Indirect Charges

End Date of Effective Period of Approved IDC Rate Agreement	Calculation			FEDERAL REQUEST
	Approved IDC Rate (%)	Approved Base	IDC	
N/A	0.00%	\$0	\$0	\$0
TOTAL			\$0	\$0

Indirect Charges Narrative:

REVIEW OF COST SHARING AND MATCHING

Cost sharing or matching is not required for this grant.

BUDGET SUMMARY: YEAR 1

BUDGET CATEGORY	FEDERAL REQUEST
A. Personnel	\$0
B. Fringe Benefits	\$0
C. Travel	\$35,127
D. Equipment	\$0
E. Supplies	\$20,445
F. Contractual	\$222,857
G. Construction (N/A)	\$0
H. Other	\$17,000
I. Total Direct Charges (sum of A to H)	\$295,429
J. Indirect Charges	\$0
Total Projects Costs (sum of I and J)	\$295,429

BUDGET SUMMARY FOR REQUESTED FUTURE YEARS

	Year 2	Year 3	Year 4	Year 5
Budget Category	FEDERAL REQUEST	FEDERAL REQUEST	FEDERAL REQUEST	FEDERAL REQUEST
A. Personnel				
B. Fringe Benefits				
C. Travel	\$35,127	\$35,127	\$35,127	\$35,127
D. Equipment				

E. Supplies	\$8,445	\$8,445	\$8,445	\$8,445
F. Contractual	\$222,857	\$222,857	\$222,857	\$222,857
G. Construction	\$0	\$0	\$0	\$0
H. Other	\$17,000	\$17,000	\$17,000	\$17,000
I. Total Direct Charges (sum A to H)	\$283,429	\$283,429	\$283,429	\$283,429
J. Indirect Charges				
Total Project Costs (sum of I and J)	\$283,429	\$283,429	\$283,429	\$283,429

Budget Summary Narrative:

The total project budget of \$1,429,145 over the five-year project period will support the implementation and expansion of the Tri-Cities Regional Veterans Treatment Court serving Lake Havasu City, Kingman, and Bullhead City. Funding will provide essential travel for annual Veterans Treatment Court training and continuing education; program supplies, outreach materials, and communication resources; procurement contracts for comprehensive behavioral health and substance use treatment, peer support services, urinalysis testing, and continuous alcohol monitoring; and a web-based case management system to support data collection, program oversight, and grant compliance. These investments will ensure Veterans receive evidence-based treatment, recovery support, accountability, and coordinated case management while strengthening the long-term capacity and effectiveness of the regional Veterans Treatment Court program.

FUNDING LIMITATIONS / RESTRICTIONS

Funding Limitation/Restriction

	Year 1	Year 2	Year 3	Year 4	Year 5	Total for Budget Category
A. Personnel	\$0	\$0	\$0	\$0	\$0	\$0
B. Fringe Benefits	\$0	\$0	\$0	\$0	\$0	\$0
C. Travel	\$35,127	\$35,127	\$35,127	\$35,127	\$35,127	\$175,635
D. Equipment	\$0	\$0	\$0	\$0	\$0	\$0
E. Supplies	\$20,445	\$8,445	\$8,445	\$8,445	\$8,445	\$54,225
F. Contractual	\$222,857	\$222,857	\$222,857	\$222,857	\$222,857	\$1,114,285
H. Other	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000
I. Total Direct Charges (sum A to H)	\$295,429	\$283,429	\$283,429	\$283,429	\$283,429	\$1,429,145
J. Indirect Charges	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL for the Budget Year	\$295,429	\$283,429	\$283,429	\$283,429	\$283,429	\$1,429,145
Percentage of the Budget	100.000%	100.000%	100.000%	100.000%	100.000%	

Funding Limitation/Restriction Narrative:

BUDGET INFORMATION - Non-Construction Programs

OMB Number: 4040-0006
Expiration Date: 02/28/2025

SECTION A - BUDGET SUMMARY

Grant Program Function or Activity (a)	Catalog of Federal Domestic Assistance Number (b)	Estimated Unobligated Funds		New or Revised Budget		
		Federal (c)	Non-Federal (d)	Federal (e)	Non-Federal (f)	Total (g)
Tri-Cities Regional 1. Veterans Treatment Court	93.490	\$0	\$0	\$295,429	\$0	\$295,429
2.						
3.						
4.						
5. Totals		\$0	\$0	\$295,429	\$0	\$295,429

SECTION B - BUDGET CATEGORIES

6. Object Class Categories	GRANT PROGRAM, FUNCTION OR ACTIVITY				Total (5)
	(1)	(2)	(3)	(4)	
	Tri-Cities Regional Veterans Treatment Court				
a. Personnel	\$0	\$0			\$0
b. Fringe Benefits	\$0	\$0			\$0
c. Travel	\$35,127	\$0			\$35,127
d. Equipment	\$0	\$0			\$0
e. Supplies	\$20,445	\$0			\$20,445
f. Contractual	\$222,857	\$0			\$222,857
g. Construction	\$0	\$0	\$0	\$0	\$0
h. Other	\$17,000	\$0			\$17,000
i. Total Direct Charges (sum of 6a-6h)	\$295,429	\$0			\$295,429
j. Indirect Charges	\$0	\$0			\$0
k. TOTALS (sum of 6i and 6j)	\$295,429	\$0			\$295,429
7. Program Income	\$0	\$0			\$0

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SECTION C - NON-FEDERAL RESOURCES

(a) Grant Program	(b) Applicant	(c) State	(d) Other Sources	(e) TOTALS
8. Tri-Cities Regional Veterans Treatment Court	\$0	\$0	\$0	\$0
9.				
10.				
11.				
12. TOTAL (sum of lines 8-11)	\$0	\$0	\$0	\$0

SECTION D - FORECASTED CASH NEEDS

	Total for 1st Year	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
13. Federal					
14. Non-Federal					
15. TOTAL (sum of lines 13 and 14)					

SECTION E - BUDGET ESTIMATES OF FEDERAL FUNDS NEEDED FOR BALANCE OF THE PROJECT

(a) Grant Program	FUTURE FUNDING PERIODS (YEARS)			
	(b) First	(c) Second	(d) Third	(e) Fourth
16. Tri-Cities Regional Veterans Treatment Court	\$283,429	\$283,429	\$283,429	\$283,429
17.				
18.				
19.				
20. TOTAL (sum of lines 16 - 19)	\$283,429	\$283,429	\$283,429	\$283,429

SECTION F - OTHER BUDGET INFORMATION

21. Direct Charges: ~	22. Indirect Charges: ~
23. Remarks: ~	

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